

# Cross River Rail Delivery Authority Strategic Plan 2017–2021

**Delivering economic development and transport outcomes  
that maximise benefits for Queenslanders.**

## ! Priorities

To plan, carry out, promote or coordinate activities to facilitate economic development, and development for community purposes, in a Cross River Rail priority development area, and facilitate the efficient delivery of the Cross River Rail project and other related transport projects.

The Cross River Rail Delivery Authority is guided by the legislation set out in the Cross River Rail Delivery Authority Act 2016.

## ⚙️ Functions

- Identify opportunities and options for economic and community development
- Enter and manage contracts and other arrangements for project construction and operation
- Manage project planning, including inviting and evaluating proposals, and procuring or supplying infrastructure/services
- Partner with stakeholders regarding funding opportunities and delivery
- Obtain relevant approvals or authorities required
- Provide, ensure provision of and safely manage infrastructure, construction, commissioning, delivery and other services
- Promote and encourage support and investment in priority development areas through strategic marketing

## 🎯 Objectives



## 📋 Approach

- Deliver value-for-money transport infrastructure solutions
- Promote projects throughout development and delivery cycles

- Consult with stakeholders and potential investors/developers
- Align development and social licence targets with broader state, local and federal government policy objectives

- Empower staff to make sound commercial and strategic decisions
- Attract, build and engage a skilled, diverse and capable workforce
- Maintain strong relationships across sectors, agencies and borders

## 📈 Tracking performance

- Relevant approvals are obtained
- Infrastructure is delivered on time and on budget
- Investment in Cross River Rail and associated projects is secured

- Land-use/transport planning is integrated and functional
- Development opportunities are commercially viable, enhance urban form and are sustainable

- Workforce satisfaction is achieved
- Stakeholders understand and support the role of the Delivery Authority
- Best practice is demonstrated

## 🧩 Challenges & opportunities

- Maintaining independence from government
- Cultivating the appropriate skillset and expertise required to deliver a project of such a significant scale
- Managing the expectations of a diverse range of stakeholders
- Being responsive and resilient to change
- Pursuing innovative approaches to project funding

## 🗣️ Supporting government objectives by:

- Stimulating economic growth and innovation
- Delivering new infrastructure and investment
- Conserving nature and heritage
- Enabling responsible development
- Providing an integrated and reliable transport network
- Building regions