

### **TOWN OF GAWLER**

# QUARTERLY BUDGET REVIEW (AS AT 31 MARCH 2019) FOR THE YEAR ENDING 30 JUNE 2019

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#### **EXECUTIVE SUMMARY**

In accordance with Section 123 of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011, this report comprises the third of three quarterly budget reviews for the 2018/2019 financial year.

The primary purpose of this report is to review the 2018/2019 budget in consideration of the current financial year actual performance. The underlying approach taken is consistent with the principles of the Budget Management Policy, which prescribes that any unfavourable budget variations should, in the first instance, be sourced from within the existing budget wherever possible.

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- Section A lists budget transfers approved by Managers/CEO in accordance with the policy thresholds (Nil transfers included – net total of \$0);
- Section B lists various operating initiatives and capital project funds brought forward from the 2017/18 budget to complete various projects in 2018/19 (net total of \$60.000);
- Section C lists budget variations previously approved by Council (net total of \$0);
   and
- **Section D** lists recommended budget variations requiring the authorisation of Council (net total reduction of \$618,303).

The budget variations incorporated within this review provide for an estimated improvement in the 2018/19 underlying operating result of \$435k (from an operating deficit of \$301k to an operating surplus of \$134k) and a decrease of \$94k in net capital expenditure. The material favourable improvement in the forecast operating result is predominantly due to Federal Government funding recently announced in the 2019 Federal Budget.

An overview of the primary budget variations included in this review is detailed below.

#### 1. Summary of proposed key Budget variations

#### Statement of Comprehensive Income

The material operating budget variations included in this review are listed hereunder:

- \$895k <u>increase</u> in the Financial Assistance / Local Roads grant funding due to the advance payment of the 2019/20 grant allocation as informed by the Federal Budget;
- b) \$320k for additional Supplementary Local Roads grant funding as informed by the Federal Budget, which is expected to be paid before 30 June 2019;
- c) \$82k <u>decrease</u> in water consumption costs due to the continuation of the developer maintenance period for Orleana Waters & Highfield Reserve;
- d) \$98k <u>decrease</u> in employment costs due to land development employment costs being offset against assets received free of charge from developers;
- e) \$49k *increase* in stormwater drainage maintenance costs;

f) \$50k <u>increase</u> in property management costs due to additional cleaning and maintenance required across a number of Council buildings.

#### **Capital Expenditure Budget**

Net decrease of \$94k including:

- a) \$75k <u>decrease</u> relating to the deferral until 2019/20 of the Gawler Aquatic Centre Female Change-room Upgrade project. This expenditure reduction is partly offset by grant funding reduction of \$50k. However, Council has recently been advised that it has been successful in securing State Government grant funding of \$409k towards the upgrade of changeroom facilities at the Gawler Aquatic Centre. These funds will subsequently be expensed during the 2019/20 financial year;
- b) \$60k <u>increase</u> relating to unspent funds in 2017/18 transferred to 2018/19 for the Gawler Urban Rivers Biodiversity Rehabilitation Program (i.e. timing adjustment);
- c) \$80k <u>decrease</u> relating to the Jack Bobridge Linkage to the Stuart O'Grady Bike Track project for which Government grant funding has not been secured. The \$80k represents the component of works that were previously estimated to be undertaken in 2018/19 if the grant funding application had been successful. This expenditure reduction is fully offset by grant funding reduction of \$80k.

A correction has been made to the version of the 3<sup>rd</sup> Quarter Budget Review presented to the Audit Committee on 9 May 2019. The outcome of the correction is a \$199,000 reduction in Capital Expenditure (the amendment relates to a correction of the allocation of Capitalised Salaries (net adjustment of \$0) and a correction of Capital Budget transfers across the Infrastructure & Engineering Services Division). There has been no change to the Statement of Comprehensive Income or estimated Financial Indicators results as at 30 June 2019 as a result of this correction.

A detailed analysis of proposed budget variations incorporated within this review is included in *Appendix* 2.

#### 2. Sundry Projects Fund

The Sundry Projects Fund has been established in recent years to primarily provide cocontribution funding that may be required as part of grant funding applications.

There have been no allocations from the Sundry Projects Fund for the period ending 31 March 2019.

Given that Council is now only applying for grant funding that leverages off <u>existing</u> budget allocations, due to financial constraints, the requirement for the Sundry Projects Fund to fund co-contributions required as part of grant applications is effectively redundant (due to Council's contribution already being provided for within existing budgets). Accordingly, the second quarter budget review incorporated the disbandment of the Sundry Projects Fund.

#### 3. Balance Sheet

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$9.089m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$235.286m to \$244.375m). The projected increase is due to an estimated \$3.082m worth of fixed assets received free of charge from property developers (e.g. the value of fixed assets such as roads, footpaths, stormwater drains, etc. acquired as part of new residential land developments), \$4.311m for capital grant funding relating to new or upgraded assets (e.g. Civic Centre redevelopment, Murray Street Stage 6, etc.) and \$1.522m for the net profit on the sale of surplus land and other assets.

#### 4. Cashflow Statement / Budgeted Uniform Presentation of Finance

As a result of budget variations incorporated within this review, the revised net borrowings movement for the year ending 30 June 2019 is estimated to decrease by \$633k to \$3.709m.

This decrease in borrowings is due to:

- (a) An estimated increase of \$1.542m in cashflows from "Operating Activities" which is predominantly informed by increased grant funding of \$1.215m as a result of the recent 2019 Federal Budget. This includes additional funding of \$320k, as a direct result of the Local Government Association of SA campaign to the Federal Government to increase South Australia's inequitable road funding received.
- (b) An estimated increase of \$0.909m in cashflows towards "Investing Activities", informed by a reduction / timing adjustment of grant funding (\$714k), a reduction in estimated proceeds from the sale of surplus assets (\$190k) and a \$23k net increase in capital expenditure investment.

#### 5. Financial Indicators

- The Operating Surplus/(Deficit) ratio, being the key indicator of Council's recurrent performance, is projected to improve from (4.2%) to 0.6% due to the advance payments of grant funding for 2019/20 and various savings identified in <u>Appendix 2</u>. Similarly, the underlying Adjusted Operating Surplus/(Deficit) Ratio is projected to also improve from (1.1%) to 0.5%.
- The Net Financial Liabilities ratio, being the key indicator of Council's overall financial position, is projected to remain unchanged at 87%, which is within Council's Treasury Management Policy threshold of 100%.
- The revised Asset Sustainability Ratio for 2018/19 is estimated to increase marginally from 165% to 166% and reflects the expenditure on asset renewal and replacement as a percentage of the associated optimum expenditure disclosed for 2018/19 within the Long Term Asset Management Plan. This revised estimate exceeds Council's policy target of 90-100% due to the transfer of \$767k from the Walker Place redevelopment project (which is of a new/upgraded asset nature) to the Murray Street Stage 6 / Gawler Mill Bridge project (which is of an asset replacement / renewal nature). This transfer was approved by Council as part of the 1st Quarter Budget Review adopted by Council in December 2018.

#### 6. Non-Financial Statistics (Appendix 1)

Staff continue to focus on various non-financial indicators, which provide useful and alternative indicators of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within Appendix 1.

Tony Amato Team Leader - Finance

# TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) BUDGETED STATEMENT OF COMPREHENSIVE INCOME for the year ending 30 June 2019

2017/2018 Actuals	2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)		2018/2019 Actual YTD	2018/2019 Revised Budget YTD	% of YTD Budget Rec'd / Spent	Proposed Budget Variation	2018/2019 Revised Annual Budget
\$'000	\$'000	\$'000	\$'000		\$'000	\$'000		\$'000	\$'000
				INCOME					
04.040	00.474	00.474	00.474	5.	00.440	00.400	1000/		
21,643	22,471	22,471	22,471		22,449		100%	(19)	22,452
684 1.484	714	714 1.623		Statutory charges	570		102% 101%	(39)	680
, -	1,623	2.786		User charges	1,266 1.897		99%	4 200	1,605
3,281	2,745	,		Grants, subsidies and contributions Investment income	,	, -		1,208 4	3,577
34 326	29 253	29 326		Reimbursements	27 295		113% 94%	27	33 401
45	12	29		Other income	295 59		109%	4	40 i 54
43	12	29		Net gain - Joint ventures & associates	0		109%	4	1
27,497	27,848	27,979		Total Income	26,563		100%	1,194	28,803
				EXPENSES				.,	
				EXPENSES					
9,842	10,810	10,901	10,784	Employee Costs	7,652	7,802	98%	(170)	10,614
11,376	11,727	11,767	11,410	Materials, contracts & other expenses	7,827	7,885	99%	51	11,461
770	887	887	887	Finance costs	705	712	99%	(17)	870
4,850	5,159	5,645	5,645	Depreciation, amortisation & impairment	4,235	4,199	101%		5,645
48	39	39	39	Net loss - Joint ventures & associates					39
26,886	28,622	29,239	28,765	Total Expenses	20,419	20,598	99%	(136)	28,629
611	(774)	(1,260)	(1,156)	OPERATING SURPLUS / (DEFICIT)	6,144	5,961	103%	1,330	174
(331)	(28)	(28)	(28)	Asset disposal & fair value adjustments	17	62	27%	1,550	1,522
3,234	6,777	6,250		Amounts specifically for new or upgraded assets	3,373	3,194	106%	(2,005)	4,311
481	5,000	5,000	3,180	Physical resources received free of charge	0	0		(98)	3,082
3,995	10,975	9,962	8,312	NET SURPLUS / (DEFICIT) transferred to Equity Statement	9,534	9,217	103%	777	9,089
				Other Comprehensive Income					
25,110	0	0	0	Changes in revaluation surplus - Infrastructure,	0	0			•
				Property, Plant & Equipment					0
5				Share of Other Comprehensive Income - Equity	0	0			0
				Accounted Council Businesses					U
57	0	0	0	Other Equity Adjustments - Equity Accounted Council Businesses	0	0			0
25,172	0	0	0	Total Other Comprehensive Income	0	0		0	0
29,167	10,975	9,962	0 242	TOTAL COMPREHENSIVE INCOME	9,534	9,217	103%	777	9,089
29,16/	10,975	9,962	8,312	TOTAL COMPREHENSIVE INCOME	9,534	9,217	103%	111	9,089
				ADJUSTED OPERATING RESULT with distortion					
515	47	(405)	(301)	from advance Federal Government grant				435	134
				payments removed - SURPLUS / (DEFICIT)					

# TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) BUDGETED BALANCE SHEET for the year ending 30 June 2019

2017/2018 Actuals		2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)	2018/2019 Revised Budget
\$'000	ASSETS Current Assets	\$'000	\$'000	\$'000	\$'000
312	Cash and cash equivalents	110	110	110	110
1,799	Trade & other receivables	1,346	1,599	1,599	1,599
17	Inventories	1,040	17	1,555	1,339
2,128	Total Current Assets	1,468	1,726	1,726	1,726
	Non-current Assets				
115	Financial Assets	233	185	185	185
3,572	Equity accounted investments in	3,493	3,574	3,574	3,574
3,372	Council businesses	3,493	3,374	3,374	3,574
239,705	Infrastructure, Property, Plant & Equipment	243,428	264,729	262,316	265,740
13,049	Work in Progress	1,777	1,777	1,777	
256,441	Total Non-current Assets	248,931	270,265	267,852	269,499
258,569	TOTAL ASSETS	250,399	271,991	269,578	271,225
	LIABILITIES Current Liabilities				
5,665	Trade & Other Payables	4,096	3,874	3,874	5,377
852	Borrowings	909	909	909	909
2,775	Provisions	2,501	2,775	2,775	2,775
9,292	Total Current Liabilities	7,506	7,558	7,558	9,061
93	Non-current Liabilities Trade & Other Payables				
13,817	Borrowings	17,606	18,865	18,102	17,469
81	Provisions	498	281	281	281
	Liability - Equity accounted Council				
	businesses	39	39	39	39
13,991	Total Non-current Liabilities	18,143	19,185	18,422	17,789
23,283	TOTAL LIABILITIES	25,649	26,743	25,980	26,850
235,286	NET ASSETS	224,750	245,248	243,598	244,375
	EQUITY				
59,050	Accumulated Surplus	72,915	68,506	67,169	67,946
174,423	Asset Revaluation Reserve	149,313	174,423	174,423	174,423
1,813	Other Reserves	2,522	2,319	2,006	2,006
235,286	TOTAL EQUITY	224,750	245,248	243,598	244,375

# TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) BUDGETED STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2019

2017/2018 Actuals		2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)	2018/2019 Revised Budget
\$'000		\$'000	\$'000	\$'000	\$'000
	ACCUMULATED SURPLUS				
55,082	Balance at end of previous reporting period	62,446	59,050	59,050	59,050
3,995	Net Result for Year	10,975	9,962	8,312	9,089
(89)	Transfers to Other Reserves	(619)	(619)	(306)	(306)
- 	Transfers from Other Reserves	113	113	113	113
62	Equity Accounted Council Businesses				
59,050	Balance at end of period	72,915	68,506	67,169	67,946
149,313 25,110	ASSET REVALUATION RESERVE Balance at end of previous reporting period Gain on revaluation of infrastructure, property, plant & equipment Gain on revaluation of Joint ventures & associates	149,313	174,423 0 0	174,423 0 0	174,423 0 0
174,423	Balance at end of period	149,313	174,423	174,423	174,423
1,724 89 0 1,813	OTHER RESERVES Balance at end of previous reporting period Transfers from Accumulated Surplus Transfers to Accumulated Surplus Balance at end of period	2,016 619 (113) <b>2,522</b>	1,813 619 (113) <b>2,319</b>	1,813 306 (113) <b>2,006</b>	1,813 306 (113) <b>2,006</b>
235,286	TOTAL EQUITY AT END OF REPORTING PERIOD	224,750	245,248	243,598	244,375

### TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) BUDGETED CASH FLOW STATEMENT

	for the year ending 30	June 2019	••		
2017/2018 Actuals		2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)	2018/2019 Revised Budget
\$'000	CASH FLOW FROM OPERATING ACTIVITIES	\$'000	\$'000	\$'000	\$'000
27,078 34	Receipts Operating receipts Investment receipts Payments	27,768 29	28,149 29	27,779 29	28,969 33
(20,405)	Operating payments to employees and suppliers	(21,961)	(22,380)	(21,906)	(21,575)
(748) 5,959	Finance payments  Net Cash Provided by (or used in)  Operating Activities	(887) <b>4,949</b>	(887) <b>4,911</b>	(887) <b>5,015</b>	(870) <b>6,557</b>
4,850 54 66	CASH FLOW FROM INVESTING ACTIVITIES  Receipts  Amounts specifically for new or upgraded assets Sale of replaced assets Sale of surplus assets Loan repayments from community groups	4,229 125 2,436 50	4,277 125 2,436 50	4,343 125 2,436 50	3,629 125 2,246 50
(2,530) (10,795)	Payments  Expenditure on renewal/replacement of assets  Expenditure on new/upgraded assets  Loan payments to community groups	(3,985) (12,789) (120)	(6,780) (10,206) (120)	(6,777) (9,616) (120)	(6,824) (9,574) (120)
(8,355)	Net Cash Provided by (or used in) Investing Activities	(10,054)	(10,218)	(9,559)	(10,468)
3,419	CASH FLOWS FROM FINANCING ACTIVITIES  Receipts Proceeds from Borrowings Proceeds from Bonds & Deposits	5,956 0	5,956 0	5,193 0	4,560 0
(814) (7)	Payments Repayment of Borrowings Repayment of Bonds & Deposits	(851) 0	(851) 0	(851) 0	(851) 0
2,598	Net Cash Provided by (or used in) Financing Activities	5,105	5,105	4,342	3,709
202	NET (DECREASE)/INCREASE IN CASH HELD	0	(202)	(202)	(202)
110	CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD	110	312	312	312
312	CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD	110	110	110	110

# TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) BUDGETED UNIFORM PRESENTATION OF FINANCES for the year ending 30 June 2019

2017/2018 Actuals		2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)	2018/2019 Revised Budget
\$'000		\$'000	\$'000	\$'000	\$'000
(26,886)	Operating Revenues  less Operating Expenses	27,848 (28,622)	27,979 (29,239)	27,609 (28,765)	28,803 (28,629)
n i i	Operating Surplus / (Deficit) before Capital Amounts	(774)	(1,260)	(1,156)	174
(2,530)	less Net Outlays on Existing Assets Capital Expenditure on renewal and replacement of Existing Assets	(3,985)	(6,780)	(6,777)	(6,824)
4,850	less Depreciation, Amortisation and Impairment	5,159	5,645	5,645	5,645
54	less Proceeds from Sale of Replaced Assets	125	125	125	125
2,374		1,299	(1,010)	(1,007)	(1,054)
	less Net Outlays on New and Upgraded Assets Capital Expenditure on New and Upgraded				
(10,795)	Assets	(12,789)	(10,206)	(9,616)	(9,574)
4,850	less Amounts received specifically for New and Upgraded Assets	6,777	6,250	6,316	4,311
0	less Proceeds from Sale of Surplus Assets	2,436	2,436	2,436	2,246
(5,945)		(3,576)	(1,520)	(864)	(3,017)
// WALL	Equals: Net Lending / (Borrowing) for Financial Year	(3,051)	(3,790)	(3,027)	(3,897)

Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the fluctuating nature of some capital expenditure.

Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues. The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.

## TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) FINANCIAL INDICATORS

	2017/2018 Actuals	2018/2019 Adopted Budget	2018/2019 Revised Budget (November Review)	2018/2019 Revised Budget (January Review)	2018/2019 Revised Budget
	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Surplus / (Deficit) Ratio Operating Surplus / (Deficit) Total Operating Revenue	2.2%	-2.8%	-4.5%	-4.2%	0.6%
This ratio expresses the operating result as a percentage of	total operating	revenue.			
Adjusted Operating Surplus / (Deficit) Rat	io				
Operating Surplus / (Deficit) Total Operating Revenue	1.9%	0.2%	-1.4%	-1.1%	0.5%

This ratio is the Operating Surplus / (Deficit ) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.

#### **Net Financial Liabilities Ratio**

Net Financial Liabilities 77% 86% 89% 87% 87% Total Operating Revenue

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

#### **Asset Renewal Funding Ratio**

Net Asset Renewals 101% 97% 165% 166% Infrastructure & Asset Management

Plan required expenditure

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

# TOWN OF GAWLER QUARTERLY BUDGET REVIEW (31 MARCH 2019) PROJECTED RESERVE FUNDS for the year ending 30 June 2019

	A -41	T	Transfers		
	Actual	Transfers	from		
	Audited	to Reserve	Reserve	Projected	
	Opening	(Revised	(Revised	Closing	
	Balance	<b>Budget)</b>	<b>Budget)</b>	Balance	
	1/7/2018	2018/2019	2018/2019	30/6/2019	Note
	\$'000	\$'000	\$'000	\$'000	
Asset Revaluation Reserve	174,423	-	-	174,423	

#### Other Reserves:

Carparking	446	5		451
Open Space	-	50	(50)	-
Stormwater Drainage	-	25	(25)	-
Property	1,142	16	(20)	1,138
Waste Management Service				
Charge	125			125
Willaston Cemetery	1	18	(18)	1
Urban Tree Fund	13			13
Historic Walls Scheme	80			80
Gawler East Development	-	192		192
Property Improvement	6			6
Total Other Reserves	1,813	306	(113)	2,006

\*\*\*\*\*\*\*\*\*YEAR TO DATE\*\*\*\*\*\*\*\*\*

					LANTODATE						
ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (NOVEMBER REVIEW) \$	REVISED BUDGET (JANUARY REVIEW) \$	Operating Income by Functio	ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
(252,846)	(252.846)	(262.846)	Animal & Pest Control	(255,528)	(256,343)	815	100%	3.265	(259.581)	Registrations, Expiation fees	15
(58,260)	(58,260)	(58,260)	Building Control Services	(36,335)	(42,996)	6,661	85%	11,080	. , ,	Building Assessment Fees	15
										Burial, Lease, Cremation, etc	
(196,700)	(196,700)	(181,700)	Cemetery Operations	(143,896)	(135,725)	(8,171)	106%	-	(181,700)		
(13,000)	(13,000)	(13,000)	CEO Office	(10,000)	(10,002)	2	100%	-	. , ,	Vehicle Contribution	
(10,000)	(10,000)	(20,000)	Civic Centre Operations	(651)	(8,000)	7,349	8%	-	(20,000)		
(694,984)	(694,984)	(700,353)	Community Home Support Program	(513,650)	(516,607)	2,957	99%	-	(700,353)	Grant Funding & Client Contributions	
(10,000)	(10,000)	(10,000)	Community Services Management	(7,692)	(7,693)	1	100%	-	(10,000)	Vehicle Contribution	
0	0	0	Community Support	(1,227)	0	(1,227)			0	Misc income from Gawler	
(510,947)	(510,947)	(510,947)	Community Support Council Buildings	(371,942)	(363,706)	(8,236)	102%	-		Activation Program Property rent/lease fees	
(48,000)	(48,000)	(48,000)	Customer Services	(371,942)	(36,000)	1,802	95%	-		Property Search Fees	
(40,000)	(46,000)	(40,000)	Customer Services	(34, 196)	(36,000)	1,002	95%	-	(40,000)	Property Search Fees	
(10,500)	(10,500)	(10,500)	Depot Operations	(7,692)	(8,071)	379	95%	-	(10,500)	Vehicle Contribution	
(10,000)	(10,000)	(10,000)	Development & Regulatory Services Administration	(8,462)	(7,693)	(769)	110%	_	(10,000)	Vehicle Contribution	
(10,000)	(10,000)	(10,000)	Services Administration	(8,462)	(7,693)	(769)	110%		(10,000)	Vehicle Contribution, War	
			Economic Development,							Memorial sponsorships &	
(10,000)	(10,000)	(22,746)	Marketing & Communication	(20,437)	(20,439)	2	100%	-	(22,746)	donations	
(69,400)	(69,400)	(63,400)	Elderly Citizen Facilities	(29,451)	(35,042)	5,591	84%	6,400	(57,000)	Hire of Elderly Centre	20
(10,000)	(10,000)	(10,000)	Elected Member Services	(7,705)	(7,918)	213	97%	-	(10,000)	Mayoral vehicle contribution	
(71,500)	(71,500)	(71,500)	Engineering Services	(30,403)	(16,506)	(13,897)	184%	(11,906)	(83,406)	Vehicle Contributions, Sundry reimbursements	7
(690,499)	(735,026)	(737,170)	Financial Services	(561,199)	(557,254)	(3,945)	101%	(728,011)	(1 465 101)	Investment income, Financial Assistance Grant	17
(373,500)	(373,500)	(376,500)	Gawler Aquatic Centre	(386,076)	(375,352)	(10.724)	101%	(720,011)		Various fees	17
(373,300)	(373,300)	(370,300)	Gawler Aquatic Centre  Gawler Business Development	(360,070)	(373,332)	(10,724)	10376	-	(370,300)	various iees	
(172,591)	(172,591)	(172,591)	Group	(172,524)	(172,591)	67	100%	-	(172,591)	Separate Rate Revenue	
(44,100)	(69,336)	(69,336)	General Administration	(73,538)	(69,300)	(4,238)	106%	(1,000)	(70,336)	Various insurance scheme rebates, etc.	19
(15,969)	(15,969)	(15,969)	Health Control Services	(12,604)	(11,979)	(625)	105%	-	(15,969)	Food inspections & audits	
0	(20,000)	(20,000)	Heritage	(1,480)	0	(1,480)	-	7,000	(13,000)		24
(72,167)	(87,167)	(119,623)	Human Resources	(93,099)	(99,702)	6,603	93%	-	(119,623)	Traineeship rebates, LGA reimbursements	
0	0	0	IES, Depot & Property Management	(3,846)	0	(3,846)	-	(5,000)	(5,000)	Vehicle contribution	7
(40.000)	(40.000)	(40.000)	Ii. atia	(7.040)	(0.000)	0.000	770/		(40.000)	Grant funding, user	
(13,290)	(13,290)	(13,290)	Immunisation	(7,640)	(9,963)	2,323	77%	-	(13,290)	contributions	1
(2,000)	(2,000)	(7,000)	Inflammable Undergrowth Services	(8,018)	(7,000)	(1,018)	115%	-	(7,000)		
(7,500)	(7,500)	(7,500)	Information Technology Services	(5,577)	(5,769)	192	97%	(9,069)	(16,569)	Vehicle contribution, Sundry reimbursements	24
(85,550)	(87,550)	(90,257)	Libraries	(82,317)	(85,310)	2,993	96%	-	(90,257)	Shared Resources Reimbursement, State Govt Operating Subsidy	

#### \*\*\*\*\*\*\*\*\*\*YEAR TO DATE\*\*\*\*\*\*\*\*

ANNUAL ADOPTED BUDGET	REVISED BUDGET (NOVEMBER REVIEW)	REVISED BUDGET (JANUARY REVIEW)		ACTUAL	CURRENT BUDGET	VARIANCE	%	PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET		NOTE
\$	\$	\$		\$	\$	\$		\$	\$	<u> </u>	
(366,832)	(366,832)	(366,832)	Other Environmental & Regulatory Service	(366,444)	(366,729)	285	100%	-	(366,832)	NRM Levy	
(145,000)	(145,000)	(145,000)	Parking Control	(94,934)	(108,747)	13,813	87%	16,000	(129,000)	Infringement & Expiation Fees Collected	15
(14,500)	(14,500)	(14,500)	Plant Operations	(8,549)	(9,664)	1,115	88%	-	(14,500)	Fuel Tax Credits Received from ATO, vehicle registration	.0
(10,000)	(10,000)	(10,000)	Property Management Administration	(7,692)	(7,693)	1	100%	_	(10,000)	Vehicle contribution	
(19,965,260)	(19,965,260)	(19,965,260)	Rates Administration	(19,934,175)	(19,949,004)	14,829	100%	2,466	( - , /	General Rates/Fines, etc.	19
(300)	(300)	(300)	Records Management	(184)	(225)	41	82%	(113)	(413)	FOI Requests	24
(524,180)	(524,180)	(540,617)	Roads	(496,771)	(496,865)	94	100%	(491,399)	(1,032,016)	Grant funding	2,9
(411,500)	(404,500)	(385,910)	Sports Facilities Indoor	(302,639)	(274,639)	(28,000)	110%	-	(//	Sport & Community Centre fees	
(10,000)	(17,000)	(13,500)	Sports Facilities Outdoor	(8,522)	(7,000)	(1,522)		(3,000)	(16,500)		20
0	0	(5,373)	Street Beautification	(5,373)	(5,373)	-		-	(5,373)		
0	(4,000)	(4,000)	Town Maintenance	(3,464)	0	(3,464)		(3,500)	(7,500)	Insurance claim proceeds, Sundry reimbursements	7
(877,920)	(877,920)	(385,218)	Town Planning Services	(328,267)	(336,260)	7,993	98%	8,400	(376,818)	Development Application Fees, Developer contributions	15
(53,025)	(73,025)	(73,025)	Visitors Information Centre	(61,411)	(53,143)	(8,268)	116%	(13,390)	(86.415)	Souvenirs sales, various commissions	24
(2,007,506)	(2,007,506)	(2,007,506)	Waste Management	(1,995,749)	(2,001,579)	5,830	100%	17,000	(1,990,506)	Waste Management Service Charge revenue	15
(7,500)	(7,500)	(68,250)	Youth Services	(62,172)	(67,875)	5,703	92%	-	(68,250)	Youth Activities	
(27,846,826)	(27,977,589)	(27,607,779)	TOTAL OPERATING INCOME	(26,563,533)	(26,551,757)	(11,776)	100%	(1,194,777)	(28,802,556)		

