



# TOWN OF GAWLER

## QUARTERLY BUDGET REVIEW (AS AT 31 JANUARY 2018) FOR THE YEAR ENDING 30 JUNE 2018

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## **EXECUTIVE SUMMARY**

In accordance with Section 123 of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011, this report comprises the second of three quarterly budget reviews for the 2017/2018 financial year.

The primary purpose of this report is to review the 2017/2018 budget in consideration of the current financial year actual performance. The underlying approach taken is consistent with the principles of the Budget Management Policy, which prescribes that any unfavourable budget variations should, in the first instance, be sourced from within the existing budget wherever possible.

All budget variations have been processed by staff in accordance with the Budget Management Policy. **Appendix 2** summarises the budget review variances as follows:

- Section A lists budget transfers approved by Managers/CEO in accordance with the policy thresholds (Nil net variations proposed);
- Section B lists unspent operating initiatives and capital project funds brought forward from the 2016/17 budget to complete various projects in 2017/18 (net total of \$Nil);
- Section C lists budget variations previously approved by Council (net total of \$Nil); and
- Section D lists recommended budget variations requiring the authorisation of Council.

The budget variations incorporated within this review provide for a \$234k improvement in the projected underlying 2017/18 operating surplus to \$915k (from \$681k previously reported), and a net decrease of \$350k in capital expenditure, primarily due to the part deferral to 2018/19 of two significant projects. An overview of the primary budget variations included in this review is detailed below.

### **1. Summary of proposed key Budget variations**

#### **Operating Budget**

- a) \$448k reduction in employee costs predominantly due to savings from various vacant staffing positions across the organisation (i.e. 'one-off' savings);
- b) \$140k deterioration in Council's equity share of the result of Northern Adelaide Waste Management Authority (NAWMA), based on revised 2018/19 budget forecasts provided by NAWMA (i.e. this is a 'non-cash' budget variation within Council's Statement of Comprehensive Income);
- c) \$52k reduction in anticipated developer contributions received for the provision of car parking and storm water;
- d) \$50k deferral of costs required to complete the Karbeethan Reserve Master Plan. Completion of the project will occur and be budgeted in 2018/19;
- e) \$40k increase in Fringe Benefits Tax liability, such that the expense for 2017/18 is consistent with actual liability incurred in 2016/17;
- f) \$33k funding for recurrent maintenance work on Milne Road drain (not provided for in original adopted budget).

#### **Capital Budget**

- a) \$600k *decrease* relating to the part deferral to 2018/19 of the Gawler Mill Bridge Rehabilitation project;
- b) \$464k *decrease* relating to the part deferral to 2018/19 of the Murray Street (Stage 6) Upgrade project;

- c) \$68k relating to removal of Regional Aquatic Centre Feasibility Study implementation (this project has been completed);
- d) \$413k *increase*, relating to capitalised salaries for Project management costs associated with numerous capital projects (offset by \$413k employee costs savings in operating budget), thereby resulting in a \$0 impact on Council's cash position;
- e) \$369k *net increase*, due to required changes in scope of works and/or increased unit rate charges for various capital projects

Due to the deferral of \$1.064m relating to the Gawler Mill Bridge Rehabilitation Project and Murray Street (Stage 6) Project (per notes a) and b) above), associated government grant funding of \$535k has also been deferred to the 2018/19 financial year.

Based on the estimated timing of identified potential future surplus property asset sales, this review includes a \$1.2m reduction (from \$2m to \$800k) in estimated capital revenue relating to the deferral to 2018/19 of the sale of some surplus property assets. It is envisaged such proceeds will now be realised early in the 2018/19 financial year.

A detailed analysis of proposed budget variations incorporated within this review is included in **Appendix 2**.

## **2. Sundry Projects Fund**

The Sundry Projects Fund has been established in recent years to primarily provide co-contribution funding that may be required as part of grant funding applications.

Allocations from the fund require the approval of Council.

A summary of allocations from the Sundry Projects Fund for the period ending 31 January 2018 is provided below.

<b>Sundry Projects Fund</b>					
<b>Balance as at 31 January 2018</b>					
<b>No</b>	<b>Item</b>	<b>Council Meeting</b>	<b>Motion No</b>	<b>Allocation \$</b>	<b>Balance \$</b>
1	Adopted Budget 2017/2018	27-June-2017	2017:06:195	-	100,000
2	Pioneer Park War Memorial Project *	22-Aug-2017	2017:08:281	(50,000)	50,000
3	Pioneer Park War Memorial Project *	26-Sept-2017	2017:09:310	(22,727)	27,273
4	Sporting Surfaces Grant Program	26-Sept-2017	2017:09:309	(25,000)	2,273
5	Transfer from increase in FAG grant received	28-Nov-2017	2017:11:400	100,000	102,273

*\*\$70,000 of Council's contribution is intended to be reimbursed to the Fund, dependent on external fundraising received for the Project)*

## **3. Balance Sheet**

The revised total annual comprehensive income incorporated within the Statement of Comprehensive Income (\$9.345m) reconciles to the projected increase in net assets for the year disclosed in the Budgeted Balance Sheet (i.e. from \$206.119m to \$215.464m). The projected increase is predominantly due to an estimated \$5m worth of fixed assets received free of charge from property developers (e.g. the value of fixed assets such as roads, footpaths, stormwater drains, etc. acquired as part of new residential land

developments) and \$4.189m for capital grant funding relating to new or upgraded assets.

#### **4. Cashflow Statement**

As a result of budget variations incorporated within this review, the revised net borrowings movement for the year ending 30 June 2018 is estimated to increase by \$182k, from \$6.326m (as per the previous revised annual budget) to \$6.508m.

This increase in net borrowings is due to a net increase of \$669k in cashflow from operating activities (predominantly due to identified 'one-off' expenditure savings as a result of various vacant staffing positions) and an offsetting net increase of \$851k cashflow used in investing (capital) activities (primarily due to a \$1.2m estimated deferral of proceeds from the sale of surplus property assets).

#### **5. Financial Indicators**

- The **Operating Surplus/(Deficit) ratio**, being the key indicator of Council's recurrent performance, is projected to improve from the adopted original annual budget of (0.3%) to 0.6%. Similarly, the underlying **Adjusted Operating Surplus/(Deficit) Ratio** is projected to improve from the adopted original annual budget of 2.4% to 3.3%. These projected results remain within Council's policy position of a ratio result between 0-10%.
- The **Net Financial Liabilities ratio**, being the key indicator of Council's overall financial position, is projected to increase from 81% (as per the previously revised annual budget) to 85%, which is within Council's Treasury Management Policy threshold of 100%. The increase in the ratio result from the previous review is effectively due to the deferral of \$1.2m capital revenue relating to the sale of identified surplus property assets, without which the estimated ratio result would have remained at 81%.
- The **Asset Sustainability Ratio** for 2017/18 is estimated at 146%, which reflects the expenditure on asset renewal and replacement (revised budget of \$3.594m per this review) as a percentage of the associated expenditure disclosed for 2017/18 within the Long Term Capital Works Plan (\$2.460m per the Plan tabled to the April 2017 Audit Committee meeting).

Whilst recent increases in the Net Financial Liabilities ratio have been provided for within Council's Long Term Financial Plan, Council will need to continue to be vigilant in its future financial planning deliberations (most notably during upcoming Long Term Financial Plan discussions), to ensure that the ratio result is maintained within Council's policy target position.

#### **6. Non-Financial Statistics (Appendix 1)**

Staff continue to focus on various non-financial indicators, which provide a useful and alternative indicator of performance across various functional areas. Commentary regarding the YTD results for the various non-financial statistics is included within Appendix 1.

Tony Amato  
Team Leader - Finance

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**BUDGETED STATEMENT OF COMPREHENSIVE INCOME**  
for the year ending 30 June 2018

2016/2017 Actuals	2017/2018 Adopted Budget	2017/2018 Revised Budget (October Review)		2017/2018 Actual YTD	2017/2018 Revised Budget YTD	% of YTD Budget Rec'd / Spent	Proposed Budget Variation	2017/2018 Revised Annual Budget
\$'000	\$'000	\$'000		\$'000	\$'000		\$'000	\$'000
<b>INCOME</b>								
20,593	21,595	21,595	Rates	21,611	21,583	100%		21,595
644	725	725	Statutory charges	461	469	98%	12	737
1,444	1,623	1,588	User charges	898	930	97%	(63)	1,525
3,656	2,767	3,025	Grants, subsidies and contributions	1,252	1,242	101%	(55)	2,970
45	37	37	Investment income	24	24	100%		37
423	478	346	Reimbursements	172	183	94%	8	354
92	26	35	Other income	40	31	129%	4	39
	75	75	Net gain - Joint ventures & associates	0	0		(75)	0
<b>26,897</b>	<b>27,326</b>	<b>27,426</b>	<b>Total Income</b>	<b>24,458</b>	<b>24,462</b>	<b>100%</b>	<b>(169)</b>	<b>27,257</b>
<b>EXPENSES</b>								
9,407	10,166	10,047	Employee Costs	5,149	5,146	100%	(448)	9,599
11,040	11,609	11,828	Materials, contracts & other expenses	5,614	5,846	96%	(20)	11,808
655	786	786	Finance costs	471	476	99%		786
4,815	4,843	4,843	Depreciation, amortisation & impairment	2,391	2,418	99%		4,843
54	0	0	Net loss - Joint ventures & associates	0	0		65	65
<b>25,971</b>	<b>27,404</b>	<b>27,504</b>	<b>Total Expenses</b>	<b>13,625</b>	<b>13,886</b>	<b>98%</b>	<b>(403)</b>	<b>27,101</b>
<b>926</b>	<b>(78)</b>	<b>(78)</b>	<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>1,131</b>	<b>10,576</b>	<b>11%</b>	<b>234</b>	<b>156</b>
(762)	0	0	Asset disposal & fair value adjustments	0	0			0
805	6,646	4,724	Amounts specifically for new or upgraded assets	2,172	2,118	103%	(535)	4,189
4,030	5,000	5,000	Physical resources received free of charge					5,000
<b>4,999</b>	<b>11,568</b>	<b>9,646</b>	<b>NET SURPLUS / (DEFICIT) transferred to Equity Statement</b>	<b>3,303</b>	<b>12,694</b>	<b>26%</b>	<b>(301)</b>	<b>9,345</b>
<b>Other Comprehensive Income</b>								
(10,564)	0	0	Changes in revaluation surplus - Infrastructure, Property, Plant & Equipment	0	0			0
	0	0	Changes in revaluation surplus - Joint ventures & associates	0	0			0
<b>(10,564)</b>	<b>0</b>	<b>0</b>	<b>Total Other Comprehensive Income</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>
<b>(5,565)</b>	<b>11,568</b>	<b>9,646</b>	<b>TOTAL COMPREHENSIVE INCOME</b>	<b>3,303</b>	<b>12,694</b>	<b>26%</b>	<b>(301)</b>	<b>9,345</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**BUDGETED BALANCE SHEET**  
for the year ending 30 June 2018

