

Presentation to Northern Australia Food Futures Conference



11 April 2016

Mitsui & Co. (Australia) Ltd.

A diversified portfolio



A leading exporter and importer

Annual Exports:

A\$ **8** billion

Employees of Australian JVs:

20,000

Total investment in Australia (past 10 years):

A\$ **15** billion **0**

Taxes and royalties paid (past 10 years):

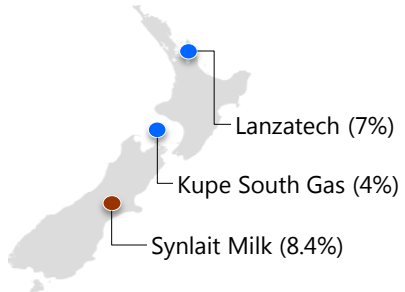
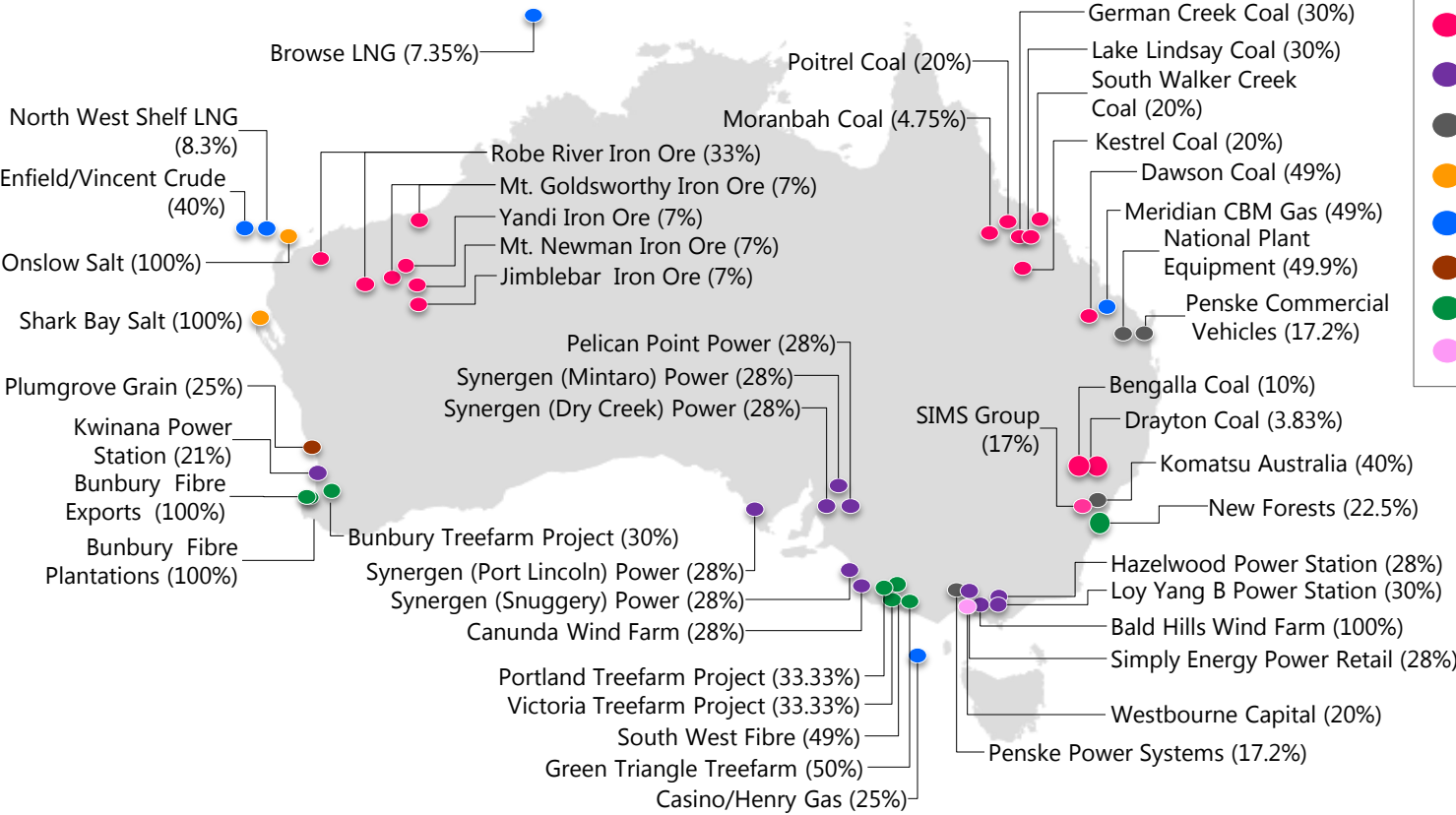
A\$ **9** billion