******YEAR	TO DATE**********
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				*********Y	EAR TO DATE**	*****					
ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (NOVEMBER REVIEW) \$	REVISED BUDGET (JANUARY REVIEW) \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
]			Operating Expenditure by Fu	ınction							
297,138	297,138	299,538	Animal & Pest Control	149,858	225,868	(76,010)	66%	(52,187)	247,351		15
137,212	137,212	137,212	Bridges	102,909	102,909	-	100%	-	137,212	Maintenance & Depreciation	
234,295	234,295	231,295	Building Control Services	156,718	153,755	2,963	102%	2,100	233,395	Building Assessment costs	15
102,475	102,475	93,575	Car Parks	68,033	68,954	(921)	99%	-	93,575	Maintenance & Depreciation	
178,212	178,212	178,212	Cemetery Operations	99,110	128,293	(29,183)	77%	-	178,212		
422,323	422,323		CEO Office	325,450	314,337	11,113	104%	-	428,323		
297,097	297,097	306,612	Civic Centre Operations	223,753	246,619	(22,866)	91%	-	306,612		
163,280	166,007	158,464	Communication & Marketing	123,958	111,697	12,261	111%	11,386	169,850	Council Communications and Marketing; Murray St Banners	24
695,170	695,170	700,539	Community Home Support Program	450,822	474,957	(24,135)	95%	(6,250)	694,289	Home Assist Program	20
249,869	338,834	348,834	Community Services Management	230,912	223,791	7,121	103%	-	348,834		
308,643	308,643	318,643	Community Support	247,896	236,736	11,160	105%	_	318 643	Various community events/grants	
989,896	1,177,896		Council Buildings	1,011,208	851,806	159,402	119%	50,000	1,238,902	events/grants	18
27,472	27,472		Crime Prevention	8,593	18,601	(10,008)	11070	-		CCTV operating expenses	10
257,608	257,608	257,608	Customer Services	167,534	182,845	(15,311)	92%	_		Staff Salaries	
348,684	348,684	348,529	Depot Operations	205,399	235,406	(30,007)	87%		348,529	otan dalance	
340,004	340,004	340,323	Development & Regulatory	200,000	233,400	(30,007)	01 70		340,323		
1,021,644	921,403	905,653	Services Admin	653,765	604,572	49,193	108%	18,519	924,172		15
1,021,011	021,100	000,000	Economic Development,	000,700	001,072	10,100	10070	10,010	021,172		
426,901	426,901	439.334	Marketing & Comm	315,831	318.512	(2,681)	99%	(1,041)	438,293		24
11,116	11,116	,	Elderly Citizen Facilities	3,593	8,337	(4,744)	43%	(1,041)	11,116		
414,872	414,872	414,872	Elected Member Services	338,472	341,904	(3,432)	99%	_		EM Allowances	
900,197	910,197		Engineering Services	583,954	662,537	(78,583)	88%	(38,009)	915,388		7,8
280,114	280,114	277,587	Finance & Corporate Services Management	184,302	199,531	(15,229)	92%	(297)	277,290		19
1,408,560	1,408,560	1,422,810	Financial Services	1,119,791	1,107,454	12,337	101%	(22,174)	1,400,636	Accounting services, Audit Committee, Loan repayments	19
462,286	462,286	462,286	Footpaths	346,626	346,682	(56)	100%	-	462,286		
813,159	813,159	787,650	Gawler Aquatic Centre	686,886	665,480	21,406	103%	-	787,650		
172,591	172,591	172,591	Gawler Business Development Group	172,591	172,591	-	100%	-	172,591	Gawler Business Development Group contribution	
450 400	505 00 1	405.004	Company Administration	200 457	245 004	40.000	10.40/	(0.000)	400.001	General admin, WHS,	16
456,468	525,304	435,804	General Administration	329,157	315,231	13,926	104%	(8,980)		Agenda/Minutes preparation	19
140,095	140,095		Governance Services	98,487	98,611	(124)	100%	(5,500)	134,595		19
147,304	147,304	147,304	Health Control Services	111,772	106,655	5,117	105%	2,325	149,629	Heritage collection	15
95,734	95,734	95,734	Heritage	66,191	41,792	24,399	158%	(9,508)	86,226	maintenance, Heritage Walls	24
510,237	510,237		Human Resources	385,769	399,166	(13,397)	97%	11,200	587,017		19

\*\*\*\*\*\*\*\*\*\*YEAR TO DATE\*\*\*\*\*\*\*\*

AD	ANNUAL DOPTED BUDGET	REVISED BUDGET (NOVEMBER REVIEW)	REVISED BUDGET (JANUARY REVIEW)		ACTUAL	CURRENT BUDGET	VARIANCE	%	PROPOSED BUDGET VARIATION	REVISED ANNUAL BUDGET		NOTE
	\$	\$	\$		\$	\$	\$		\$	\$		
				IES, Depot & Property								
2	237,337	237,337	237,337	Management	184,901	167,548	17,353	110%	9,243	246,580		7,8
	49,915	49,915	49,915	Immunisation	31,745	35,948	(4,203)	88%	(9,418)	40,497	Immunisation services	15
				Inflammable Undergrowth								
	38,904	38,904	33,904	Services	18,087	24,262	(6,175)	75%	(7,000)	26,904		15
	404 044	4 404 044	4 405 575		204 400	705.047	0.540	1010/	(10.054)	4 400 704	Operational costs; IT support;	
1,	161,844	1,161,844	1,135,575	Information Technology Services	804,433	795,917	8,516	101%	(12,854)	1,122,721	hardware lease charges	24
į	599,998	599,998	599,998	Kerb & Gutter	450,000	450,000	_	100%	_	599 998	Depreciation Only	
	003,114	1,005,114	1,007,722	Libraries	716,142	714,168	1,974	100%	-	1,007,722	•	
,	,	, ,	, ,	_	ĺ		,				Programmed collection of	
	57,850	57,850	57,850	Litter Control	42,570	41,440	1,130	103%	-	57,850	litter/rubbish from bins	
(8	364.746)	(864,746)	-864.746	Oncosts Recovered	-556,293	-615,958	59,665	_	_	(864,746)	Wages overhead costs recovered	
	.,,,	(== :,: :=)	001,110	Other Environmental &	555,255	0.0,000	22,000			(001,110)		
:	378,791	378,791	378,791	Regulatory Service	289,648	285,350	4,298	102%	-	378,791	NRM Levy payments	
	177,530	177,530	190,530	Parking Control	132,006	126,787	5,219	104%	13,000	203,530		15
1,6	641,869	1,641,869	1,670,920	Parks & Gardens	895,512	1,025,145	(129,633)	87%	(81,827)	1,589,093	Programmed maintenance of parks, gardens & reserves	6
	(78,762)	(81,462)	-74,462	Plant Operations	113,237	190,546	(77,309)	59%	-	(74,462)	Includes internal plant hire costs recovered	
				Property Management								
2	264,762	264,762	264,762	Administration	188,604	173,532	15,072	109%	-	264,762		
	78,578	80,378	80.378	Public Conveniences	65.626	56,346	9,280	116%	_	80 378	Routine cleaning and maintenance	
	256,858	291,363	291,363	Rates Administration	217,091	215,152	1,939	101%	1,535	292,898		19
2	272,971	272,971	260,476	Records Management	203,101	187,813	15,288	108%	8,472	268,948		24
				Recreation Services								
	22,318	65,318	65,318	Administration	28,239	42,396	(14,157)	67%	-	65,318		
2,8	398,402	3,198,402	3,218,732	Roads	2,480,652	2,353,520	127,132	105%	-	3,218,732		
	30,514	30,514	30,514	Roundabouts	22,884	22,884	- (22.742)	100%	-		Depreciation	
	452,001	452,001	475,470	Sports Facilities Indoor	302,097	324,839	(22,742)	93%	-	475,470		
7	736,958	736,958	736,865	Sports Facilities Outdoor	371,983	388,064	(16,081)	96%	8,000	744,865	Programmed ovals maintenance	7
					2.12.122		, , , , ,	4000/			Drain cleaning, repairs &	_
1,0	085,342	1,085,342	1,085,342	Stormwater Drainage	849,136	787,200	61,936	108%	48,827	1,134,169	maintenance Tree replacement / removal /	5
											maintenance, garden beds	
3	377,101	377,101	392,474	Street Beautification	364,768	289,889	74,879	126%	-	392,474	maintenance	
	150,500	150,500	150,500	Street Cleaning	110,024	107,314	2,710	103%	-	150,500	Programmed Cleaning of CBD and Urban Streets	
4	486,973	486,973	486,973	Street Lighting	313,239	347,717	(34,478)	90%	-	486,973	Electricity & maintenance costs	
-	395,049	895,049	773,412	Town Maintananas	484,759	515,650	(20.004)	94%	_	770 440	Linemarking, weedspraying and	
— ·	090,049	095,049	113,412	Town Maintenance	404,739	313,030	(30,891)	94%	-	113,412	other services	
1,!	596,319	1,596,319	1,100,869	Town Planning Services	640,063	756,477	(116,414)	85%	(60,084)	1,040,785	Development assessment, various studies, DAP committee	15,16
	29,409	29,409	29,409	Traffic Management	3,573	13,306	(9,733)	27%	(14,328)	15 021	Street/traffic control signs maintenance	8
ļ .	178,048	178,048		Visitors Information Centre	133,492	133,590	(98)	100%	8,760	186,808		24

**********YEAR TO DATE*******	************	FAR TO	O DATE******	****
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ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (NOVEMBER REVIEW)	REVISED BUDGET (JANUARY REVIEW) \$		ACTUAL \$	CURRENT BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$		NOTE
188,344	168,215	148,215	Volunteer Services	68,516	97,024	(28,508)	71%	-		Volunteer Resource Centre, Graffiti removal team	
2,051,845	2,051,845	2,051,845	Waste Management	1,338,732	1,353,195	(14,463)	99%	-	2,051,845	Kerbside waste collection & disposal	
195,414	195,414	254,720	Youth Services	136,123	132,231	3,892	103%	=	254,720	Youth Activities	
28,622,002	29,238,765	28,764,827	TOTAL OPERATING EXPENSES	20,414,027	20,504,921	(90,894)	100%	(136,090)	28,628,737		
775,176	1,261,176	1,157,048	NET OPERATING RESULT	(6,149,506)	(6,046,836)	(102,670)	102%	(1,330,867)	(173,819)	]	

							۱	EAR TO DAT	E			
ANNULAL	REVISED	REVISED						YTD			REVISED	
ANNUAL ADOPTED	BUDGET	BUDGET					YTD		YTD %	BUDGET		NOTE
	NOVEMBER	JANUARY					ACTUAL	CURRENT	SPENT	VARIATION	ANNUAL	NO.
BUDGET	REVIEW	REVIEW						BUDGET			BUDGET	
\$	\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	