2016/2017 Actuals		2017/2018 Adopted Budget	2017/2018 Revised Budget (October Review)	2017/2018 Revised Budget
\$'000		\$'000	\$'000	\$'000
	<b>ASSETS</b>			
	<b>Current Assets</b>			
110	Cash and cash equivalents	110	110	110
1,744	Trade & other receivables	1,175	1,296	1,296
12	Inventories	17	12	12
<b>1,866</b>	<b>Total Current Assets</b>	<b>1,302</b>	<b>1,418</b>	<b>1,418</b>
	<b>Non-current Assets</b>			
179	Financial Assets	148	163	163
3,557	Equity accounted investments in Council businesses	3,687	3,632	3,492
213,333	Infrastructure, Property, Plant & Equipment	247,830	219,519	220,370
5,872	Work in Progress	0	14,833	14,833
<b>222,941</b>	<b>Total Non-current Assets</b>	<b>251,665</b>	<b>238,147</b>	<b>238,858</b>
<b>224,807</b>	<b>TOTAL ASSETS</b>	<b>252,967</b>	<b>239,565</b>	<b>240,276</b>
	<b>LIABILITIES</b>			
	<b>Current Liabilities</b>			
4,025	Trade & Other Payables	3,912	3,425	4,255
814	Borrowings	851	851	851
2,501	Provisions	2,471	2,501	2,501
<b>7,340</b>	<b>Total Current Liabilities</b>	<b>7,234</b>	<b>6,777</b>	<b>7,607</b>
	<b>Non-current Liabilities</b>			
11,250	Borrowings	16,621	16,725	16,907
98	Provisions	143	298	298
	Liability - Equity accounted Council businesses	88	0	0
<b>11,348</b>	<b>Total Non-current Liabilities</b>	<b>16,852</b>	<b>17,023</b>	<b>17,205</b>
<b>18,688</b>	<b>TOTAL LIABILITIES</b>	<b>24,086</b>	<b>23,800</b>	<b>24,812</b>
<b>206,119</b>	<b>NET ASSETS</b>	<b>228,881</b>	<b>215,765</b>	<b>215,464</b>
	<b>EQUITY</b>			
55,082	Accumulated Surplus	67,062	64,453	64,152
149,313	Asset Revaluation Reserve	159,877	149,313	149,313
1,724	Other Reserves	1,942	1,999	1,999
<b>206,119</b>	<b>TOTAL EQUITY</b>	<b>228,881</b>	<b>215,765</b>	<b>215,464</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**BUDGETED STATEMENT OF CHANGES IN EQUITY**  
for the year ended 30 June 2018

2016/2017 Actuals		2017/2018 Adopted Budget	2017/2018 Revised Budget (October Review)	2017/2018 Revised Budget
\$'000		\$'000	\$'000	\$'000
<b>ACCUMULATED SURPLUS</b>				
49,412	Balance at end of previous reporting period	55,715	55,082	55,082
4,999	Net Result for Year	11,568	9,646	9,345
	Transfers to Other Reserves	(556)	(504)	(504)
671	Transfers from Other Reserves	335	229	229
0	Equity Accounted Council Businesses			
<b>55,082</b>	<b>Balance at end of period</b>	<b>67,062</b>	<b>64,453</b>	<b>64,152</b>
<b>ASSET REVALUATION RESERVE</b>				
159,877	Balance at end of previous reporting period	159,877	149,313	149,313
(10,564)	Gain on revaluation of infrastructure, property, plant & equipment		0	0
	Gain on revaluation of Joint ventures & associates		0	0
<b>149,313</b>	<b>Balance at end of period</b>	<b>159,877</b>	<b>149,313</b>	<b>149,313</b>
<b>OTHER RESERVES</b>				
2,395	Balance at end of previous reporting period	1,721	1,724	1,724
0	Transfers from Accumulated Surplus	556	504	504
(671)	Transfers to Accumulated Surplus	(335)	(229)	(229)
<b>1,724</b>	<b>Balance at end of period</b>	<b>1,942</b>	<b>1,999</b>	<b>1,999</b>
<b>206,119</b>	<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>228,881</b>	<b>215,765</b>	<b>215,464</b>

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**BUDGETED CASH FLOW STATEMENT**  
for the year ending 30 June 2018

2016/2017 Actuals		2017/2018 Adopted Budget	2017/2018 Revised Budget (October Review)	2017/2018 Revised Budget
\$'000		\$'000	\$'000	\$'000
	<b>CASH FLOW FROM OPERATING ACTIVITIES</b>			
	<u><b>Receipts</b></u>			
26,673	Operating receipts	27,126	27,264	27,170
45	Investment receipts	37	37	37
	<u><b>Payments</b></u>			
(20,545)	Operating payments to employees and suppliers	(21,480)	(21,675)	(20,912)
(634)	Finance payments	(786)	(786)	(786)
<b>5,539</b>	<b>Net Cash Provided by (or used in) Operating Activities</b>	<b>4,897</b>	<b>4,840</b>	<b>5,509</b>
	<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
	<u><b>Receipts</b></u>			
307	Amounts specifically for new or upgraded assets	6,046	4,622	4,622
239	Sale of replaced assets	36	36	36
62	Sale of surplus assets	2,000	2,000	800
11	Loan repayments from community groups	16	16	16
	<u><b>Payments</b></u>			
(3,258)	Expenditure on renewal/replacement of assets	(2,528)	(4,021)	(3,594)
(8,006)	Expenditure on new/upgraded assets	(15,934)	(13,005)	(13,083)
(140)	Loan payments to community groups			
<b>(10,785)</b>	<b>Net Cash Provided by (or used in) Investing Activities</b>	<b>(10,364)</b>	<b>(10,352)</b>	<b>(11,203)</b>
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
	<u><b>Receipts</b></u>			
4,642	Proceeds from Borrowings	6,281	6,326	6,508
21	Proceeds from Bonds & Deposits	0	0	0
	<u><b>Payments</b></u>			
(1,231)	Repayment of Borrowings	(814)	(814)	(814)
(70)	Repayment of Bonds & Deposits	0	0	0
<b>3,362</b>	<b>Net Cash Provided by (or used in) Financing Activities</b>	<b>5,467</b>	<b>5,512</b>	<b>5,694</b>
<b>(1,884)</b>	<b>NET (DECREASE)/INCREASE IN CASH HELD</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,994</b>	<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF REPORTING PERIOD</b>	<b>110</b>	<b>110</b>	<b>110</b>
<b>110</b>	<b>CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD</b>	<b>110</b>	<b>110</b>	<b>110</b>



**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**BUDGETED UNIFORM PRESENTATION OF FINANCES**  
**for the year ending 30 June 2018**

<b>2016/2017 Actuals</b>		<b>2017/2018 Adopted Budget</b>	<b>2017/2018 Revised Budget (October Review)</b>	<b>2017/2018 Revised Budget</b>
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
26,897	Operating Revenues	27,326	27,426	27,257
(25,971)	less Operating Expenses	(27,404)	(27,504)	(27,101)
926	Operating Surplus / (Deficit) before Capital Amounts	(78)	(78)	156
	<b>less Net Outlays on Existing Assets</b>			
(3,258)	Capital Expenditure on renewal and replacement of Existing Assets	(2,528)	(4,021)	(3,594)
4,815	less Depreciation, Amortisation and Impairment	4,843	4,843	4,843
239	less Proceeds from Sale of Replaced Assets	36	36	36
1,796		2,351	858	1,285
	<b>less Net Outlays on New and Upgraded Assets</b>			
(8,006)	Capital Expenditure on New and Upgraded Assets	(15,934)	(13,005)	(13,083)
307	less Amounts received specifically for New and Upgraded Assets	6,646	4,189	4,189
62	less Proceeds from Sale of Surplus Assets	2,000	2,000	800
(7,637)		(7,288)	(6,816)	(8,094)
<b>(4,915)</b>	<b>Equals: Net Lending / (Borrowing) for Financial Year</b>	<b>(5,015)</b>	<b>(6,036)</b>	<b>(6,653)</b>

*Net Lending / (Borrowing) equals Operating Surplus / (Deficit), less Net Outlays on non-financial assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual accounting basis. The Net Lending / (Borrowing) result can be expected to fluctuate from year to year, given the fluctuating nature of some capital expenditure.*

*Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.*

*The amount of Net Lending in any one year decreases the level of Net Financial Liabilities in the year by that amount. Conversely, the amount of Net Borrowing increases the level of Net Financial Liabilities.*

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**FINANCIAL INDICATORS**

	2016/2017 Actuals	2017/2018 Adopted Budget	2017/2018 Revised Budget (October Review)	2017/2018 Revised Budget
	\$'000	\$'000	\$'000	\$'000
<b>Operating Surplus / (Deficit) Ratio</b>				
<u>Operating Surplus / (Deficit)</u>	3.4%	-0.3%	-0.3%	0.6%
Total Operating Revenue				

