

Wollongong Heritage Strategy 2019-2022 - DRAFT Implementation Proposal Plan

Strategy 1 – Actively involve the community in the management of Wollongong’s heritage						
	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
1.1	Explore potential procurement procedures to encourage engagement of Aboriginal contractors for site works on key Aboriginal sites.	Heritage Staff Procurement Staff?				
1.2	Hold bi-monthly meetings of the Wollongong Heritage Reference Group.	Heritage Staff WHRG Members				
1.3	Conduct annual reviews of the Wollongong Heritage Reference Group in accordance with the Reference Group Charter to ensure the purpose, membership and operation of the Reference Group is effective.	Heritage Staff WHRG Members				12 Monthly Reviews
1.4	Monitor the implementation of the Heritage Strategy 2019-2022 by undertaking annual reviews of performance against the strategy and implementation plan.	Heritage Staff WHRG Members				12 Monthly Reviews
1.5	Hold bi-monthly meetings of the Aboriginal Reference Group and ensure key Aboriginal heritage policy issues are discussed.	Community Services Heritage Staff				
1.6	Hold regular meetings of the Sandon Point Joint Management Group to inform implementation of the Plan of Management.	City Strategy				

Strategy 2 – Maintain an up to date list of heritage items						
	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
2.1	Finalise the review of the Wollongong Heritage Schedules and update the State Heritage Inventory Database accordingly	Heritage Staff City Strategy				
2.2	Develop a community Heritage Nomination process and associated guidelines	Heritage Staff WHRG Members				
2.3	Undertake annual reviews to monitor and maintain the schedule of heritage items listed in Wollongong’s planning instruments	Heritage Staff				12 Monthly Review
2.4	Continue to acknowledge the Aboriginal Heritage Information Management System as the key register of Aboriginal Heritage Sites.	All of Council				
2.5	Where sites are identified as being of State Heritage significance, prepare State Heritage nominations for these sites.	Heritage Staff				

Strategy 3 – Employ and train staff to manage Wollongong’s heritage and to provide professional advice to the community							
		Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
3.1		Explore funding opportunities for the employment of an Aboriginal Heritage role within Council.	City Strategy				
3.2		Develop + implement regular Heritage training for Council staff, Councillors and Heritage Reference Group Members.	Heritage Staff Council				
3.3		Continue to grow and maintain the Wollongong Local Studies Library Collection, including accepting deposits of all completed Heritage Studies.	Heritage Staff Library Services				
3.4		Continue to enhance access to the Local Studies Library Collection through cataloguing, indexing and digitisation projects as funding allow.	Library Services				
3.5		Assess Interim Heritage Order requests under delegation from the NSW Heritage Council in accordance with Council's delegations.	Heritage Staff City Strategy				
3.6		Provide professional heritage referral advice in relation to development applications with potential Heritage Impacts.	Heritage Staff Heritage Advisor City Strategy				
3.7		Continue to engage with key community groups (including the Illawarra Local Aboriginal Land Council, The Illawarra Historical Society, the Illawarra/Shoalhaven Branch of the National Trust) and provide opportunity for their input into development applications with potential Heritage impacts	Heritage Staff & Development Assessment				
3.8		Identify, investigate and enforce compliance matters relating to illegal development involving heritage places.	Regulation & Enforcement Heritage Staff				

Strategy 4 – Develop and Implement programs and projects that aim to achieve pro-active heritage management							
		Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
4.1		Undertake a review of Chapter E11: Heritage Conservation of the Wollongong DCP 2009	Heritage Staff Heritage Advisor City Strategy				
4.2		Develop a localised Heritage paint scheme and materials Design Guide	Heritage Staff Heritage Advisor				
4.3		Review Chapter E10: Aboriginal Heritage of the Wollongong DCP 2009 subject to State Government legislation reform	Heritage Staff Heritage Advisor City Strategy				

4.4	Develop a management policy for moveable heritage items and develop a list of significant moveable heritage within the City.	Heritage Staff Membership Cultural Services	WHRG				
4.6	Continue to provide Heritage comments and input into the State Government's Draft Aboriginal Heritage legislative Reforms.	Heritage Staff Membership	WHRG				
4.7	Run a Local Heritage Grant program for local conservation projects. (See action 5.2).	Heritage Staff Membership	WHRG				
4.8	Offer a waiver of DA and CC fees for heritage properties where there are positive heritage outcomes.	City Strategy					
4.9	Provide Conservation Incentives for appropriate development to heritage properties through the Conservation Incentives clause in the Wollongong Local Environmental Plan 2009.	City Strategy					
4.1	Provide continued support for the museum sector through the Museums Advisor and other Museums programs.	Cultural Services					