#### NEW/UPGRADED ASSETS

Animal & Pest Contro	ol											
	ol											
		-										
- 26	6,143		Fund My Neighbournood - Park Recreational	Design and construction of a dedicated dog park in accordance with the Dogs in Gawler Report plus fitness equipment and BBQ shelter - residual costs.	Completed	Ryan Viney	16,246	16,246	100%		16,246	13
Community Buildings	s											
6,379,226 6,201	1,618 6,	,201,618(	Gawler Civic Centre Redevelopment	Complete redevelopment of Gawler Civic Centre plus allowance for post occupation expenses as required by staff/public once operational. The majority of the buildings became operational from 11/02/2019.	Completed	Henry Inat	5,680,398	6,201,618	92%		6,201,618	
- 45	5,989	45,989	Upgrade CCTV in Town Centre	Replacement and extension of CCTV in main street and key areas within the CBD.	In-Progress	Paul Horwood	294	45,989	1%		45,989	
130,000 134	4,895			Shelter to provide protection for oval patrons against weather elements all year round	Completed	Paul Horwood	190,876	134,895	141%	69,163	204,058	12,13
50,000 50	0,000	50,000	Fund My Neighbourhood Project - Compliance Upgrade of Tiered Seating at Gawler Oval	Replace existing handrail with tubular fencing to reduce fall risk. WHS required action based on investigation. Installation of DDA compliant seating areas. Project aligns with Fund My Neighbourhood Gawler Oval Grandstand.	In-Progress	Paul Horwood	4,418	50,000	9%	5,000	55,000	13
Corporate Administra	ation Buildi	ings										
-	0	14,718	**	Retro-fitting of LED globes at Gawler Sport & Community Centre and Multi-Level Carpark - will reduce future power consumption costs	Completed	Paul Horwood	14,719	14,718	100%		14,718	
130,000 130	0,000	130,000	Community Buildings Solar Initiative	Supply and installation of a 100kw PV Solar Panel System to the Gawler Administration Centre. Payback period estimated to be 4-5 years.	In-Progress	Paul Horwood	24,183	91,000	27%		130,000	
150,000 150	0,000			Resurfacing of stadium floor. This project will now occur during 2019/20.	Not Started	Paul Horwood	0	0	-		0	
Depot Buildings			·									
- 26	6,363	16,204	Upgrade Council Works Depot Facilities	Upgrade Council Works Depot Facilities - Year 1: Front fence replacement (WHS) and landscaping.	Completed	Sam Dilena	16,204	16,204	100%		16,204	
Footpaths												
- 6	6,804			Construct a rubble path along Dawson Road from Clark Road to Gawler Bypass to link existing walking path.	Completed	Sam Dilena	6,813	6,804	100%		6,804	
28,000 28	8,000		Improve Accessibility to Community Infrastructure Program	Continuation of this annual program with the installation of pram ramps to DDA compliant standards at various locations around the Town of Gawler to improve accessibility.	In-Progress	Sam Dilena	5,507	28,000	20%	(18,000)	10,000	10,13
300,000 300	0,000	300,000		Installation of new footpaths into existing local streets where there is currently no footpath present to improve connectivity between streets, to schools, shopping precincts and other key destinations.	Completed	Sam Dilena	380,490	232,000	164%		300,000	
80,000 80	0,000		Jack Bobridge Linkage to Stuart O`Grady Bike Track Project	Design and installation of walking and cycling facilities to connect the Jack Bobridge bike track to the Stuart O'Grady bike track including shared use paths and associated street furniture. Council's Federal Government Grant application for this project was ultimately unsuccessful, hence the project will not be commencing in 2018/19	Not Started	Sam Dilena	750	0	-	(80,000)	0	4
Kerb & Gutter								_	_			
100,000 100	0,000			Construct New Kerb and Gutter: Main North Road from Ames Dr to Sheriff St E'side	Completed	Sam Dilena	153,008	100,000	153%	58,000	158,000	10,13
	1	00 000	Denesii Kerk 8 Ciittee Denesii (2010 2010)	Renew kerb and gutter to various streets.	Completed	Sam Dilena	115,041	80,000	144%	35,000	115,000	10,13
80,000 80 Open Space	0,000	80,000	Renew Kerb & Gutter Program (2018-2019)	Therew kerb and gutter to various streets.	Completed	Gain Blicha	115,041	00,000	14470	00,000	113,000	.0,.0

				CAPITAL EXPENDITURE ANALYSIS				EAR TO DAT	E			
ANNUAL ADOPTED BUDGET	REVISED BUDGET NOVEMBER REVIEW	REVISED BUDGET JANUARY REVIEW					YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
100,000	100,000	100,000	Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)	Continuation of the Gawler Urban Rivers Biodiversity project for another 3 years, which extends the previous 5 years work already completed in the river corridors. This is a 50/50 jointly funded project with the NRM to improve bidoversity, remove pest weeds / cane and revegetate the natural river environment.	In-Progress	Sam Dilena	74,471	100,000	74%	70,000	170,000	1,13
-	0	6,534	Landscape Intersection Paternoster Road and Chignell Circuit Reid	Planting of entry statement and installation of irrigation system to support plantings in first year	Completed	Sam Dilena	6,534	6,534	100%		6,534	
92,500	140,594	140,594	All Wars War Memorial	War Memorial installation.	Completed	David Barrett	137,636	140,594	98%		140,594	13
137,290	137,290	137,290	Willaston Nature Play Space	Install new Willaston Nature Play Space.	In-Progress	Sam Dilena	17,573	137,290	13%	8,000	145,290	13
7,000	7,000	7,000	All Wars War Memorial - integration landscape	Project integration costs following installation of the All Wars Memorial - subject to "Saluting Their Service" grant application	Completed	Sam Dilena	11,755	7,000	168%	12,000	19,000	13
30,000	30,000	30,000	New Street Furniture Installation Program (Bins) 2018-2019	New bin program.	In-Progress	Sam Dilena	2,393	22,500	11%		30,000	
Projects												
753,300	753,300	753,300		Capitalisation of Engineering Dept. Salaries	In-Progress	Paul Horwood	238,625	564,975	42%	(295,000)	458,300	13
130,000	146,404	146,404	Implement Willaston Cemetery Action Plan (Stage 3 of 5)	Implement Willaston Cemetery Action Plan (Stage 3 of 5)	In-Progress	Sam Dilena	68,848	109,800	63%		146,404	
7,500	7,500	7,500	Gawler Administration Art	Purchase and installation of hanging system and additional lighting to enable display of community art within the Gawler Administration Centre at a quality standard.	Completed	Paul Horwood	7,500	7,500	100%		7,500	
10,000	10,000	10,000	Service Locator for Town Services	Purchase of a services locator for Town Services staff to utilise on roadways projects. This will reduce the risk of hitting underground services prior to excavation activities thereby resulting in efficiencies & savings.	In-Progress	Sam Dilena	0	0	-		10,000	
30,000	30,000	30,000	Construction of Carparking on Murray Road for Dog Off-Leash Facilities	Installation of additional carparking associated with the future dog off leash facilities at Clonlea Park.	Completed	Sam Dilena	27,309	30,000	91%	(2,691)	27,309	13,14
-	-	8,000	Corporate Plan Development Stage 2 - Reporting	SharePoint development to manage Community & Corporate Plan activity resulting in automated reporting.	Completed	David Barrett	8,000	8,000	100%		8,000	
-	-	9,500	Civic Centre Booking Software	Purchase of software to manage the various bookings within the renovated Civic Centre building complex.	Completed	David Barrett	9,500	9,500	100%		9,500	
15,000	15,000	15,000	Design & Commission iconic public art piece	Finalisation of project commenced in 2017/18. Development and installation of iconic Aboriginal art for Council Chambers within the Gawler Civic Centre	Completed	Erin Findlay	15,000	15,000	100%		15,000	
-	-	225,000	Smart cities m-commerce project	Smart cities m-commerce project grant funded (\$250,000).	In-Progress	David Barrett	60	0	-		225,000	
-	-	10,638	Laptop renewal program 2018-19	Laptop renewal program 2018-19 to refresh IT equipment	Completed	David Barrett	10,638	10,638	100%		10,638	
-	-	33,000	Work Health Safety equipment purchases	Purchases of liting devices, safes, sit/stand workstations, tablets, defibrillators.	In-Progress	Paul Horwood	0	0	-		33,000	
Roads												
25,000	25,000	25,000	Gawler East Link Road	Provide support and contract services for the implementation of the Link Road (in addition to employee costs)	Completed	Sam Dilena	87,563	25,000	350%	63,000	88,000	13
30,000	30,000	70,000	Pedestrian Crossing - Gawler High School	Installation of new pedestrian Crossing at Gawler High School	In-Progress	Sam Dilena	1,373	70,000	2%		70,000	
25,000	31,216	31,216	Implement Road Safety Improvements	Implement Road Safety Improvements to respond to community feedback and to improve road safety and reduce speeds on local roads. Includes new regulatory signs, parking controls, medians, rumble bars, professional consultant advice on road safety / traffic controls recommended etc.	In-Progress	Sam Dilena	13,821	31,216	44%	2,000	33,216	13
1,697,000	930,364	260,000	Walker Place Redevelopment	Construct urban precinct Walker Place. Part funded by State Government Places for People Grant \$1.006m - 2 year project.	In-Progress	Sam Dilena	114,667	150,000	76%	20,000	280,000	13

				CAPITAL EXPENDITURE ANALYSIS				EAR TO DAT	E			
ANNUAL ADOPTED BUDGET	REVISED BUDGET NOVEMBER REVIEW	REVISED BUDGET JANUARY REVIEW					YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
100,000	100,000	100,000	Upgrade Rural Road Intersection Aprons Program 2018-2019	Asphalt sealing of rural road intersection aprons to improve road safety for the community. Includes preparation work by Town Services prior to asphalt sealing works. Scope: Campania Rd North 2 intersections at Main North Rd; Scholar Rd intersection with Dalkeith Rd; Macalister Rd intersection with Campania Rd South; Macalister Rd intersection with Dalkeith Rd; Wattle Tce intersection with Dalkeith Rd; Panes Rd intersection with Piggott Rd, Stebonheath Rd intersection with Angle Vale Rd.	In-Progress	Sam Dilena	1,501	100,000	2%		100,000	
20,000	20,000	20,000	Revitalise Eighteenth Street (Stage 1 of 2)	Design completed in 2018/19 as Stage 1 of this project. Design will include the extension of the asphalt surface either side of the existing asphalt seal into the parking spaces and installation of new kerbing and linemarking.	In-Progress	Sam Dilena	6,178	20,000	31%	2,000	22,000	13
Stormwater												
40,000	40,000	40,000	SUA Deed Harvest & Distribution Network incl. ASR, Evanston	In accordance with the Southern Urban Areas Deed, the Harvesting Infrastructure ASR Headworks component to be procured by Council	Not Started	Sam Dilena	0	0	-		40,000	
40,000	40,000	40,000	Stormwater Drainage Works - 2018-2019	Design and implementation of various small scale stormwater drainage capital works:  1. Adelaide Road and Third Street  2. Dean Street and Railway Cresent	In-Progress	Sam Dilena	4,008	20,000	20%		40,000	
16,000	16,000	16,000	McLean Road Drainage Erosion Control	Installation of rock armouring to the McLean Rd drain outlet to mitigate further erosion occuring to the outlet area.	Not Started	Sam Dilena	0	0	-		16,000	
Street Asset	s											
35,000	35,000	35,000	Improve Bus Stops Program 2018-2019	Upgrade of various bus stops to DDA compliance to achieve full compliance target by 2022 in accordance with 2015 Bus Stop Audit Report.	In-Progress	Sam Dilena	20,130	25,000	81%	(14,000)	21,000	10,13
Swimming P	ools											
75,000	75,000	75,000	Gawler Aquatic Centre - Female Change Boom	Female Change Room Upgrade - Funds are subject to the successful external funding bid from the Office for Recreation & Sport, \$50k income expected. Council has recently been advised of successful grant funding of \$409k towards the upgrade of changeroom facilities at the Centre. This funding will now be expensed in the 2019/20 financial year.	Not Started	Erin Findlay	0	0	-	(75,000)	0	23
30,000	30,000	30,000	Gawler Aquatic Centre - Storage	Construction of new storage location for Gawler Aquatic Centre operational equipment - subject to obtaining Female Facility program funding through Office for Recreation & Sport	Not Started	Erin Findlay	0	0	-		30,000	
10,872,816	10,109,480	9,616,450	TOTAL ASSETS - NEW / UPGRADED				7,494,031	8,628,021	87%	(140,528)	9,475,922	
			ASSET DEDI ACEMENT/DENEWAI									

ASSET REPLACEMENT/RENEWAL

Bridges												
1,100,785	1,100,785	1,100,785	Rehabilitate Historic Gawler Mill Inn Bridge	Structural remediation of the Gawler Mill Bridge	In-Progress	Sam Dilena	16,474	100,000	16%	11,000	1,111,785	13
Community	Buildings											
10,000	10,000	7,409	Replacement of Dishwasher - Elderly Centre	Replacement of Industrial Dishwasher at Gawler Elderly Centre	Completed	Paul Horwood	7,409	7,409	100%		7,409	
Corporate A	dministration	Buildings										
300,000	300,000			Replacement of stadium roof sheets, skylights and roof vents. Serves as preparation for future installation of PV solar panels.	Completed	Paul Horwood	184,747	300,000	62%	(30,000)	270,000	22
Depot Buildi	ings											
80,000	80,000	80,000	Depot Storage Shed	Replacement of the existing Depot storage shed due to major WHS non-compliance (structural failure, inoperable roller doors - all currently tagged out and not inuse). Storage required for functionality of Depot operations.	Not Started	Sam Dilena	110	0			80,000	
Footpaths												