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

**Adjusted Operating Surplus / (Deficit) Ratio**

<u>Operating Surplus / (Deficit)</u>	0.6%	2.4%	2.4%	3.3%
Total Operating Revenue				

*This ratio is the Operating Surplus / (Deficit ) Ratio but, if applicable, is adjusted for the impact of the advance payment of the Federal Financial Assistance Grant for the following year.*

**Net Financial Liabilities Ratio**

<u>Net Financial Liabilities</u>	62%	83%	81%	85%
Total Operating Revenue				

*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*

**Asset Sustainability Ratio**

<u>Net Asset Renewals</u>	99%	153%	165%	146%
Infrastructure & Asset Management Plan required expenditure				

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**PROJECTED RESERVE FUNDS**  
for the year ending 30 June 2018

	Actual Audited Opening Balance 1/7/2017 \$'000	Transfers to Reserve (Revised Budget) 2017/2018 \$'000	Transfers from Reserve (Revised Budget) 2017/2018 \$'000	Projected Closing Balance 30/6/2018 \$'000	Note
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<b>Asset Revaluation Reserve</b>	149,313	-	-	149,313	
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***Other Reserves:***

Carparking	439			439	
Open Space	-	25	(25)	-	
Dog & Cat Management	91		(91)	-	
Stormwater Drainage	-	25	(25)	-	
Property	1,123	20	(50)	1,093	
Willaston Cemetery	1	38	(38)	1	
Urban Tree Fund	3			3	
Historic Walls Scheme	63			63	
Gawler East Development	-	396		396	
Discretionary Rate Rebates Withheld	4			4	
<b>Total Other Reserves</b>	<b>1,724</b>	<b>504</b>	<b>(229)</b>	<b>1,999</b>	

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW (JANUARY 2018)**  
**INCOME STATEMENT BY FUNCTION**  
**FOR THE YEAR ENDING 30 JUNE 2018**

\*\*\*\*\*YEAR TO DATE\*\*\*\*\*

ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (OCTOBER REVIEW) \$		ACTUAL \$	BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
<i>Operating Income by Function</i>										
(281,000)	(281,000)	Animal & Pest Control	(210,685)	(221,640)	10,955	95%	-	(281,000)	Registrations, Expiation fees	
(73,770)	(73,770)	Building Control Services	(32,397)	(36,981)	4,584	88%	-	(73,770)	Building Assessment Fees	
(192,273)	(192,273)	Cemetery Operations	(87,962)	(112,154)	24,192	78%	-	(192,273)	Burial, Lease, Cremation, etc fees	
(13,000)	(13,000)	CEO Office	(7,550)	(7,501)	(49)	101%	-	(13,000)	Vehicle Contribution	
(662,125)	(662,125)	Community Home Support Program	(472,993)	(473,700)	707	100%	-	(662,125)	Grant Funding & Client Contributions	
(10,000)	(10,000)	Community Services Management	(5,769)	(5,580)	(189)	103%	-	(10,000)	Vehicle Contribution	
(1,500)	(6,500)	Community Support	(3,545)	0	(3,545)	-	3,000	(3,500)	Misc income from Gawler Activation Program	19
(516,074)	(473,767)	Council Buildings	(237,066)	(247,066)	10,000	96%	-	(473,767)	Property rent/lease fees	
(47,000)	(47,000)	Customer Services	(24,809)	(27,419)	2,610	90%	-	(47,000)	Property Search Fees	
(10,500)	(10,500)	Depot Operations	(7,298)	(6,125)	(1,173)	119%	-	(10,500)	Vehicle Contribution	
(11,000)	(11,000)	Economic Development, Marketing & Communication	(7,037)	(6,347)	(690)	111%	-	(11,000)	Vehicle Contribution	
(61,500)	(61,500)	Elderly Citizen Facilities	(20,563)	(34,125)	13,562	60%	3,000	(58,500)	Hire of Elderly Centre	19
(10,000)	(10,000)	Elected Member Services	(6,250)	(6,249)	(1)	100%	-	(10,000)	Mayoral vehicle contribution	
(16,000)	(166,000)	Engineering Services	(13,447)	(9,236)	(4,211)	146%	-	(166,000)	Vehicle Contribution	
(643,273)	(743,273)	Financial Services	(369,399)	(377,115)	7,716	98%	-	(743,273)	Investment income, Financial Assistance Grant	
(334,500)	(337,350)	Gawler Aquatic Centre	(277,854)	(264,335)	(13,519)	105%	(7,000)	(344,350)	Various fees	19
(172,759)	(172,759)	Gawler Business Development Group	(172,672)	(172,759)	87	100%	-	(172,759)	Separate Rate Revenue	
(232,050)	(106,910)	General Administration	(11,264)	(10,798)	(466)	104%	-	(106,910)	Various insurance scheme rebates, etc.	
(50)	(50)	Governance Services	0	(28)	28	0%	-	(50)	Miscellaneous	
(15,729)	(15,729)	Health Control Services	(7,252)	(9,177)	1,925	79%	-	(15,729)	Food inspections & audits	
(43,500)	(43,500)	Human Resources	(79,975)	(80,628)	653	99%	(6,000)	(49,500)	Traineeship rebates	16
(12,961)	(12,961)	Immunisation	(10,360)	(11,536)	1,176	90%	-	(12,961)	Grant funding, user contributions	
(2,000)	(2,000)	Services	(5,203)	(1,794)	(3,409)	290%	-	(2,000)	Statutory/user charges	
(7,500)	(7,500)	Information Technology Services	(4,327)	(4,324)	(3)	100%	-	(7,500)	Vehicle contribution	
(84,550)	(84,550)	Libraries	(89,221)	(89,983)	762	99%	(15,085)	(99,635)	Shared Resources Reimbursement, State Govt Operating Subsidy	1,19
(357,594)	(357,594)	Other Environmental & Regulatory Service	(357,598)	(357,513)	(85)	100%	-	(357,594)	NRM Levy	
(141,000)	(141,000)	Parking Control	(64,163)	(62,250)	(1,913)	103%	-	(141,000)	Infringement & Expiation Fees Collected	

**TOWN OF GAWLER**  
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\*\*\*\*\*YEAR TO DATE\*\*\*\*\*

ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (OCTOBER REVIEW) \$		ACTUAL \$	BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
(12,750)	(12,750)	Plant Operations	(6,114)	(7,434)	1,320	82%	-	(12,750)	Fuel Tax Credits Received from ATO, vehicle registration refunds	
0	0	Property Management Administration	(5,629)	(5,425)	(204)	104%	-	0	Vehicle contribution	
(19,183,546)	(19,183,546)	Rates Administration	(19,172,504)	(19,146,035)	(26,469)	100%	-	(19,183,546)	General Rates/Fines, etc.	
(300)	(300)	Records Management	(102)	(175)	73	58%	-	(300)	FOI Requests	
(735,710)	(735,710)	Roads	(333,324)	(320,145)	(13,179)	104%	-	(735,710)	Grant funding	
(452,000)	(452,000)	Sports Facilities Indoor	(212,304)	(225,324)	13,020	94%	65,000	(387,000)	Sport & Community Centre fees	18
0	0	Sports Facilities Outdoor	(4,729)	0	(4,729)		-	0		
(901,256)	(910,256)	Town Planning Services	(153,757)	(142,574)	(11,183)	108%	60,266	(849,990)	Development Application Fees, Developer contributions	8,9,10
(75,400)	(75,400)	Visitors Information Centre	(41,826)	(43,967)	2,141	95%	-	(75,400)	Souvenirs sales, various commissions	
(2,012,418)	(2,012,418)	Waste Management	(1,926,455)	(1,925,488)	(967)	100%	75,000	(1,937,418)	Waste Management Service Charge revenue	4
0	0	Youth Services	(13,962)	(9,182)	(4,780)	152%	(9,182)	(9,182)	Youth Activities	2
<b>(27,326,588)</b>	<b>(27,425,991)</b>	<b>TOTAL OPERATING INCOME</b>	<b>(24,457,367)</b>	<b>(24,462,112)</b>	<b>4,745</b>	<b>100%</b>	<b>168,999</b>	<b>(27,256,992)</b>		

