**Vision:** Safe, integrated and improved rail network services and station precincts that are accessible to everyone.

**Purpose**
To deliver economic development and transport outcomes that maximise benefits for Queenslanders.

**Priorities**
To plan, carry out, promote or coordinate activities to facilitate economic development, and development for community purposes, in a Cross River Rail priority development area, and facilitate the efficient delivery of the Cross River Rail project and other related transport projects.

*The Cross River Rail Delivery Authority is guided by the legislation set out in the Cross River Rail Delivery Authority Act 2016.*

**Functions**
- Identify opportunities and options for economic and community development
- Enter and manage contracts and other arrangements for project construction and operation
- Manage project planning, including inviting and evaluating proposals, and procuring or supplying infrastructure/services
- Partner with stakeholders regarding funding opportunities and delivery
- Obtain relevant approvals or authorities required
- Ensure provision of and safely manage infrastructure, construction, commissioning, delivery and other services
- Promote and encourage support and investment in priority development areas through strategic marketing

**Objectives**
- Deliver and facilitate transformational transport infrastructure development
- Optimize economic and social development opportunities
- Operate commercially while maintaining strong relationships across sectors and agencies

**Approach**
- Deliver value-for-money transport infrastructure solutions
- Promote projects throughout development and delivery cycles
- Consult with stakeholders and potential investors/developers
- Align development and social licence targets with broader state, local and federal government policy objectives
- Empower staff to make sound commercial and strategic decisions
- Attract, build and engage a skilled, diverse and capable workforce
- Maintain strong relationships across sectors, agencies and borders
- Workforce satisfaction is maintained
- Stakeholders understand and support the project (social licence)

**Tracking Performance**
- Cross River Rail is delivered on time and on budget
- Land-use/transport planning is integrated and functional
- Development opportunities are commercially viable, enhance urban form and are sustainable
- Workforce satisfaction is maintained
- Stakeholders understand and support the project (social licence)

**Opportunities**
- Pursuing innovative approaches to project funding
- Industry changing levels of innovation
- Being responsive and resilient to change

**Challenges**
- Maintaining independence from government
- Cultivating the appropriate skillset and expertise required
- Managing the expectations of a diverse range of stakeholders

**Unite and Recover**
Supporting the Queensland Government’s objectives for the community

*Unite and Recover by:*
- **Supporting jobs** – stimulating economic growth and innovation
- **Building Queensland** – delivering new infrastructure and investment
- **Investing in skills** – generating opportunities for Queenslanders to develop the skills they need through the creation of training opportunities on the project.