				CAPITAL EXPENDITURE ANALYSIS			Υ	EAR TO DAT	E			
ANNUAL ADOPTED BUDGET	REVISED BUDGET NOVEMBER REVIEW	REVISED BUDGET JANUARY REVIEW					YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
1,809,830	2,576,466	2,576,466	Murray Street Upgrade Stage 6	Upgrade Murray Street between Southern Hotel & Gawler Mill Bridge.	In-Progress	Sam Dilena	2,770,536	2,509,830	110%	17,000	2,593,466	13
150,000	150,000	150,000	Renew Footpaths Program (2018-2019)	In accordance with the Transport Assets Condition Audit, replacement of 1.5m wide footpaths in local roads and shared paths for walking and cycling. Scope: 14th Street (12th St to 16th St)(L) and (16th St to Whitaker St)(L) and (Whitaker St to Lawrence Ave)(L); Calton Road (Murray St to High St)(L); Adelaide Road (7th St to 6th St)(L).	In-Progress	Sam Dilena	101,056	125,000	81%		150,000	
10,000	10,000	10,000	Murray Street Footpath resurfacing of paving - pilot program	Murray Street paving seal installed 8-10 years ago failing, requires reapplication and removal of trip hazards due to movement.	Not Started	Sam Dilena	57	0	-		10,000	1
<b>Open Space</b>												
90,000	101,863	101,863	Install playground in the Old Croquet Reserve at Fifth St	Replacement of an existing playground asset that has reached the end of its service life.	In-Progress	Sam Dilena	3,092	11,863	26%	3,000	104,863	13
30,000	30,000	30,000	Renew Fencing and Bollards Program 2018-2019	Renew Fencing and Bollards Program 18/19	Completed	Sam Dilena	31,854	30,000	106%		30,000	)
65,000	65,000	65,000	Replace Irrigation Systems Program 2018-2019	SPORTSFIELDS: Design: Karbeethan Reserve 1-5 \$15k. PARKS: Implementation: 2 x parks \$40k - locations TBA; Design: 2 x parks \$10k. TOTAL: \$65k - having regard to Masterplan process.	In-Progress	Sam Dilena	47,176	65,000	73%		65,000	
50,000	50,000	50,000	Renewal works for hardscape features in Reserves - 2018-2019	Hardscaping Renewal Implentation Works - Statues, Structures, BBQ's, Furniture and Lighting.	In-Progress	Sam Dilena	24,590	50,000	49%		50,000	
30,000	30,000	30,000	Renew Existing Street Furniture Program 2018-2019	Renew Street Furniture Program	In-Progress	Sam Dilena	27,291	30,000	91%		30,000	
Projects												
185,000	185,000	185,000	Light Fleet Purchases	Light Fleet Renewal Program 18/19: Regulatory Services \$105k (1 x Team Leader unit 389, 2 x Ranger units 377,376), Asset Delivery \$35k (1 x Project Manager unit 390), IES \$45k (1 x Manager unit 388).	In-Progress	Sam Dilena	70,947	92,500	77%		185,000	1
353,000	353,000	353,000	Heavy Fleet Purchases	Civil Operations small tipper truck \$95k; Arboriculture Operations Truck \$165k; Arboriculture Operations chipper \$93k; Total: \$353k	In-Progress	Sam Dilena	179,593	176,500	102%		353,000	1
60,000	60,000	60,000	Building Condition Audit Implementation - Priority Items	Allocation to address priority items (safety, risk or structural issues at Council buildings) identified by the Building Condition Audit.	In-Progress	Paul Horwood	16,469	42,000	39%		60,000	ı
10,000	10,000	10,000	Gawler Aquatic Centre & Gawler Community Centre - Replacement of Chairs	Replacement of chairs for community use within the Gawler Sport & Community Centre and Gawler Aquatic Centre.	Not Started	Erin Findlay	0	0	-		10,000	ı
40,000	40,000	40,000	Traffic Signals - Murray Street Stage 6	Council to liaise with DPTI to upgrade the traffic signals at the intersection of Julian Tce and Murray St at the same time as delivery of the Murray St Stage 6 Project.	In-Progress	Sam Dilena	3,347	5,000	67%	5,000	45,000	13
Roads												
116,000	116,000	116,000	Resheet Rural Roads Program 2018-2019	Resheet Rural Roads Program 18/19. Roads for resheeting: Bentley Rd (Tiver Rd to 350 metres south of Tiver Rd); Macalister Rd (Campania Rd - Dalkeith Rd); Wattle Tce (Dalkeith Rd - Piggott Rd).	Completed	Sam Dilena	128,133	116,000	110%	12,000	128,000	11
250,000	250,000	250,000	Reconstruction Shoulders of Rural Roads Program - 2018-2019	STAGE 2: Reconstruction of existing rural road shoulders along Coventry Rd. to improve general road safety in the area and protect the road pavement asset itself, as per stage 1 delivered in 2017/18.	In-Progress	Sam Dilena	12,725	50,000	25%		250,000	
485,000	485,000	485,000	Reseal Roads Program 2018-2019	Construct asphalt reseals in accordance with Transport Assets Condition Audit.	In-Progress	Sam Dilena	331,257	390,000	85%	22,000	507,000	10,13
25,000	25,000	25,000	Undertake Road Crack Sealing Program - 2018- 2019	Continuation of annual crack sealing works to the existing sealed road and shared path network through the Town of Gawler to ensure road assets are protected throughout their remaining service life.	In-Progress	Sam Dilena	2,334	5,000	47%		25,000	

				CAPITAL EXPENDITURE ANALYSIS			Y	EAR TO DAT	E			
ANNUAL ADOPTED BUDGET	REVISED BUDGET NOVEMBER REVIEW	REVISED BUDGET JANUARY REVIEW					YTD ACTUAL	YTD CURRENT BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
50,000	50,000	50,000	Road Patch & Repair Program - 2018-2019	Road repairs to identified areas required to address pavement failures & extend useful lives. This work will align with the road reseal program. Scope of patches to be confirmed. Roads include, East Toe at Cork Rd and Calton Rd intersection, Calton Rd Mallaluca Drive intersection, Finniss St at Commercial Rd intersection, Dawson Rd at Dysart Rd roundabout, Hill St four locations, Sixth St Adelaide to Eighth St various patches, First St intersection with Third St.	Not Started	Sam Dilena	0	0	-		50,000	
40,000	40,000	40,000	Sealing Unsealed Urban Roads Program - Design	Design unsealed urban roads in 2018/19: Glenelg Lane from Twelfth Street to Fourteenth Street, including drainage works.	In-Progress	Sam Dilena	6,445	28,000	23%		40,000	
Stormwater												
215,000	215,000	215,000	Stormwater Management Program 2018-2019	Construct Erosion Control at Gawler River Outfalls due to condition of existing infrastructure / headwall outlets; Installation of rock erosion control at the channel outlet either side of the headwalls under the shared path and embankment channel; Major maintenance items for rectification: Kelly Road & Two Wells Road \$85k; Para Road \$25k; Colman Road Basin \$35k and other consistently raised customer stormwater concerns e.g. Glenelg Lane, Jarvis Street.		Sam Dilena	941	0	-		215,000	
-	26,016	26,016	Construct Erosion Control at Gawler River Outfalls	Construct Erosion Control at Gawler River Outfalls	Not Started	Sam Dilena	0	0	-		26,016	
-	170,440	170,440	Flood Damage & Mitigation Works Gawler Urban Rivers	Rehabilitation Capital Works and associated asset investigations following September 2016 floods	Not Started	Sam Dilena	2,800	0	-		170,440	
50,000	50,000	50,000	Replace Side Entry Pits & Pipes	Replace damaged side entry pits and pipes around the Town of Gawler to ensure stormwater assets are protected for their service life.	In-Progress	Sam Dilena	13,374	50,000	27%	(20,000)	30,000	10,13
Swimming P	ools											
200,000	200,000	200,000	Rehabilitate Gawler Aquatic Centre (Stage 4 of 5)	Installation of UV filters, replacement of asbestos pipe in old leaking tank, and installation of replacement pool pumps.	Completed	Erin Findlay	226,938	200,000	113%	26,938	226,938	13,21
5,804,615	6,779,570	6,776,979	TOTAL ASSETS - REPLACEMENT / RENEWAL				4,209,695	4,384,102	96%	46,938	6,823,917	

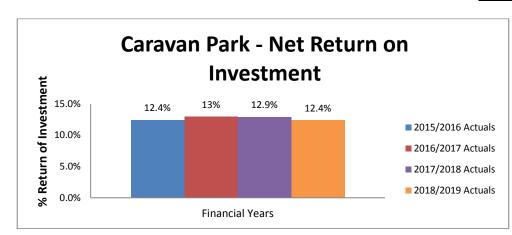
16,677,431 16,889,050 16,393,429 TOTAL ASSETS - CAPITAL EXPENDITURE 11,703,726 13,012,123 90% (93,590) 16,299,839

#### **Town of Gawler Non-Financial Indicators Report**

#### for the period 01 July 2018 - 31 March 2019

#### for the year ending 30 June 2019

#### **Caravan Park**



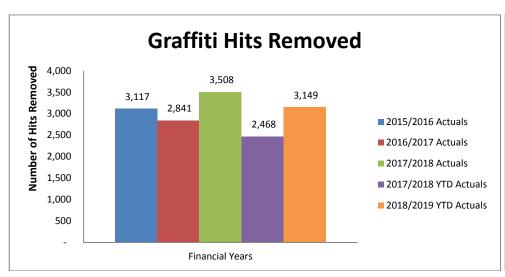
#### Comments:

This indicator represents the annual return (property rent received) as a percentage of the carrying value of the asset.

The actual result for 2018/2019 is consistent with the results from the previous 3 years.

Graph 1.1

#### **Community Assistance (Volunteer Services)**

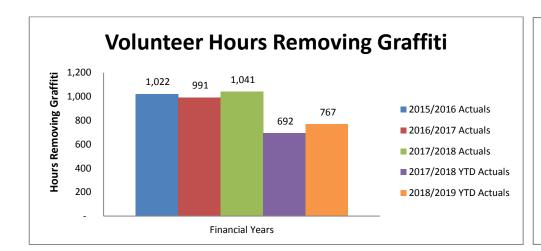


#### Comments:

The implementation of the Customer Request Module (CRM) system in 2015/16 made reporting graffiti to Council easier and timelier. As a result high levels of graffiti continued to be reported in 2017/2018 and again YTD in 2018/2019. Graffiti Hits removed by the volunteer team continue to trend upwards, this is influenced by the following factors:

- New housing developments resulting in increased Council assets to maintain
- Improved internal processes for the volunteer team, that have resulted in more unreported graffiti being removed

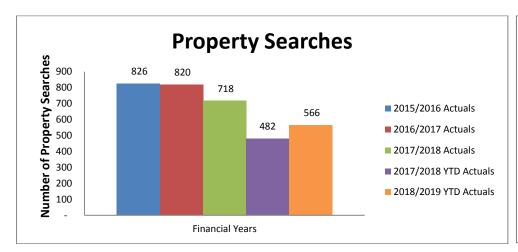
Council continues to work with the community both in the implementation of prevention initiatives such as public art installations and liaising with SAPOL through the provision of information that is utilised in graffiti related convictions.



There is an ongoing emphasis on increased efficiencies and process improvement within the graffiti removal program. These have allowed the volunteer team to have removed 28% more graffiti hits in only 10% more hours (YTD 2018/19 vs YTD 2017/18). This result is additionally impressive given the increasing responses to graffiti within new development areas in Gawler, located predominantly on the town's fringe, so having an impact on travel time within the program.

Graph 2.2

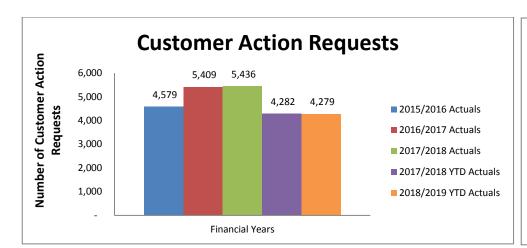
#### **Customer Service**



#### Comments:

This statistic represents the number of property searches completed by Council. The level of property searches in 2017/2018 was 12% behind the result from 2016/2017. The observation from the Development & Strategic Planning team is that we experienced a drop in the amount of searches for 'new land' estates compared to 2016/2017.

The number of searches completed YTD have increased due to a number of new land divisions released by developers in recent months.

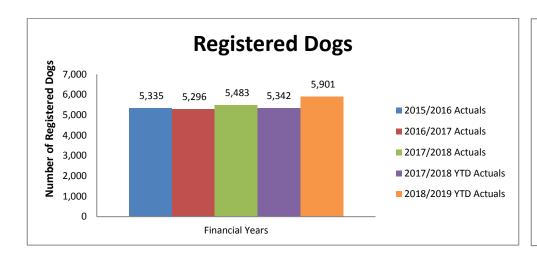


The increase in customer action requests in 2016/17 were a result of weather occurrences that were experienced in the Council area late in 2016.

The similar result in 2017/2018 is primarily from an increase in rubbish removal, graffiti, potholes, property, traffic management and sign maintenance around the Council Area.

Graph 3.2

#### Dog & Cat Control



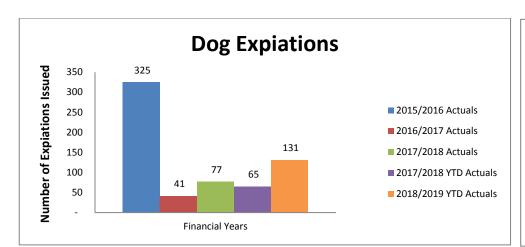
#### Comments:

As at the reporting date, 78 dogs were on Councils records as unregistered.

Whilst the process of the annual registration of dogs has moved to a new Dog & Cat Management Board Online system (DACO) in 2018/2019, the responsibility of following up on unregistered dogs is still a duty of Council.

Currently a door knock program is underway to address the unregistered dogs. A Council-wide dog door knock is currently included as a 2019/20 Budget Bid for consideration by Council.

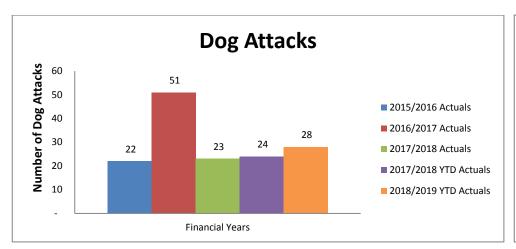
Graph 4.1



The large increase in the volume of expiations during 2015/16 was due to a Council wide unregistered dog door knock survey undertaken

Currently a door knock program is underway to address known unregistered dogs.