**TOWN OF GAWLER**  
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ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (OCTOBER REVIEW) \$		ACTUAL \$	BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
<b>Operating Expenditure by Function</b>										
301,360	301,360	Animal & Pest Control	110,159	120,765	(10,606)	91%	(300)	301,060	Admin costs	18
128,600	128,600	Bridges	63,800	64,344	(544)	99%	-	128,600	Maintenance & Depreciation	
278,158	278,158	Building Control Services	140,308	136,978	3,330	102%	-	278,158	Building Assessment costs	
118,757	118,757	Car Parks	60,310	60,315	(5)	100%	-	118,757	Maintenance & Depreciation	
145,437	145,437	Cemetery Operations	50,420	69,237	(18,817)	73%	(16,500)	128,937	Operational costs	3
446,033	446,033	CEO Office	252,491	242,785	9,706	104%	(10,000)	436,033	Admin costs	18
164,117	164,117	Communication & Marketing	93,133	89,869	3,264	104%	-	164,117	Council Communications and Marketing; Murray St Banners	
661,625	661,625	Community Home Support Program	351,910	333,390	18,520	106%	-	661,625	Home Assist Program	
255,268	255,268	Community Services Management	137,656	130,790	6,866	105%	17,100	272,368	Community Services admin costs	19
415,678	420,678	Community Support	204,353	196,130	8,223	104%	(3,500)	417,178	Various community events/grants	18,19
889,559	964,059	Council Buildings	505,598	520,218	(14,620)	97%	-	964,059	Property Management admin costs	
7,308	7,308	Crime Prevention	2,781	4,227	(1,446)	-	-	7,308	CCTV operating expenses	
614,925	614,925	Customer Services	223,360	275,620	(52,260)	81%	(82,640)	532,285	Staff Salaries	3
327,822	420,322	Depot Operations	163,047	132,028	31,019	123%	(64,056)	356,266	Admin costs	6
359,282	359,282	Development & Regulatory Services Admin	203,156	247,162	(44,006)	82%	147,263	506,545	Admin costs	3
450,566	450,566	Economic Development, Marketing & Comm	165,600	142,957	22,643	116%	(139,077)	311,489	Admin costs	3
12,456	12,456	Elderly Citizen Facilities	3,541	8,130	(4,589)	44%	3,000	15,456	Operational costs	18
283,442	283,442	Elected Member Services	169,156	165,627	3,529	102%		283,442	EM Allowances	
737,249	847,669	Engineering Services	458,353	430,249	28,104	107%	-	847,669	Admin costs	
34,198	34,198	Finance & Corporate Services Management	32,403	80,262	(47,859)	40%	111,617	145,815	Admin costs	3, 16
1,442,639	1,262,871	Financial Services	822,258	773,923	48,335	106%	(108,386)	1,154,485	Accounting services, Audit Committee, Loan repayments	3,16
439,800	439,800	Footpaths	220,117	219,900	217	100%	-	439,800	Operational costs	
703,834	706,684	Gawler Aquatic Centre	441,129	463,879	(22,750)	95%	5,000	711,684	Operational costs	18,19
172,759	172,759	Gawler Business Development Group	86,296	86,380	(85)	100%	-	172,759	Gawler Business Development Group contribution	
801,934	858,835	General Administration	273,280	279,146	(5,866)	98%	(236,927)	621,908	General admin, WHS, Agenda/Minutes preparation	3,14,16
105,509	105,509	Governance Services	59,397	59,517	(120)	100%	5,380	110,889	Operational costs	3
142,920	142,920	Health Control Services	77,020	78,337	(1,317)	98%	-	142,920	Operational costs	

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ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (OCTOBER REVIEW) \$		ACTUAL \$	BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
169,519	169,519	Heritage	13,198	15,158	(1,960)	87%	(20,000)	149,519	Heritage collection maintenance, Heritage Walls Grants	11
575,857	575,857	Human Resources	322,709	312,255	10,454	103%	(18,534)	557,323	HR admin expenses	15,16
130,585	130,585	IES, Depot & Property Management	86,131	126,206	(40,075)	68%	106,760	237,345	IES operating costs	3
51,085	51,085	Immunisation	17,526	22,304	(4,778)	79%	-	51,085	Immunisation services	
35,221	35,221	Inflammable Undergrowth Services	18,016	19,229	(1,213)	94%	-	35,221	Operational costs	
1,081,491	1,046,491	Information Technology Services	716,435	701,167	15,268	102%	(11,592)	1,034,899	Operational costs; IT support ; hardware lease charges	3
598,000	598,000	Kerb & Gutter	299,000	299,000	-	100%	-	598,000	Depreciation Only	
913,447	913,447	Libraries	483,398	496,555	(13,157)	97%	12,170	925,617	Operational costs	1,19
82,800	82,800	Litter Control	30,721	42,624	(11,903)	72%	-	82,800	Programmed collection of litter/rubbish from bins	
(869,484)	(869,484)	Oncosts Recovered	-388,639	-471,693	83,054	-	-	(869,484)	Wages overhead costs recovered	
367,095	367,095	Other Environmental & Regulatory Service	190,856	186,129	4,727	103%	-	367,095	NRM Levy payments	
159,021	159,021	Parking Control	77,603	78,288	(685)	99%	4,734	163,755	Operational costs	12
1,691,393	1,691,393	Parks & Gardens	681,630	733,036	(51,406)	93%	4,500	1,695,893	Programmed maintenance of parks, gardens & reserves	3,5,6
(72,469)	(72,469)	Plant Operations	93,095	158,946	(65,851)	59%	40,000	(32,469)	Includes internal plant hire costs recovered	13
264,959	264,959	Property Management Administration	126,386	107,085	19,301	118%	(42,704)	222,255	Admin costs	3
97,578	97,578	Public Conveniences	62,743	61,184	1,559	103%	16,500	114,078	Routine cleaning and maintenance	3
263,494	263,494	Rates Administration	147,504	148,838	(1,334)	99%	(3,212)	260,282	Admin costs	16
321,092	321,092	Records Management	156,206	165,354	(9,148)	94%	(3,545)	317,547	Admin costs	16
108,000	108,000	Recreation Services Administration	55	0	55	-	(50,000)	58,000	Admin costs	17
2,813,536	2,813,536	Roads	1,542,063	1,459,389	82,674	106%	22,104	2,835,640	Operational costs	7
30,500	30,500	Roundabouts	15,250	15,250	-	100%	-	30,500	Depreciation	
438,787	438,787	Sports Facilities Indoor	241,982	242,647	(665)	100%	5,000	443,787	Operational costs	18
809,452	809,452	Sports Facilities Outdoor	248,852	347,476	(98,624)	72%	-	809,452	Programmed ovals maintenance	
936,543	936,543	Stormwater Drainage	512,097	492,906	19,191	104%	-	936,543	Drain cleaning, repairs & maintenance	
396,354	396,354	Street Beautification	258,728	260,960	(2,232)	99%	28,500	424,854	Tree replacement / removal / maintenance, garden beds maintenance	3,5
140,500	140,500	Street Cleaning	77,872	81,956	(4,084)	95%	-	140,500	Programmed Cleaning of CBD and Urban Streets	

**TOWN OF GAWLER**  
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ANNUAL ADOPTED BUDGET \$	REVISED BUDGET (OCTOBER REVIEW) \$		ACTUAL \$	BUDGET \$	VARIANCE \$	%	PROPOSED BUDGET VARIATION \$	REVISED ANNUAL BUDGET \$	DESCRIPTION	NOTE
445,173	445,173	Street Lighting	234,619	242,498	(7,879)	97%	-	445,173	Electricity & maintenance costs	
672,150	672,150	Town Maintenance	320,635	307,045	13,590	104%	-	672,150	Linemarking, weedspraying and other services	
1,657,190	1,629,190	Town Planning Services	490,398	495,873	(5,475)	99%	(169,361)	1,459,829	Development assessment, various studies, DAP committee	3,10
141,698	141,698	Traffic Management	19,529	78,304	(58,775)	25%	-	141,698	Street/traffic control signs maintenance	
187,158	187,158	Visitors Information Centre	77,216	89,110	(11,894)	87%	-	187,158	Operational costs	
204,236	204,236	Volunteer Services	44,556	81,434	(36,878)	55%	(16,080)	188,156	Volunteer Resource Centre, Graffiti removal team	19
1,935,272	1,935,272	Waste Management	937,442	967,254	(29,812)	97%	65,000	2,000,272	Kerbside waste collection & disposal	4
185,964	185,964	Youth Services	97,969	110,636	(12,667)	89%	(2,068)	183,896	Youth Activities	2,19
<b>27,404,432</b>	<b>27,503,835</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>13,624,815</b>	<b>13,886,568</b>	<b>(261,753)</b>	<b>98%</b>	<b>(403,854)</b>	<b>27,099,981</b>		
<b>77,844</b>	<b>77,844</b>	<b>NET OPERATING RESULT</b>	<b>(10,832,553)</b>	<b>(10,575,544)</b>	<b>(257,009)</b>	<b>102%</b>	<b>(234,855)</b>	<b>(157,011)</b>		



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**CAPITAL EXPENDITURE ANALYSIS**