Strategy 5 – Provide funding for heritage projects and programs

	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
5.1	Continue to seek additional State Government Funding to support a Heritage Advisor position and Council's Local Heritage Grant Program, through the NSW Heritage Fund.	Heritage Staff				
5.2	Provide a Local Heritage Grant Fund for local conservation projects (see Action 4.7).	Heritage Staff Membership	WHRG			
5.3	Actively pursue grant funding for heritage projects through available programs when they arise.	Heritage Staff WHRG Membership				
5.4	Continue to fund a Consultant Heritage Advisor to support the role of the Heritage Staff.	Council Heritage Branch	NSW			

Strategy 6 – Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes

	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
6.1	Consider additional listing of Heritage Conservation Areas and key cultural and natural landscapes as part of Council's Heritage Review (see item 2.1).	Heritage Staff Membership	WHRG			

6.2	Explore funding opportunities to develop an Archaeological Zoning Plan for the City (particularly the CBD) and implement procedures through appropriate development controls/mapping	Heritage Staff Heritage Advisor				
6.3	Explore funding opportunities to develop an Industrial Heritage Study to identify key industrial sites.	Heritage Staff Membership	WHRG			
6.4	Ensure Heritage Conservation is a key consideration in the development of Council's Town and Village Planning studies.	City Strategy				

Strategy 7 – Implement heritage education and promotion programs

	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
7.2	Develop a suburb/place name signage strategy which provides consideration of Aboriginal and European heritage and environmental factors (see 3.3.9 Cultural Plan)	Community & Cultural Development				
7.1	Seek funding to support the development and implementation of a signage strategy for the identification of Heritage Conservation Areas.	Heritage Staff Community & Cultural Development				
7.4	Implement the remaining recommended Heritage Interpretation Works contained within the Blue Mile Heritage Interpretation Strategy.	Heritage staff Infrastructure + Works				
7.5	Seek funding to support the development of a Heritage Interpretation Strategy for the Grand Pacific Walk	Heritage staff				
7.6	Support local events and festivals which celebrate aspects of Wollongong's Heritage. Examples include Naidoc Week, Viva La Gong, Mount Kembla Heritage Festival etc.	Heritage Staff Community + Cultural Development				
7.7	Maintain a heritage section on Council's website and provide a user friendly resource of heritage information/guidelines and publications.	Heritage Staff				
7.8	Explore opportunities to develop interactive heritage trails and walks throughout the City and promote these in collaboration with Destination Wollongong.	Heritage Staff Membership	WHRG			

Strategy 8 – Implement best practice heritage asset management procedures as a positive example for the community.

	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
--	--------	----------------	------------	-------------	-----------	---------

8.1	Finalise and Implement the Wollongong Heritage Asset Management Strategy for Council's Heritage Assets	Heritage Staff Infrastructure + Works Property + Recreation Community + Cultural Development				
8.2	Develop a Historic Cemeteries Management Policy for Council managed cemeteries and rest parks	Heritage Staff Crematorium + Cemeteries				
8.3	Continue to progress the adaptive re-use of the Bulli Miners Cottage as a community Artist in residence program	Heritage staff Infrastructure + Works				
8.4	Develop a staged program for the short term stabilisation and long term conservation of "Streamhill"	Heritage staff Infrastructure + Works				
8.5	Implement the outcomes of the Sandon Point Aboriginal Place Plan of Management and AHIP in consultation with the local Aboriginal Community and other Stakeholders.	Community Land Management Land Use Planning				
8.6	Develop an updated Conservation Management Plan and Aboriginal Cultural Heritage Assessment Report for the Hill 60 site to support the adopted Masterplan in consultation with the local Aboriginal Community and other Stakeholders.	Heritage staff Infrastructure + Works Property + Recreation				
8.7	Finalise and seek endorsement of the Gleniffer Brae Conservation Management Plan	Environment + Conservation Services				
8.8	Incorporate Aboriginal and non-Aboriginal heritage considerations in the planning process for Council works projects, seeking independent external heritage advice where appropriate.	Council				

Strategy 9 – Promote sustainable development as a tool for heritage management.

	Action	Responsibility	Short Term	Medium Term	Long Term	Ongoing
9.1	Develop guidelines and policies related to the provision of solar panels, solar hot water systems, water tanks and other technologies aimed at improving sustainability of heritage buildings.	Heritage Staff City Strategy				
9.2	Actively encourage the adaptive reuse of heritage buildings and offer incentives to this end, including waiver of DA + CC Fees and Section 94 Contributions and free pre lodgement advice for adative re-use projects	Heritage Staff Development Contributions				

9.3	Support 'Bushcare' and similar programs that enhance, reinstate and support 'natural' heritage environments and Places of Aboriginal Heritage significance, and involve Aboriginal workers in these projects where possible.	City Strategy				
-----	--	---------------	--	--	--	--