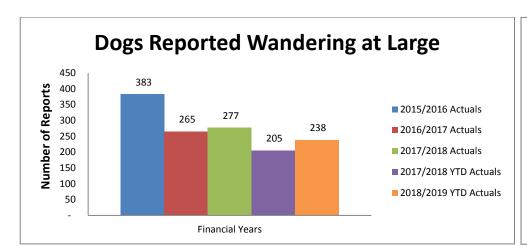
#### Graph 4.2



#### Comment:

Councils Community Safety team investigate all reported dog attacks, and when warranted owners are fined and in extreme cases dog control orders are issued.

Graph 4.3

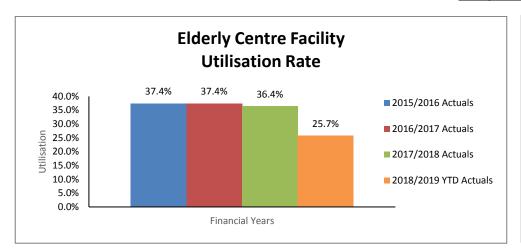


The Animal Management Plan adopted by Council has an emphasis on responsible dog ownership. This includes educating the community and promoting dog obedience programs. This, along with sufficient identification, will hopefully reduce the number of dogs wandering at large and, if they are found, reuniting them with their owner within a short time-frame.

The results since 2015/16 suggests that the work conducted by the Community Safety Officers towards education throughout the community is having a positive outcome.

Graph 4.4

#### **Elderly Centre Facility**



#### Comment:

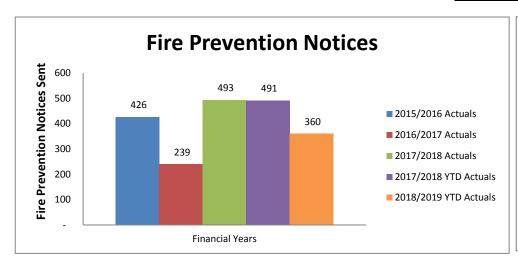
Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

The reduction in 2018/2019 is due to a major hire group leaving the facility to move to a permanent location.

Graph 5.1

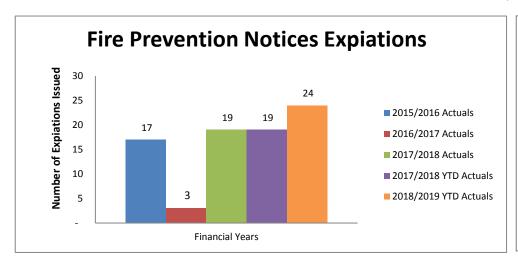
#### **General Inspectorate**



#### Comments:

The reduction in 2016/2017 was due to the Community Safety team focusing attention solely on rural areas with only properties of concern in the township inspected. This process has not been implemented in subsequent years and all properties in Gawler were inspected.

Graph 6.1

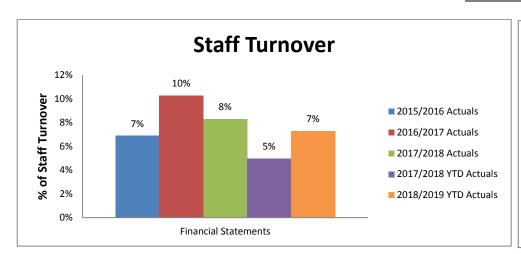


#### Comments:

Fire Expiations are issued when a Fire Prevention Notice is issued and the land owner does not comply. Despite the Community Safety team providing notices earlier than previous years, 4% of the residents issued Fire Prevention notices failed to comply by the due date in 2017/2018 whereas in 2018/2019 it slightly increased to 7%.

Graph 6.2

#### **Human Resources**

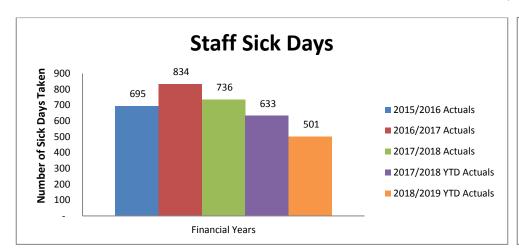


#### Comments:

Consistent with all organisations, some staff turnover is to be expected each year.

With any staff turnover there is a culminating increase in recruitment (advertising) costs, which is funded from employee costs savings as a direct result of positions being vacant.

Graph 7.1

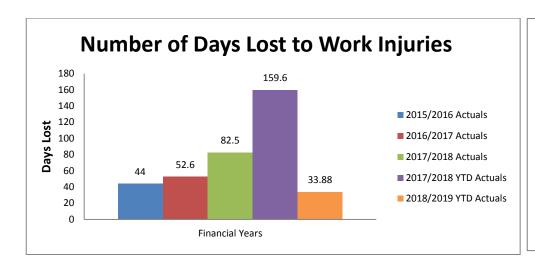


#### Comments:

Based on the 128 full-time equivalent staff, the number of sick days taken YTD in 2018/19 equates to 3.88 days per employee (5.23 days in 2017/2018 based on 121.86 equivalent staff).

The increase in 16/17 was due to an increase in staff affected by flu-like symptoms.

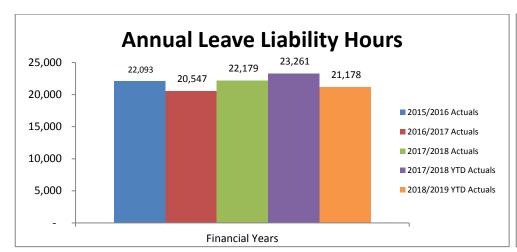
Graph 7.2



The substantial increase in 2017/18 was a result of the type of workplace incidents incurred by staff which has resulted in two employees being off work for an extended period.

Training and development programs have been established to reduce all such incidents where possible.

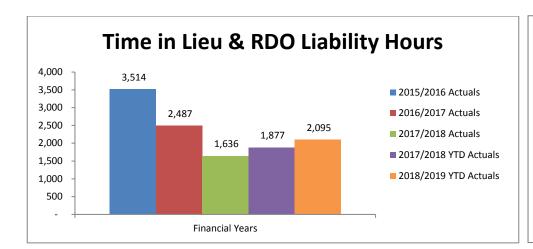
#### Graph 7.3



#### Comments:

This statistic represents the total actual plus accrued hours owing to staff per budgeted FTE as at the reporting date. This figure equates to 164.17 hours per FTE (192.23 hours per FTE YTD in 2017/2018).

There is on-going Management focus in reducing excessive leave entitlements, including the mandate that all staff with excessive leave entitlements have an identified program in place to reduce such leave. This includes the minimum requirement that such staff take greater than 4 weeks leave in the 2018/19 financial year.

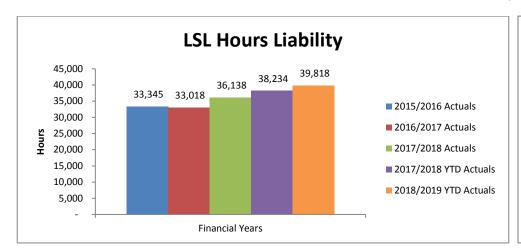


Council Management continues to appropriately manage the TOIL & RDO hours accrued by staff to ensure the balance remains at a minimum.

The level of hours accumulated will fluctuate during the year, dependent on prevailing workloads/priorities at any given point in time.

Nonetheless, appropriate review processes are in place to ensure Councils liability at financial year-end is mitigated as much as possible.

#### Graph 7.5



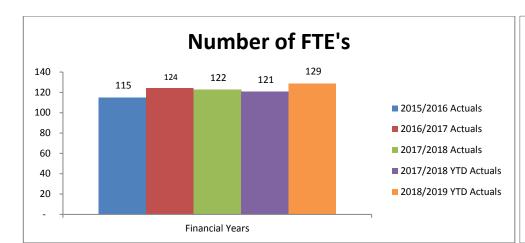
#### Comments:

The long service leave hours liability includes hours accrued but not yet available to various employees.

The hours accrued will increase as staff accrue 1.3 weeks per year of long service leave. There will also be an increase when staff are recruited from other Councils, noting that in such instances the Town of Gawler also receives funding from the other Council equivalent to the value of the accrued entitlements for the employee.

As with other staff leave entitlements increased focus has been directed at staff taking their leave entitlements.

Graph 7.6

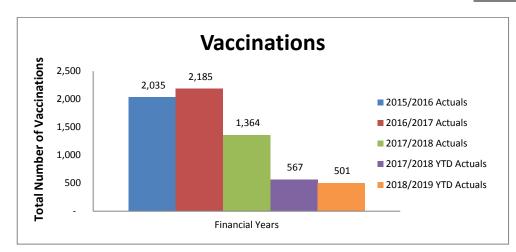


This statistic shows the approved Councils Full Time Equivalent employees at the end of the period (including positions vacant). All positions are provided for in the Council approved budget.

The additional 2 positions increase from the annual adopted budget is for 2 trainees that are both being funded from employee savings from a vacant position (employee on long service leave) and a shared services arrangement between Town of Gawler and Light Regional Council.

Graph 7.7

#### **Immunisations**



#### Comments:

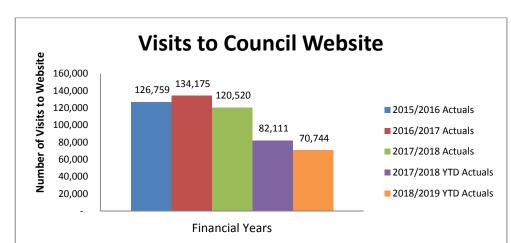
Peak times for student immunisations are September – November & February – July. Peak times for flu immunisations are March – May.

The increase in the 2016/2017 result is predominantly due to the uptake of immunisations after a measles outbreak.

The reduction in 2017/2018 was due to the Varicella vaccine no longer provided to year 8 students and the reduction of the Gardasil vaccine from 3 doses to 2.

Graph 8.1

#### **Information Technology**



#### Comments:

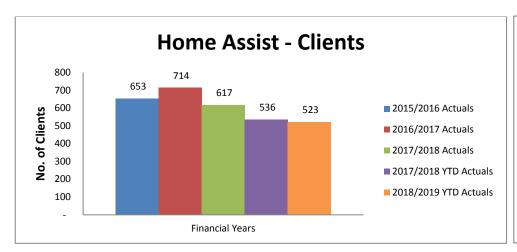
This graph illustrates the number of visits to all of Councils websites listed below

Council website <a href="http://www.gawler.sa.gov.au">http://www.gawler.sa.gov.au</a>
Gawler Youth website <a href="http://youth.gawler.sa.gov.au">http://youth.gawler.sa.gov.au</a>
Gawler Community Health Support Program <a href="http://hacc.gawler.sa.gov.au">http://hacc.gawler.sa.gov.au</a>
Gawler Digital Inclusion Portal <a href="http://digital.gawler.sa.gov.au">http://digital.gawler.sa.gov.au</a>

The YTD decline in visits to Council website has coincided with the increased use of social media postings by the Council Administration on Council's social media sites.

Graph 9.1

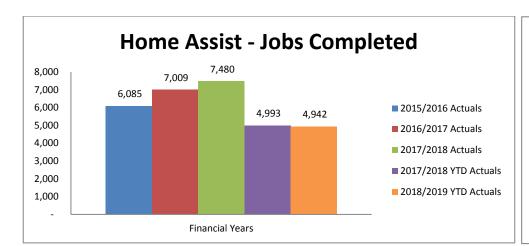
#### **Home Assist Program**



#### Comments:

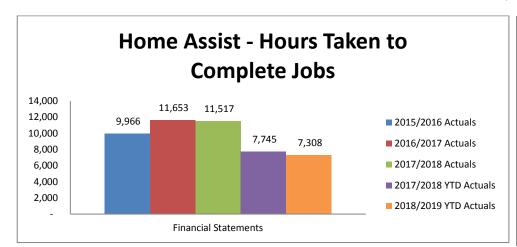
This graph represents the number of clients that the Home Assist Program has assisted in the financial year. It indicates a 2% decline of the number of active clients compared to YTD 2017/2018.

Graph 10.1



The statistic shows the number of jobs undertaken by contractors. This statistic indicates that there has been a 1% decrease in the services provided when compared to the result for 2017/2018. In order for the service to meet a number of KPI's from their external funding bodies and keep within the approved Council Budget, the services offered will fluctuate during the year.

#### Graph 10.2

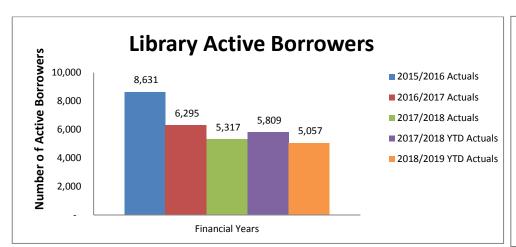


#### Comments:

This graph represents a 5.98% decrease in the number of hours of support provided to clients. The reason that the 'hours taken to complete the jobs' is less than the 'number of jobs completed' is simply as a result of the type of service offered.

The service has recently capped the number of hours that each client can access depending on the service type.

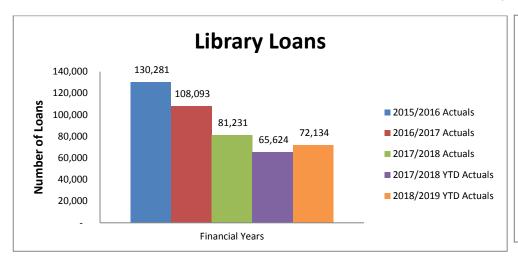
#### Library



#### Comments:

The significant reduction from 2016/17 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of "actual" users becoming inactive as a result of the library temporarily relocating and the move from the main street of Gawler temporarily to the Evanston Gardens Community Centre.