ANNUAL ADOPTED BUDGET	REVISED BUDGET OCTOBER REVIEW	Project	Scope of works	Status	Manager	-----YEAR TO DATE-----					NOTE NO.
						YTD ACTUAL	YTD BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	
\$	\$					\$	\$		\$	\$	
<b><u>ASSET REPLACEMENT/RENEWAL</u></b>											
1,160,000	1,144,257	Rehabilitate Historic Gawler Mill Inn Bridge	Structural remediation of the Gawler Mill Bridge	In-Progress	Sam Dilena	63,861	63,057	101%	(600,000)	544,257	31
174,000	174,000	Light Fleet Purchases	Light Fleet Replacement Program 17/18	In-Progress	Sam Dilena	91,770	100,000	92%	0	174,000	
85,000	85,000	Heavy Fleet Purchases	Major Plant Replacement Program 17/18 - Plant #343 signage truck <i>(design and procurement stage)</i>	In-Progress	Sam Dilena	0	0	-	0	85,000	
200,000	200,000	Rehabilitate Gawler Aquatic Centre (Stage 3 of 5)	Upgrade of pool edging and main pool pump room.	Completed	Erin Findlay	241,225	200,000	121%	37,642	237,642	23
184,000	184,000	Renew Footpaths Program 17/18	Renew Footpaths Program 17/18	In-Progress	Sam Dilena	31,812	8,000	398%	0	184,000	
15,000	15,000	Corporate Plans Development Stage 2 - Reporting	Implement increased reporting functionality for Corporate Plans	In-Progress	David Barrett	811	1,000	81%	0	15,000	
200,000	200,000	Renew Kerb and Gutter Program 17/18	Renew Kerb and Gutter Program 17/18	Completed	Sam Dilena	217,922	200,000	109%	19,892	219,892	20
45,000	45,000	Renew Irrigation System Willaston Oval	Installation of a renewed irrigation system at Willaston Oval	Completed	Sam Dilena	44,403	45,000	99%	0	45,000	
30,000	30,000	Renew Fencing and Bollards Program 17/18	Renew Fencing and Bollards Program 17/18	In-Progress	Sam Dilena	17,539	27,000	65%	0	30,000	
135,000	180,000	Replace Irrigation Systems Program 17/18.	Replace Irrigation Systems Program 17/18.	In-Progress	Sam Dilena	122,277	126,000	97%	0	180,000	
80,000	80,000	Install playground equipment	New / replacement equipment. Council to determine site/s.	Not Started	Sam Dilena	0	0	-	0	80,000	
50,000	50,000	Renewal works for hardscape features in Reserves	Hardscaping Renewal Implementation Works - Statues, Structures, BBQ's, Furniture and Lighting.	In-Progress	Sam Dilena	82	0	-	0	50,000	
75,000	75,000	Construct Erosion Control at Gawler River Outfalls	Construct Erosion Control at Gawler River Outfalls	In-Progress	Sam Dilena	8,467	40,000	21%	0	75,000	
215,000	215,000	Flood Damage & Mitigation Works Gawler Urban Rivers	Rehabilitation Capital Works and associated asset investigations following September 2016 floods	In-Progress	Sam Dilena	25,278	30,000	84%	0	215,000	
80,000	96,880	Renew Street Lighting Program 17/18	Upgrade street lighting on Murray Road Willaston and align with the Street Lighting Audit Report findings	In-Progress	Sam Dilena	16,900	26,880	63%	0	96,880	
25,000	25,000	Renew Street Signage Program 17/18	Renew street signs at Town centre as per Street Signs Audit Report 2015	In-Progress	Sam Dilena	11,130	15,000	74%	0	25,000	
50,000	50,000	Renew Street Furniture Program 17/18	Renew Street Furniture Program 17/18	In-Progress	Sam Dilena	25,333	30,000	84%	0	50,000	
25,000	25,000	Replace Street Tree Program 17/18	Replace Street Tree Program 17/18	In-Progress	Sam Dilena	7,627	15,000	51%	0	25,000	
80,000	80,000	Upgrade Scheibener Terrace and Community House Gawler	Stormwater, kerbing and landscape upgrades to the verges in Scheibener Tce adjacent Community House.	In-Progress	Sam Dilena	3,602	10,000	36%	0	80,000	
60,000	60,000	Resheet Rural Roads Program 17/18	Resheet Rural Roads Program 17/18. Campania Road North.	In-Progress	Sam Dilena	6,752	10,000	68%	(25,000)	35,000	
630,000	630,000	Reseal Roads Program 17/18	Reseal Roads Program 17/18	In-Progress	Sam Dilena	38,574	20,000	193%	88,522	718,522	21
25,000	25,000	Undertake Road Crack Sealing Program 17/18	Undertake Road Crack Sealing Program 17/18	In-Progress	Sam Dilena	890	5,000	18%	6,900	31,900	24
0	200,000	Gawler Sport & Community Centre	Resurfacing of stadium floor	In-Progress	Erin Findlay	19,037	25,000	76%	0	200,000	

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						YTD ACTUAL	YTD BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	
\$	\$					\$	\$		\$	\$	
65,000	122,000	Rehabilitate Gawler Sport and Community Centre Facilities	Replace foyer & studio marmoleum flooring, replace Youth Shack floor, replace office carpet, paint foyer & Rotary Room.	In-Progress	Erin Findlay	94,954	75,000	127%	0	122,000	
75,000	75,000	Reconstruct Shoulders of Rural Roads	Reconstruction of Coventry Road road shoulders	In-Progress	Sam Dilena	0	0	-	0	75,000	
<b>3,763,000</b>	<b>4,066,137</b>	<b>TOTAL ASSETS - REPLACEMENT / RENEWAL</b>				<b>1,090,245</b>	<b>1,071,937</b>	<b>102%</b>	<b>(472,044)</b>	<b>3,594,093</b>	

**NEW/UPGRADED ASSETS**

10,400,000	7,911,818	Civic Centre redevelopment	Continuation of Gawler Civic Centre Redevelopment	In-Progress	Dwaine Bickerdike	3,271,559	3,346,582	98%	0	7,911,818	
10,000	10,000	Upgrade Roller Skating Equipment at GSCC	Upgrade of equipment to ensure safety of public roller skating program participants	In-Progress	Erin Findlay	6,745	10,000	67%	0	10,000	
-		Gawler Urban Rivers Erosion Control & Revegetation	Gawler Urban Rivers Erosion Control & Revegetation	In-Progress	Sam Dilena	29,474	0	-	0	0	
5,000	5,000	Install Gawler History Plaques	Install Gawler History Plaques	Not Started	David Barrett	0	0	-	0	5,000	
150,000	150,000	Gawler East Link Road	Provide support and contract services for the implementation of the Link Road	In-Progress	Sam Dilena	80,898	60,000	135%	0	150,000	
	86,471	Gawler Southern Gateway Entrance Statement	Completion of works from 2016/17	In-Progress	Sam Dilena	76,270	86,471	88%	0	86,471	
50,000	50,000	Design & Commission Iconic Public Art Piece	Design & Commission Gawler Civic Centre Iconic Public Art Piece	In-Progress	Erin Findlay	0	0	-	0	50,000	
80,000	104,000	Construct New Dog Park	Design and construction of a dedicated dog park in accordance with the Dogs in Gawler Report	In-Progress	Ryan Viney	613	0	-	0	104,000	
400,000	793,000	Construct Stormwater Drainage Network at Willaston	Implementation of underground drainage infrastructure through lower Willaston.	Completed	Sam Dilena	747,380	750,000	100%	86,366	879,366	27
40,000	40,000	Undertake Condition Assessment Gawler Bridges and Structures	Inspect Bridge and culvert structures except Gawler Bridge - Structural and condition	In-Progress	Sam Dilena	2,855	10,000	29%	0	40,000	
100,000	100,000	Upgrade Council Works Depot Facilities	Upgrade Council Works Depot Facilities - Year 1: Front fence replacement (WHS) and landscaping.	In-Progress	Sam Dilena	3,239	10,000	32%	0	100,000	
180,000	180,000	Implement Willaston Cemetery Action Plan	Implement Willaston Cemetery Action Plan (Stage 3 of 5)	In-Progress	Sam Dilena	49,527	54,000	92%	0	180,000	
200,000	200,000	Upgrade CCTV in Town Centre	Replacement and extension of CCTV in main street and key areas within the CBD.	In-Progress	David Barrett	8,382	10,000	84%	0	200,000	
27,000	27,000	Improve Accessibility to Community Infrastructure	Pram ramp upgrade to comply with Disability Discrimination Act	Completed	Sam Dilena	37,985	27,000	141%	8,062	35,062	22
350,000	350,000	Construct New Footpaths Program 17/18	Construct New Footpaths Program 17/18	In-Progress	Sam Dilena	113,026	120,000	94%	0	350,000	
15,000	15,000	Construct Rubble Path along Dawson Road	Construct a rubble path along Dawson Road from Clark Road to Gawler Bypass to link existing walking path.	Completed	Sam Dilena	4,539	5,000	91%	0	15,000	
100,000	100,000	Free Public Wi-Fi Roll Out	Free internet access via Public Wi-Fi Roll Out	In-Progress	David Barrett	0	0	-		100,000	
60,000	60,000	Microsoft Application Licensing Consolidation	Microsoft Licensing Consolidation - SQL Server and Client	In-Progress	David Barrett	42,414	42,414	100%	(17,586)	42,414	35
50,000	50,000	Thin Client Implementation - Cloud Readiness	Thin Client Implementation to prepare for cloud migration	Not Started	David Barrett	0	0	-	0	50,000	

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW AS AT 31 JANUARY 2018**  
**FOR THE YEAR ENDING 30 JUNE 2018**  
**CAPITAL EXPENDITURE ANALYSIS**

-----YEAR TO DATE-----

ANNUAL ADOPTED BUDGET	REVISED BUDGET OCTOBER REVIEW					YTD ACTUAL	YTD BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
35,000	35,000	Purchase InfoCouncil software	Purchase of software application designed to electronically manage agendas and minutes.	In-Progress	Paul Horwood	14,536	20,000	73%	0	35,000	
100,000	100,000	Construct New Kerb and Gutter on Main North Rd	Construct New Kerb and Gutter on Main North Rd (Gawler Green to Ames Drive)	In-Progress	Sam Dilena	16,166	10,000	162%	0	100,000	
110,000	110,000	Rehabilitate Gawler Urban Rivers Biodiversity Prog	On-going joint venture with NRM including erosion works, biodiversity planting and woody weed removal programs.	In-Progress	Sam Dilena	15,671	20,000	78%	0	110,000	
50,000	50,000	Upgrade Parking Facilities Clonlea Reserve	Upgrade Parking Facilities at Clonlea Reserve to improve existing conditions, extend the gravel carpark and improve DDA compliance.	Not Started	Sam Dilena	0	0	-		50,000	
30,000	30,000	Landscape Intersection Paternoster Road / Chignell Circuit	Planting of entry statement and installation of irrigation system to support plantings in first year	In-Progress	Sam Dilena	9,041	18,000	50%	0	30,000	
250,000	250,000	All Wars War Memorial	Design and construct All Wars War Memorial in Pioneer Park	In-Progress	David Barrett	163,384	175,000	93%	0	250,000	
100,000	100,000	Landscape Entry Statement - Pilot Project	Implementation of the landscape entry statement into Gawler	In-Progress	Sam Dilena	21,321	20,000	107%	25,000	125,000	30
40,000	40,000	Construct Carmelo Close Drainage to East Tce Detention Basin	Construct Carmelo Close Drainage to East Tce Detention Basin	In-Progress	Sam Dilena	10,859	20,000	54%	0	40,000	
40,000	40,000	Miscellaneous Stormwater Drainage Works	Design and implement various small scale stormwater drainage capital works	In-Progress	Sam Dilena	15,385	10,000	154%	0	40,000	
25,000	25,000	Elaine Street Stormwater Upgrade	Upgrade stormwater drainage in Elaine Street easement	In-Progress	Sam Dilena	35,079	25,000	140%	5,079	30,079	26
150,000	182,500	SUA Deed Harvest & Distribution Network including Aquifer Storage & Recovery, Evanston	In accordance with the Southern Urban Areas Deed, the Harvesting Infrastructure ASR Headworks component to be procured by Council.	In-Progress	Sam Dilena	32,602	40,000	82%	0	182,500	
150,000	150,000	SUA Deed - Dawson Road Wetland	SUA Deed - Delivery of the Dawson Road Wetland component	In-Progress	Sam Dilena	3,602	10,000	36%	0	150,000	
35,000	35,000	Improve Bus Stops Program 17/18	Improve Bus Stops Program 17/18	Completed	Sam Dilena	35,000	35,000	100%	0	35,000	
40,000	40,000	Renew Traffic Control Signal to DPTI Standard	Renew Traffic Control Signal to DPTI Standard (to be done in conjunction with Murray Street Stage 6)	Not Started	Sam Dilena	0	0	-	0	40,000	
70,000	70,000	Design Gawler Central Urban Precinct (Stage 2)	Undertake the detailed design (Stage 2) of the Gawler Central Urban Precinct, including community consultation.	In-Progress	Sam Dilena	41,440	40,000	104%	24,638	94,638	29
20,000	20,000	Purchase New Module for Health Manager Software	Purchase new modules for Health Manager permitting field data transfer for Environmental Health businesses including invoice generation	In-Progress	Ryan Viney	0	0	-	0	20,000	
80,000	80,000	Upgrade Rural Road Intersection Aprons Program 17/18	Upgrade of rural road intersections and aprons on Coventry Rd	In-Progress	Sam Dilena	95,276	100,000	95%	25,000	105,000	
25,000	25,000	Implement Road Safety Improvements	Implementation of road safety improvements to respond to community feedback.	In-Progress	Sam Dilena	8,467	10,000	85%	0	25,000	
1,000,000	963,800	Upgrade Bridge St South & Adelaide Road - Stage 6	Finalise the design & implementation of upgrade works to Bridge St South & Adelaide Rd from Murray St to Tenth St	In-Progress	Sam Dilena	40,170	35,000	115%	(463,800)	500,000	32
132,177	132,177	Pioneer Park Upgrade	Upgrade Pioneer Park including decking, shadesails, signage, car charging station, bike racks & storage hub, repair station, shower facilities.	In-Progress	Sam Dilena	208,167	132,177	157%	77,518	209,695	25
-	30,000	Lions Park - Shade structure & facilities	Installation of shade structure, electric BBQ, table & seating - funded from Lions Club of Gawler Inc. donation of \$30,000 (refer Motion No: 2017:09:305 - September 2017) and \$5,000 in-kind support from Council	In-Progress	Sam Dilena	34,813	30,000	116%	7,314	37,314	28