Industry ranking:

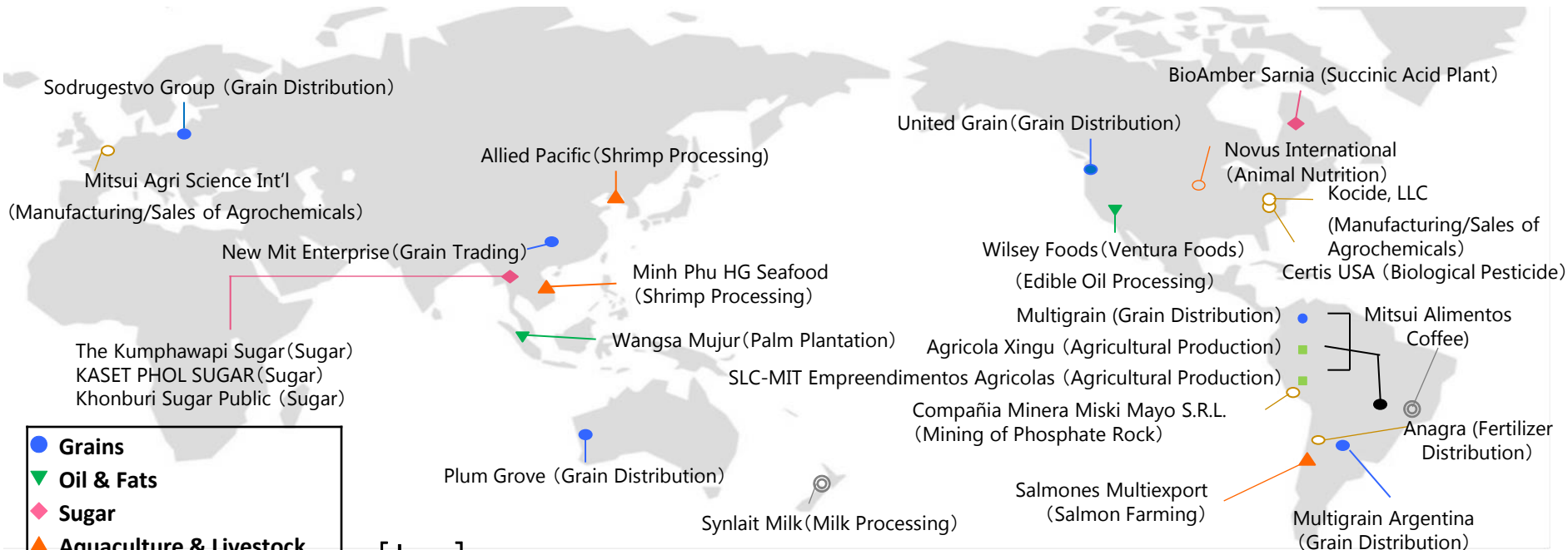
Iron Ore	Oil	Gas	Coal	Salt	Woodchip	Wheat
#4	#7	#10	#10	#2	#1	#5

Oceania Investments

- **Mineral Resources**
- **Infrastructure Projects**
- **Vehicles & Machinery**
- **Chemicals**
- **Energy**
- **Food**
- **Forest Resources**
- **Financial Services**



Global Food & Agriculture Investments



- **Grains**
- ▼ **Oil & Fats**
- ◆ **Sugar**
- ▲ **Aquaculture & Livestock**
- ◎ **Food/Beverage Materials**
- **Agriculture**
- **Agrochemicals, Fertilizers**
- **Nutrition**

[Japan]

- ◆ Mitsui Sugar Co. (Sugar)
- ◆ San-ei Suicrochemical Co. (Saccharified Products)
- ◆ B Food Science (Sugar Alcohol)
- Soda Aromatic (Perfume)
- Feed-One Holdings (Formula Feed)
- ▲ Prifoods (Broiler Farm/Processing)
- Mitsui Bussan Agro Business (Fertilizer and Agri Products Distribution)

As of Sep 2015

360° business innovation.



MITSUI & CO.