Graph 11.1

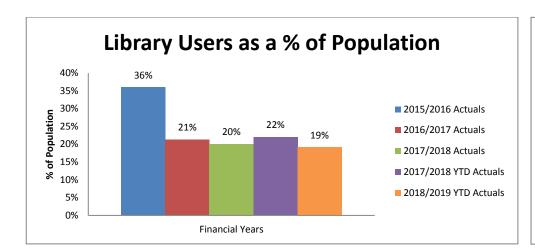


#### Comments:

The reduction from 2016/17 is due to the temporary closure and relocation of the Library from the main street of Gawler to the Evanston Gardens Community Centre.

It is envisaged numbers will return to prior figures now that the main library service has returned to the Civic Centre Site.

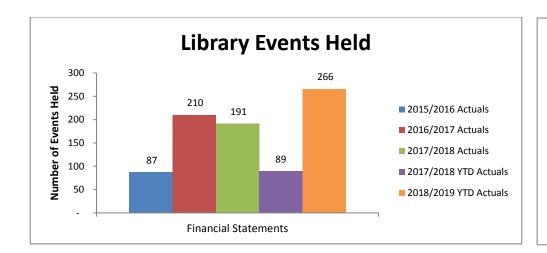
Graph 11.2



This statistic shows what percentage of the population (obtained from the 2011 census, with the 2016/17 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

The significant reduction that occurred from 2016/2017 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of "actual" users becoming inactive as a result of the library temporarily relocating and the move from the main street of Gawler temporarily to the Evanston Gardens Community Centre.

Graph 11.3

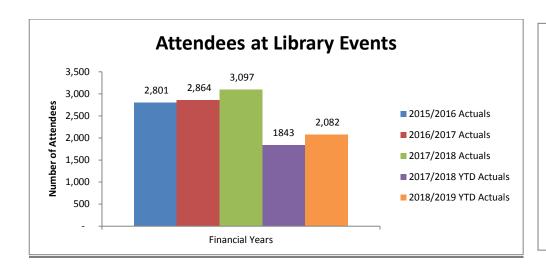


#### Comments:

Library events include weekly story time sessions, after school craft-it sessions, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated over the last couple of financial years as well as an increase in one-off events such as author visits.

Graph 11.4

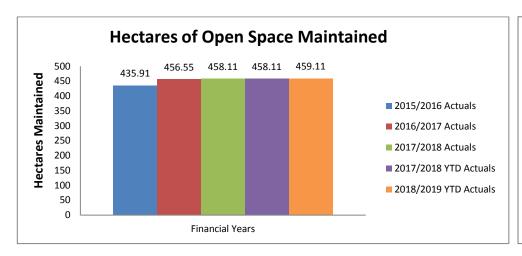


### Comments:

Attendees at Library events can vary greatly, depending upon the type and frequency of the event. Events in 2018/19 so far have tended towards smaller group sessions (such as early literacy programs, coding clubs, book clubs etc.).

Graph 11.5

## **Open Space**



#### Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

The estimated additional gifted open space from developers did not eventuate in 2017/2018 and is expected that a substantial increase in 2018/2019 will occur prior to June 2019.

Graph 12.1

# **Parking Control**



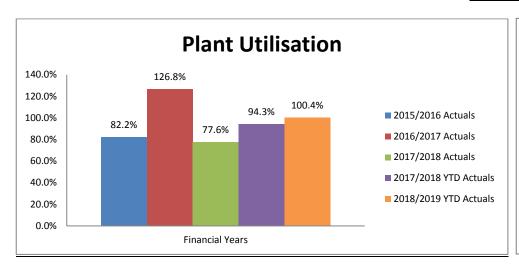
### Comments:

The number of parking expiations issued YTD 2018/2019 is 8% above the YTD result from 2017/2018.

The increase in expiations issued is also reflected in the revenue received compared to YTD 2017/2018 (\$8K).

Graph 13.1

## **Plant Utilisation**



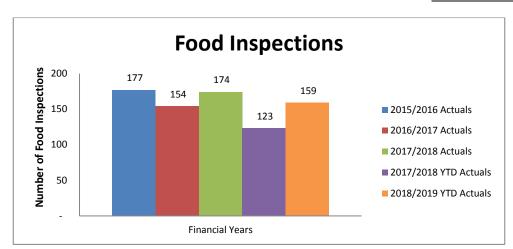
#### Comments:

This percentage represents the usage of Council's heavy plant (tractors, trucks, etc.) compared to the utilisation estimated within the revised budget.

The ideal result for internal plant hire is 100% compared to budget.

Graph 14.1

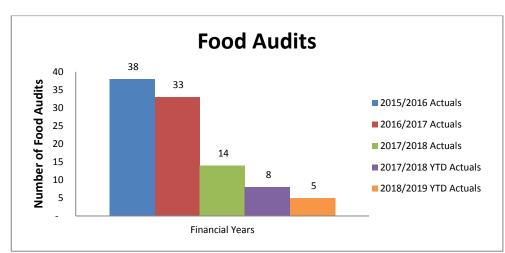
## **Preventative Health Services**



### Comments:

Food premises inspections are based on risk ratings which determine the frequency of the inspection e.g. 6, 12 and 18 month intervals.

Graph 15.1



# Comments:

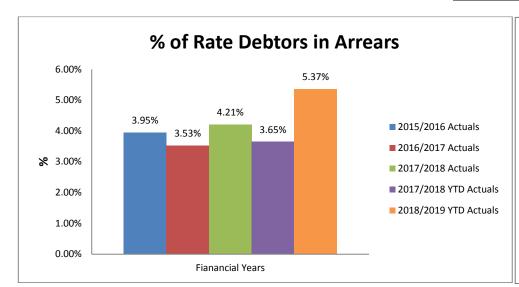
Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

From 2015/16 Council elected to reduce the number of food audits conducted by staff (outside of the Council area) to focus more on statutory requirements within the Council area.

Graph 15.2

### **Rates Administration**



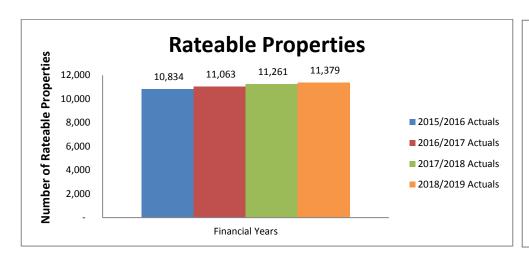
#### Comments:

Council's 2018/2019 business plan target is to achieve outstanding rate debtors of less than 4% as at 30 June 2019. The percentage will fluctuate during the year due to the timing of rates instalment due dates.

The increase from 2017/2018 was due to the key focus which was placed on larger long-term debts, particularly those in arrears greater than 3 years — noting that in such instances the Council can instigate proceedings to sell the property due to non-payment of Council rates. Such action is only taken as a last resort. For the 13 properties where such action was instigated, only 1 property has not made payment (being a small non-descript vacant allotment in High St, Gawler) or entered into a payment arrangement.

Each percentage point of rates generated in 2018/2019 is \$204K.

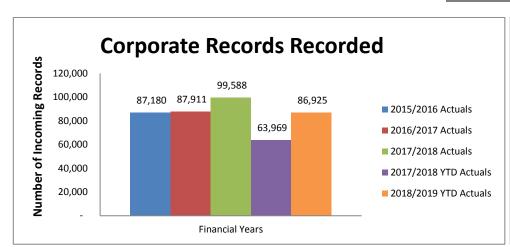
Graph 16.1



#### Comments:

The number of rateable properties has increased by approximately 1-2% for the last four financial years, and is representative of the considerable development growth that has been occurring.

### **Records Management**



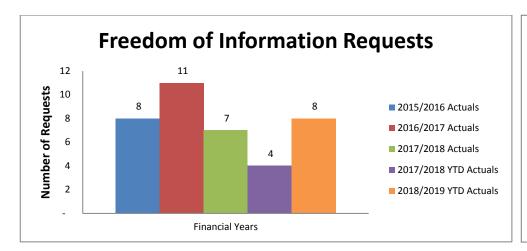
#### Comments:

These records are incoming, outgoing and internal Council documents that are registered by all employees into the electronic Records Management database.

It is increasingly important, and a legislative requirement under the State Records Act, that all Council records are captured in the electronic data base. The correct recording of these documents into the database facilities efficient future retrieval as and when required.

There has been a 36% increase YTD in 2018/2019 (compared to YTD 2017/2018) in the number of records recorded. This is a direct result of the change in operational procedures implemented throughout Council over the last couple of years.

Graph 17.1



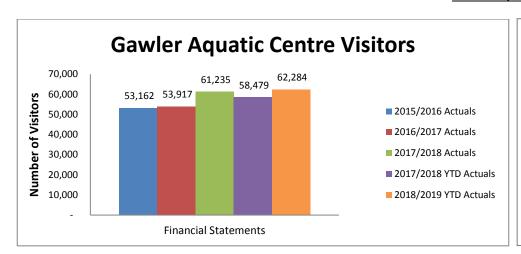
#### Comment:

The Freedom of Information Act 1991 allows individuals the legal right to view Council's documents, or request an amendment to documents about that individual which are incomplete, incorrect or out of date.

The impact on staff workloads can be quite significant depending on the information requested. The process involves staff (sometimes multiple) first collecting the information, contacting all parties involved (if applicable), assessing the request and then reporting information.

The level of staff time required in processing each FOI request may vary, depending on the nature and complexity of the request.

## **Gawler Aquatic Centre**

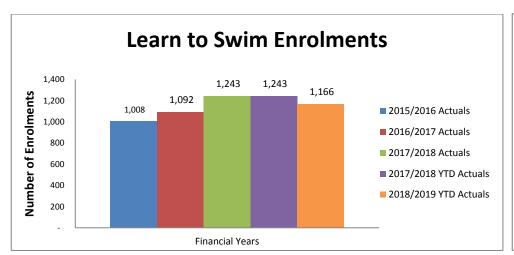


### Comments:

The increase YTD in 2018/2019 is due to a number of contributing factors such as improvements to Learn to Swim program/swim passes/club use, word of mouth, improved customer service model and an improved marketing plan.

This increase in visitors has resulted in the YTD income at the Gawler Aquatic Centre being \$33K ahead of YTD in 2017/2018.

# Graph 18.1



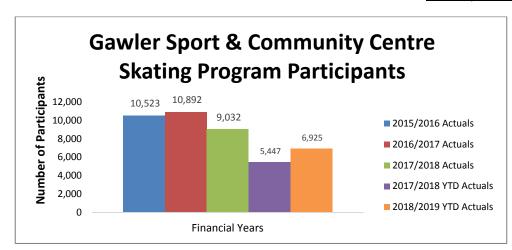
## Comments:

The 2018/19 Learn-to-Swim program was close to capacity with the current water space available.

Learn to Swim enrolments include the following programs:

- School Term programs (Term 4 and Term 1)
- School Holiday programs
- VACswim

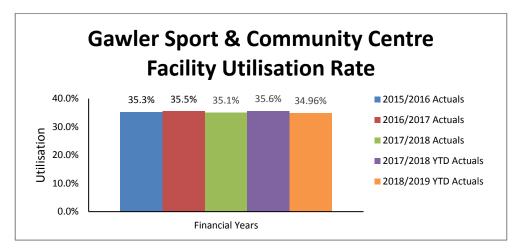
#### **Gawler Sport & Community Centre**



#### Comments:

The 2018/19 skating participant numbers were expected to be impacted slightly by the Stadium Roof Project undertaken at the beginning of the 3<sup>rd</sup> Quarter. Now the Stadium Roof project is complete it is looking like (and was anticipated) participant numbers will return to normal for the remainder of 2018/19 financial year.

# Graph 19.1

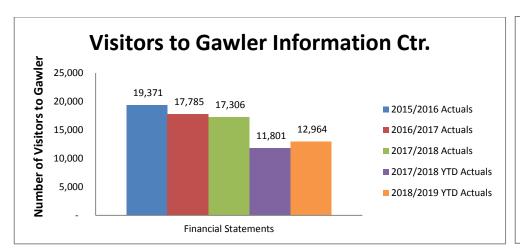


#### Comment:

Facility Hire at Gawler Sport & Community Centre remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

### **Tourism**

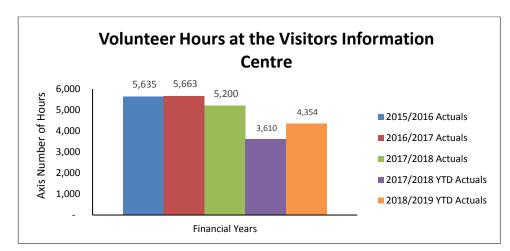


### Comments:

The decrease in visitors from 2015/16 can be attributed to an increase in visitors relying on the internet for information. South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

With the establishment of the bicycle hub in 2018 and the recently installed All Wars Memorial, the visitors to the Visitors Information Centre were expected to increase from 2018/2019 (which seems to have eventuated in recent months).

## Graph 20.1

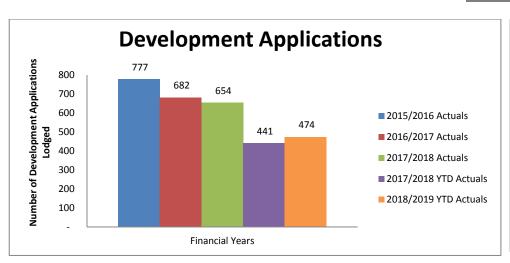


#### Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

Recently, the Visitors Information Centre has had a number of volunteers retiring and a number of new programs implemented. Both of these factors contributes to the need for additional volunteer hours to ensure they are provided with the necessary professional development training for accreditation purposes.