**TOWN OF GAWLER**  
**QUARTERLY BUDGET REVIEW AS AT 31 JANUARY 2018**  
**FOR THE YEAR ENDING 30 JUNE 2018**  
**CAPITAL EXPENDITURE ANALYSIS**

-----YEAR TO DATE-----

ANNUAL ADOPTED BUDGET	REVISED BUDGET OCTOBER REVIEW					YTD ACTUAL	YTD BUDGET	YTD % SPENT	BUDGET VARIATION	REVISED ANNUAL BUDGET	NOTE NO.
\$	\$	Project	Scope of works	Status	Manager	\$	\$		\$	\$	
-	70,000	Energy Efficiency review/installations	Retro-fitting of LED globes at Gawler Sport & Community Centre and Multi-Level Carpark - will reduce future power consumption costs	In-Progress	Sam Dilena	0	0	-	0	70,000	
-	26,360	Gawler Gateways Project	To develop design concepts using sustainable landscape design principles to improve the amenity of the roadways / entranceways to the township of Gawler	Not Started	Sam Dilena	0	0	-	0	26,360	
-	30,000	Pedestrian Crossing - Barnet Road, adjacent Gawler College	Installation of pedestrian crossing	Not Started	Sam Dilena	0	0	-	0	30,000	
-	78,285	Implementation of Regional Aquatic Centre feasibility study	Implementation of the recommendations from the Gawler Aquatic Centre Needs and Feasibility Analysis - e.g. Master Planning, development of concept plan	In-Progress	Erin Findlay	0	0	-	(68,285)	10,000	34
-	15,000	Gawler Administration Centre - Tenants Lease negotiation works	Various works associated with fit-out of ground floor for new tenants	Completed	Sam Dilena	13,739	15,000	92%	0	15,000	
-	-	Investigate Reuse & ASR for SUA	Investigate Reuse & ASR for SUA	In-Progress	Sam Dilena	9,730	0	-	0	0	
-	-	Capitalisation of project management salaries	Capitalisation of project management salaries	In-Progress	Sam Dilena	0	0	-	413,059	413,059	3
14,699,177	12,960,411	TOTAL ASSETS - NEW / UPGRADED				5,299,350	5,296,644	100%	122,365	13,082,776	
18,462,177	17,026,548	TOTAL ASSETS - CAPITAL EXPENDITURE				6,389,595	6,368,581	100%	(349,679)	16,676,869	

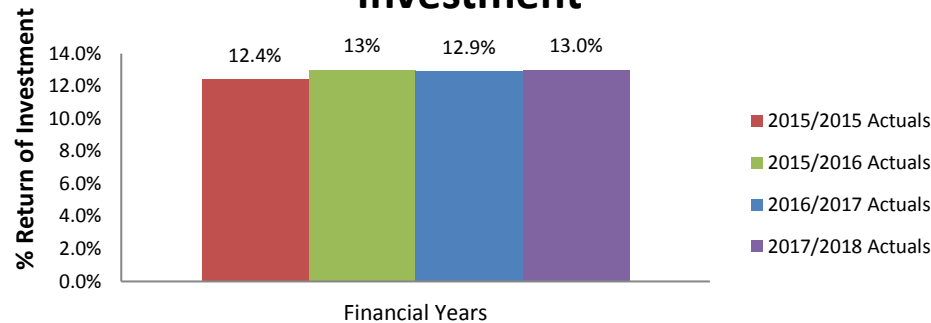
**Town of Gawler Non-Financial Indicators Report**

**for the period 01 July 2017 – 31 December 2017**

**for the year ending 30 June 2018**

**Caravan Park**

**Caravan Park - Net Return on Investment**



**Comments:**

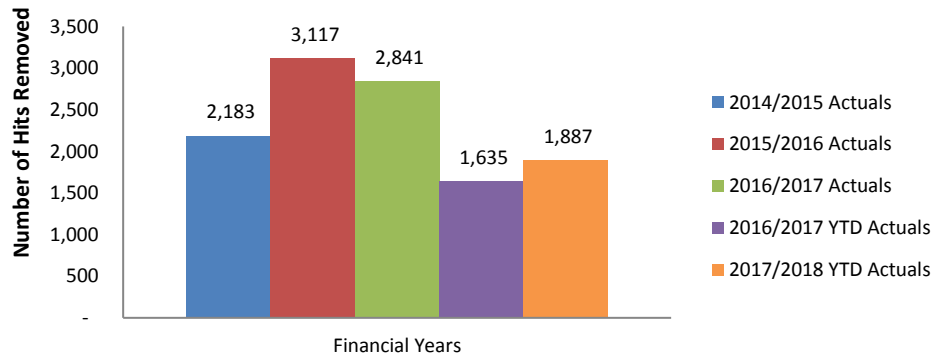
This indicator represents the annual return (property rent received) as a percentage of the carrying value of the asset.

The YTD result for 2017/2018 is consistent with the results from the previous 3 years.

Graph 1.1

**Community Assistance (Volunteer Services)**

**Graffiti Hits Removed**

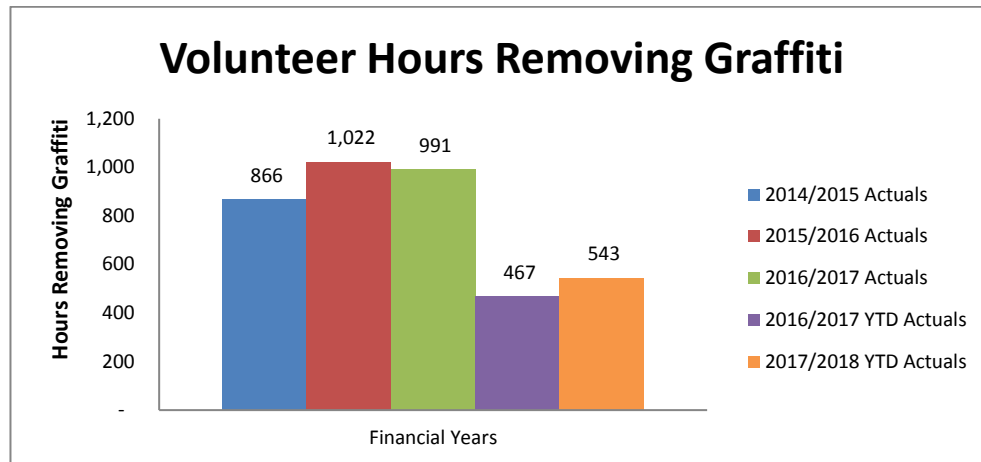


**Comments:**

The implementation of the Customer Request Module (CRM) system in 2015/16 made reporting graffiti to Council easier and timelier. As a result high levels of graffiti continued to be reported in 2016/17 and again YTD in 2017/18. New housing development within Gawler continues to increase the area in which the graffiti removal program is provided to by Council.

Council continues to work with the community both in the implementation of prevention initiatives such as public art installations and liaising with SAPOL through the provision of information that is utilised in graffiti related convictions.

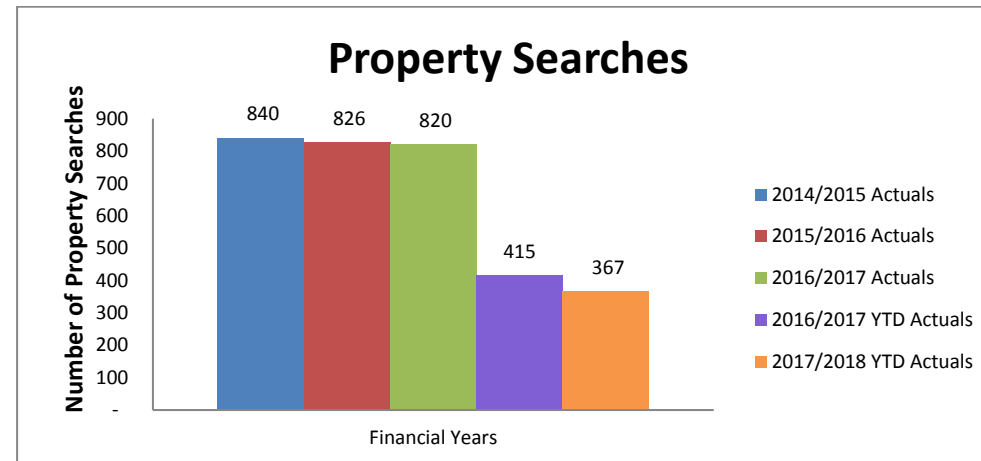
Graph 2.1



## Comments:

There has been a continued emphasis on increased efficiencies within the graffiti removal program, assisted by improved internal process and procedures and more effective use of the Customer Request Module (CRM) system. An ongoing increase in responses to graffiti occurring within new development areas in Gawler, located predominately on the town's fringe, continues to have an impact on travel time within the program.

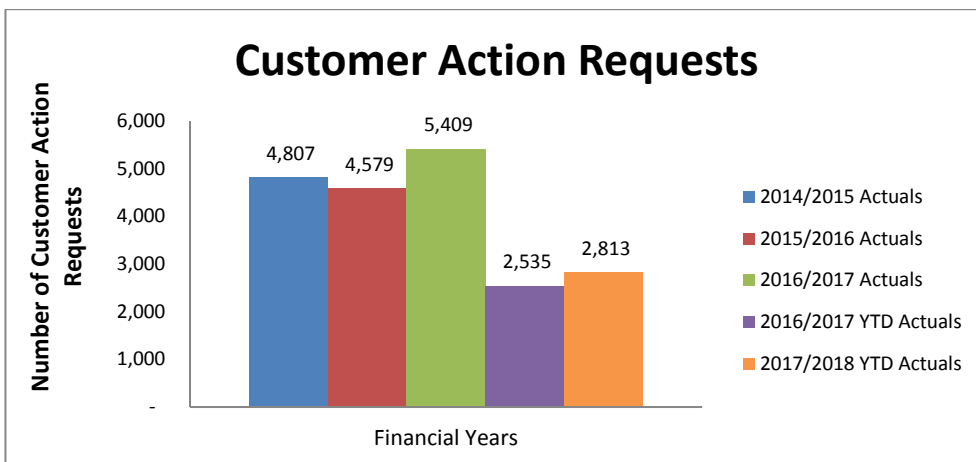
Graph 2.2

Customer Service

## Comments:

This statistic represents the number of property searches completed by Council. The level of property searches, whilst slightly less YTD compared to 2016/17, continues to remain relatively consistent with previous years.

Graph 3.1



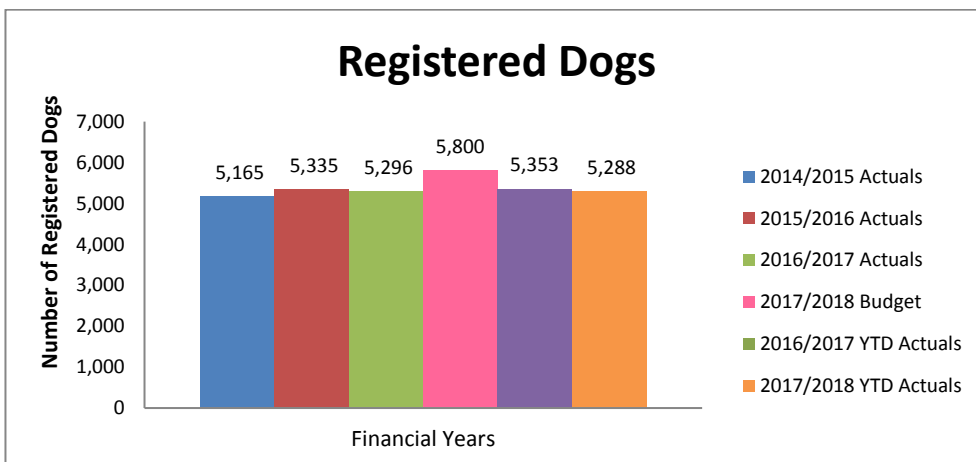
**Comments:**

The increase in customer action requests in 2016/17 were a result of weather occurrences that were experienced in the Council area late in 2016.

The marginal increase YTD in Customer Action Requests recorded is primarily from an increase in graffiti, property, tree/vegetation maintenance, traffic management and sign maintenance around the Council Area.

Graph 3.2

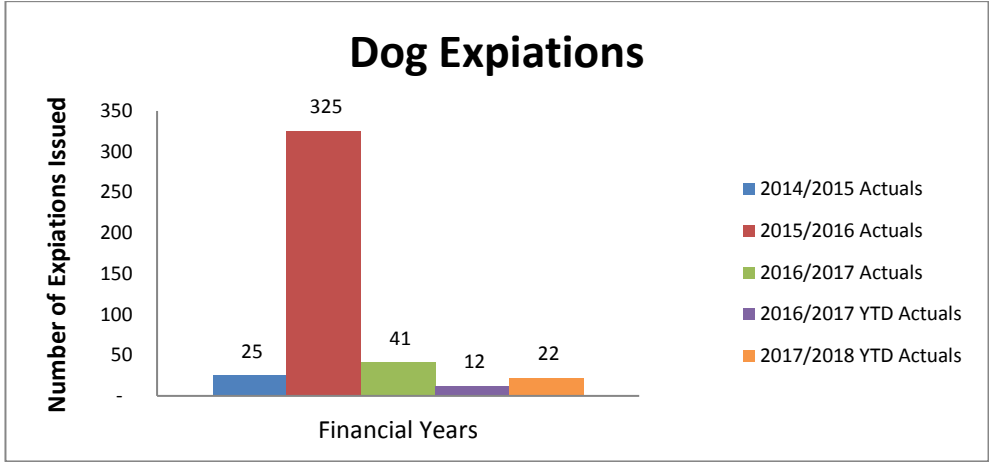
### Dog & Cat Control



**Comments:**

As at the time of preparing this report, 206 dogs were on Councils records as unregistered. The General Inspectorate department team continues to attempt to contact these owners to ensure that the dog is either registered before the end of the financial year and/or that Councils database is updated to reflect the correct status of the dog.

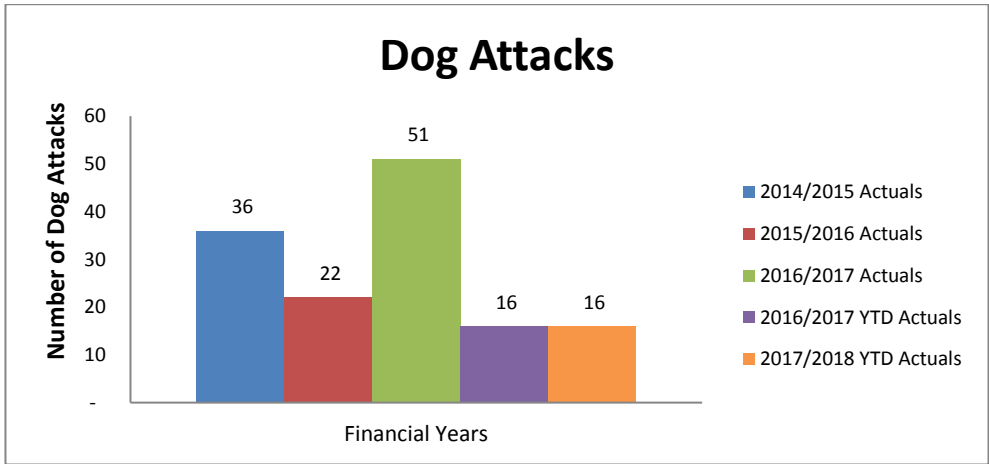
Graph 4.1



Comments:

The large increase in the volume of expiations during 2015/16 was due to a Council wide unregistered dog door knock survey undertaken. In 2018/19, Council has proposed to conduct another door knock of all known unregistered dogs and spot checks of random premises Council wide.

Graph 4.2



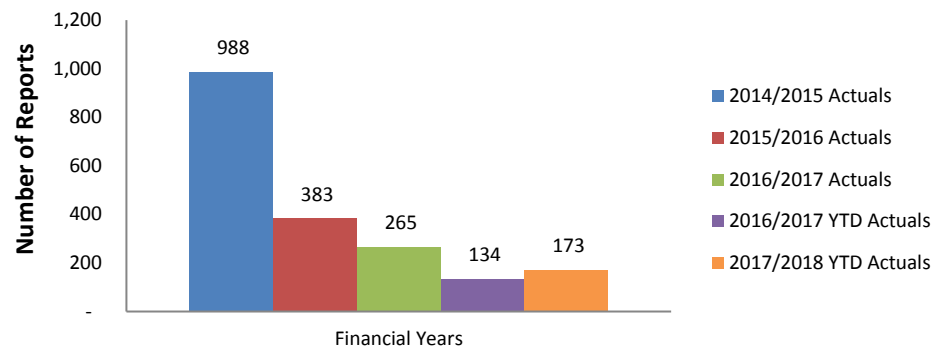
Comment:

Councils General Inspectorate team investigate all reported dog attacks, and when warranted owners are fined. Control orders can be placed on the offending animal.