## **Town Planning**



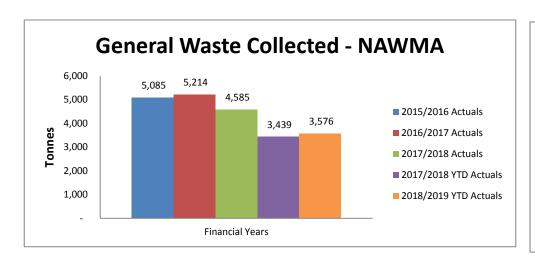
### Comments:

There was a reduction in the volume of applications in 2016/2017 when compared to previous years.

The decline in development applications numbers being lodged has been a common occurrence across a number of Councils' and further due to slow land sales within some of the major residential land developments within Gawler.

YTD results for 2018/19, however, do show an increase of 7.5% when compared to 2017/2018 YTD result.

### **Waste Management**

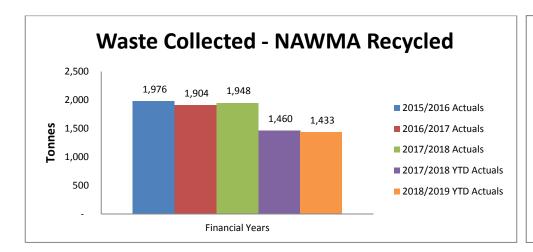


#### Comments:

There has been a general observation of a reduction of waste tonnages across all the subsidiary Councils which has been attributed to better recycling practices by households.

The YTD result for 2018/2019 reflects a 3% increase from YTD in 2017/2018.

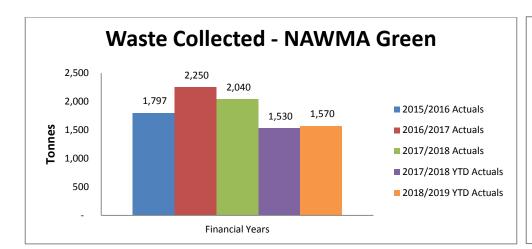
Graph 22.1



#### Comments:

The volume of recyclable waste collected has remained relatively stable over the last 4 years.

An enhanced marketing program has been employed by NAWMA in 2018/2019 which is already driving improvement in this regard.



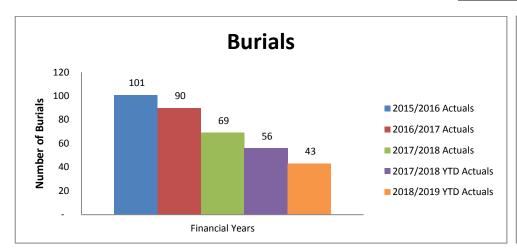
#### Comments:

The volume of green waste collected increased by 25% in 2016/17. NAWMA had predicted an increase in green waste collected due to participation that residents had in audits conducted in 2015/16, however, this result still exceeded expectation.

The 10% reduction in 2017/2018 (and the similar YTD results in 2018/2019) has been attributed to the low rainfall experienced. This has had a direct impact on the amount of green waste being generated.

Graph 22.3

## **Willaston Cemetery**

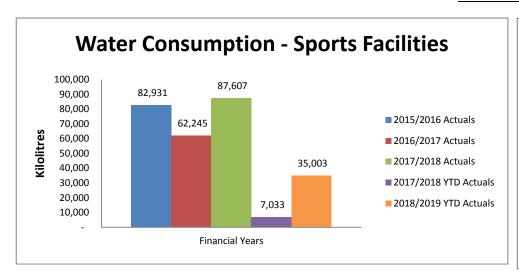


## Comments:

The amount of burials YTD in 2018/2019 is 30% less than YTD in 2017/2018. Along with a reduction in burials, there was a reduction in costs associated with burials. Revenue from burial fees has been similarly affected.

Graph 23.1

## **Water Consumption**



#### Comments:

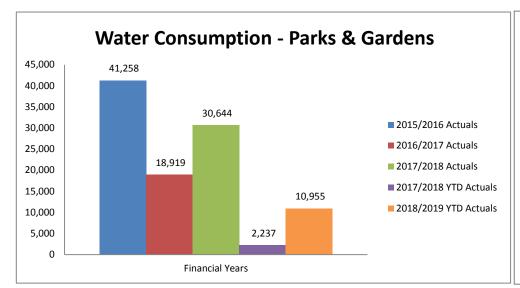
The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The rainfall in 2016/17 was greater than 2017/2018 which resulted in less water being consumed on outdoor sports facilities throughout Gawler (refer graph 24.4 for rainfall statistics).

Council had not received the 3rd Qtr. Water Consumption invoice as at the reporting date.

## Graph 24.1



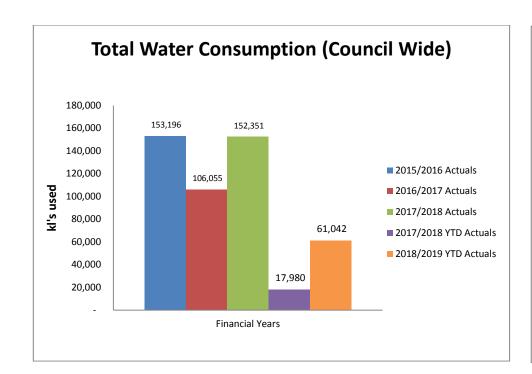
#### Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services. Parks and Gardens water consumption is also based on the service level of the "class" that the particular park or garden falls into.

The demand for water in irrigating Council's parks and gardens is supported by the automated monitoring and irrigation system.

The rainfall in 2016/2017 was greater than 2017/2018 which resulted in less water being consumed on parks & gardens throughout Gawler (refer graph 24.4 for rainfall statistics).

Council had not received the 3rd Qtr. Water Consumption invoice as at the reporting date.



#### Comment:

This is the total water consumed by Council including buildings, parks and gardens and open space.

The substantial decline in water usage for 2016/17 was due to the significant increase in rainfall in 2016/17 (refer graph 24.4 for rainfall statistics). In 2017/2018 there was a corresponding increase in consumption.

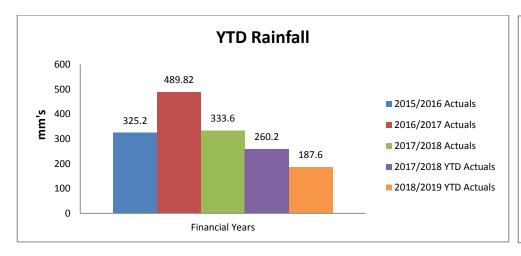
Investigations are underway in respect to possible alternate supply options thus potentially reducing the reliance on mains water consumption.

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

Council had not received the 3<sup>rd</sup> Qtr. Water Consumption invoice as at the reporting date.

## Graph 24.3



#### Comment:

The amount of rainfall received YTD for 2017/2018 was 38% more than YTD 2018/2019. Council had not received water consumption for the 3rd quarter and therefore do not yet know the impact that this has had on the water consumed particularly on sports facilities, parks and gardens.

section B	3 - Unspent Operati pital Expenditure	approved by staff in accordance with Budget Management Policy (limite  Nii  SUB-TOTAL: SECTION A  Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)  SUB-TOTAL: SECTION B	ed to \$15K Ope	rating, \$30K	Capital - pro	vided no chan	ge in Service lev	vels)										
1 Cap	pital Expenditure	SUB-TOTAL: SECTION A  Ing Initiatives & Capital Project funds b'fwd from previous financial year  Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)		\$0	\$0													
1 Cap	pital Expenditure	ng Initiatives & Capital Project funds b'fwd from previous financial year Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)		\$0	\$0									\$0				\$
1 Cap	pital Expenditure	Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
1 Cap	pital Expenditure	Rehabilitate Gawler Urban Rivers Biodiversity Program (Year 5 of 5)																
												1		\$0	\$60,000			\$60,0
ection C	C - Budget Variation			\$0	\$0	\$0	\$0	\$0	\$0	\$0 [	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	
一		s previously approved by Council				'		•	•	•	•	•				•		
										1								
		Nil												\$0				
		SUB-TOTAL: SECTION C		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
ection D	- Budget Variation	s for approval by Council																
ıfrastruc	cture & Engineering	Services Division: \$587,899 net operating result increase																
2 Eng	gineering	50% of 2019/20 Local Roads Grants brought forward and to be paid in																
	3 3	June 2019 as per 2019/20 Federal Budget Deferral of Walker Place Redevelopment grant funding revenue until					(\$171,399)							(\$171,399)				(\$171,3
3 Car	pital Expenditure	2019/20 as grant received to be recognised as revenue received in advance. Includes deletion of Federal Government grant funds as funding application has been unsuccessful												\$0			\$1,850,131	\$1,850,1
	pital Expenditure	Deletion of part grant funding and expenditure re Jack Bobridge Linkage to Stuart O'Grady Bike Track as Government grant funding unsuccessful												\$0	(\$80,000)		\$80,000	
	ormwater Drainage orks & Gardens	Increase in stormwater drainage maintenance costs  Savings in water consumption due to the continuation of the developer maintenance period for Orleana Waters & Highfield Reserve										\$48,827		\$48,827				\$48,8
7 Var	rious	Sundry budget variations based on YTD performance and revised year-							(040.404)	(00.075)		(\$81,827)		(\$81,827)				(\$81,8
	gineering	end estimates Staff salaries transferred against value of Assets Received Free of Charge							(\$18,131)	(\$2,275)	(222 = 12)	\$17,646		(\$2,760)				(\$2,7
9 Roa		(relates to engineering design elements)  Supplementary Local Roads grant funding advance payment notified via the 2019 Federal Budget, and expected to be paid before 30 June 2019									(\$60,740)			(\$60,740)		\$60,740		
	pital Expenditure	Transfer of budget funds across various Capital projects					(\$320,000)							(\$320,000) \$0	\$0			(\$320,0
	pital Expenditure	Resheet Rural Roads Program 2018-2019 - additional costs Fund My Neighbourhood Project - Gawler Oval Grandstand - minor project												\$0	\$12,000			\$12,0
	pital Expenditure	completion adjustments  Reallocation of capitalised salaries (Project Management) to relevant capital projects (\$295k)												\$0 \$0	\$14,163 \$0		(\$4,895)	\$9,2
14 Cap	pital Expenditure	Construction of carparking on Murray Road for dog off-leash facilities - savings on completion												\$0	(\$9,691)			(\$9,6
evelong	nent Environment	& Regulatory Services Division: \$37,000 net operating result increase																
15 Vari		Sundry budget variations based on YTD performance and revised year-								I								
	wn Planning	end estimates Staff salaries transferred against value of Assets Received Free of Charge		\$17,000	\$38,745						(\$65,279)	\$9,318		(\$216)		200 704		(\$2
		(relates to planning design elements)									(\$36,784)			(\$36,784)		\$36,784		
17 Fina	•	s Division: \$696,011 net operating result increase  50% of 2019/20 Financial Assistance brought forward and to be paid in								1								
		June 2019 as per 2019/20 Federal Budget Sundry budget variations based on YTD performance and revised year-					(\$724,011)							(\$724,011)				(\$724,0
18 Vari		end estimates (Council Bldgs) Sundry budget variations based on YTD performance and revised year-										\$50,000		\$50,000				\$50,0
		end estimates es Division: \$400 net operating result decrease		\$2,466				(\$4,000)		(\$1,000)	(\$7,000)	\$4,234	(\$16,700)	(\$22,000)				(\$22,0
20 Vari		Facility hire divisional adjustments for quarter 3 YTD results				\$3,400						(\$3,000)		\$400				\$4
	pital Expenditure	Rehabilitate Gawler Aquatic Centre (Stage 4 of 5) - additional costs Gawler Sport and Community Centre Stadium Roof Replacement - budget												\$0	\$14,938			\$14,9
	ipital Expenditure	adjustment to reflect reduced grant funding received  Gawler Aquatic Centre - Female Change Room Upgrade - deferred until 2019/20. Successful State Government grant funding of \$409k recently												\$0	(\$30,000)		\$30,000	
20 Cap	ipitai Experiullule	announced which will now be included in draft 2019/20 Budget												\$0	(\$75,000)		\$50,000	(\$25,0
conomic	c Development, Ma	rketing & Communications: \$10,357 net operating result increase		ı	-	ı		Г		-					Г			
24 Vari	rious	Sundry budget variations based on YTD performance and revised year- end estimates				(\$12,565)	\$7,000		(\$9,069)	(\$938)	(\$639)	\$5,854		(\$10,357)				(\$10,3

Note No.	Function	Description of variation	Council Motion No.	Rates Statutory User Oper. Grants Investment Reimburse. Other Charges Charges & Contrib. Income							Employee	Contracts, Materials & Other	Finance Charges	TOTAL OPERATING RESULT	Capital Expenditure	SSET INVESTMENT  Contributed   Capital Grants / Assets   Asset Sales		TOTAL
SUB-TOTAL: SECTION D				\$19,466	\$38,745	(\$9,165)	(\$1,208,410)	(\$4,000)	(\$27,200)	(\$4,213)	(\$170,442)	\$51,052	(\$16,700)	(\$1,330,867)	(\$153,590)	\$97,524	\$2,005,236	\$618,303
		TOTAL		\$19,466	\$38,745	(\$9,165)	(\$1,208,410)	(\$4,000)	(\$27,200)	(\$4,213)	(\$170,442)	\$51,052	(\$16,700)	(\$1,330,867)	(\$93,590)	\$97,524	\$2,005,236	\$678,303