Graph 4.3



## Dogs Reported Wandering at Large



Comment:

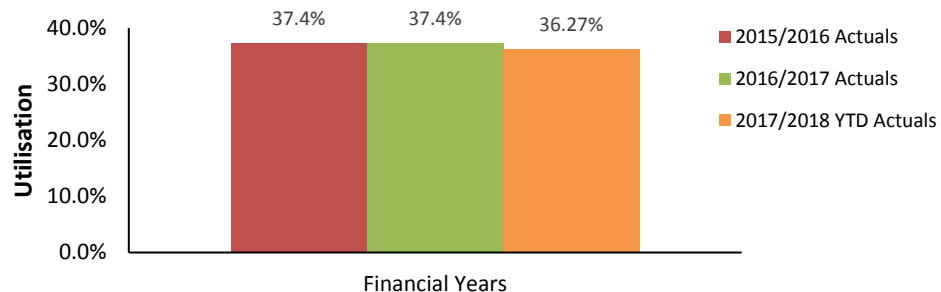
The Animal Management Plan adopted by Council has an emphasis on responsible dog ownership. This includes educating the community and promoting dog obedience programs. This, along with sufficient identification, will hopefully reduce the number of dogs wandering at large and, if they are found, reuniting them with their owner within a short time-frame.

The results since 2015/16 suggests that the work conducted by the Rangers towards education throughout the community is having a positive outcome.

Graph 4.4

## Elderly Centre Facility

### Elderly Centre Facility Utilisation Rate



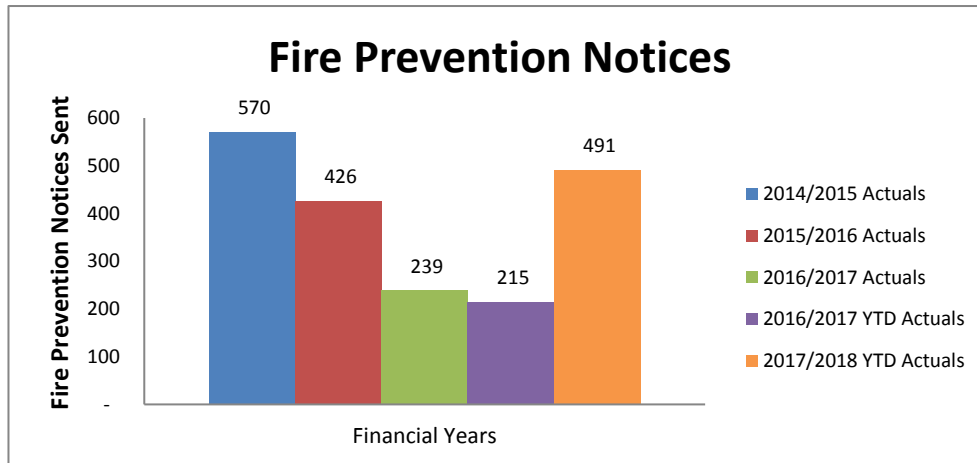
Comment:

Facility hire at the Gawler Elderly Centre remains an important service for the community with in excess of ten community groups regularly utilising the facility.

The Gawler Elderly Centre continues to be the home to many long-standing Gawler community groups and is consistently utilised seven days a week.

Graph 5.1

### General Inspectorate

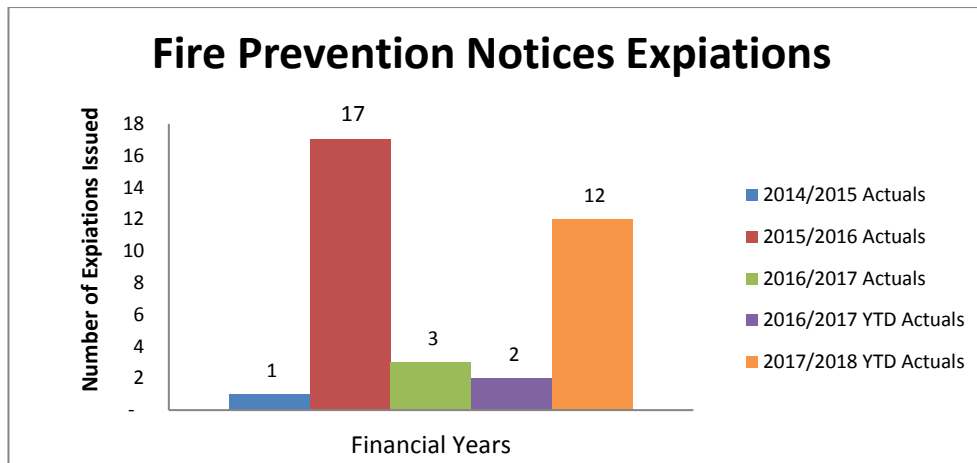


#### Comments:

The significant increase in fire prevention notices in 2013/2014 was due to Inspectorial Staff taking a proactive approach and inspecting all properties in Gawler. In previous years only those properties known to cause concern or complaints were inspected.

The subsequent years also resulted in a number of fire prevention notices issued as the inspection program was carried out once again.

Graph 6.1

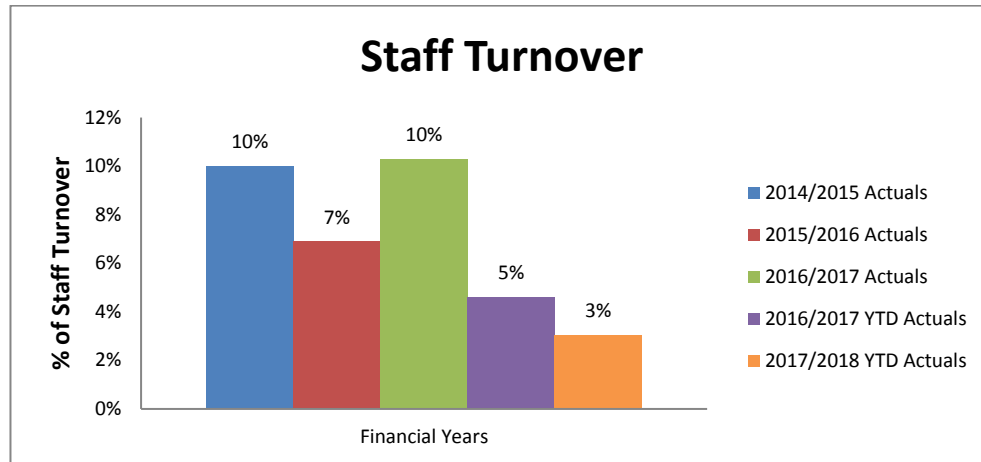


#### Comments:

Fire Expiations are issued when a Fire Prevention Notice is issued and the land owner does not comply. Despite the General Inspectorate team providing notices earlier than previous years, 2.4% failed to comply by the due date.

Graph 6.2

## Human Resources



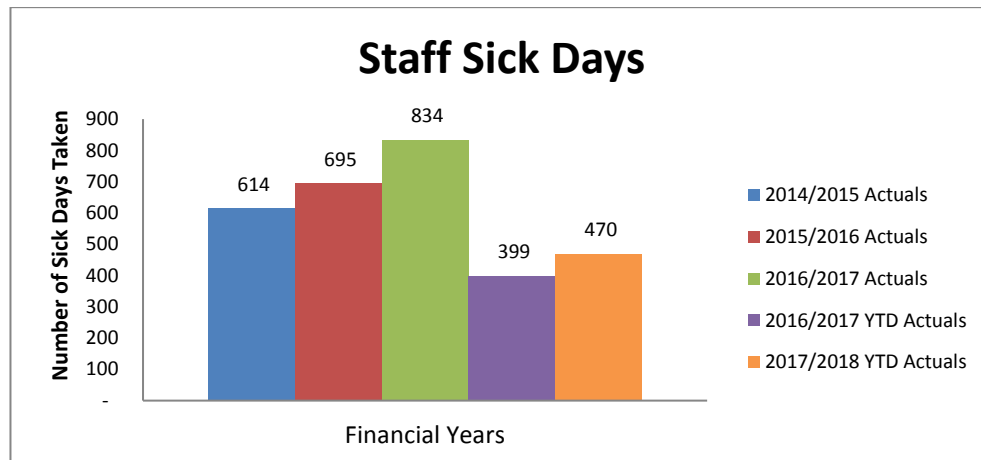
#### Comments:

Consistent with all organisations, some staff turnover is to be expected each year.

The introduction of the Human Synergistic Framework (which is based on enshrining appropriate corporate values, behaviours and habits throughout the organisation), together with improved recruitment and performance techniques, is leading to a more effective and stable workforce.

With any staff turnover there is a culminating increase in recruitment (advertising) costs, which is funded from employee costs savings as a direct result of positions being vacant.

Graph 7.1



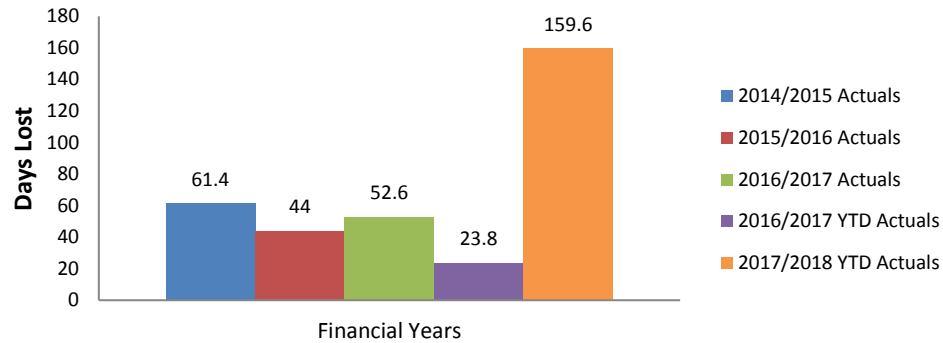
#### Comments:

Based on the 122 full-time equivalent staff, the number of sick days taken in 2017/18 equates to 3.85 days per employee (3.29 days YTD in 2016/17 based on 121 equivalent staff).

The increase in 16/17 was due to an increase in staff affected by flu-like symptoms.

Graph 7.2

## Number of Days Lost to Work Injuries

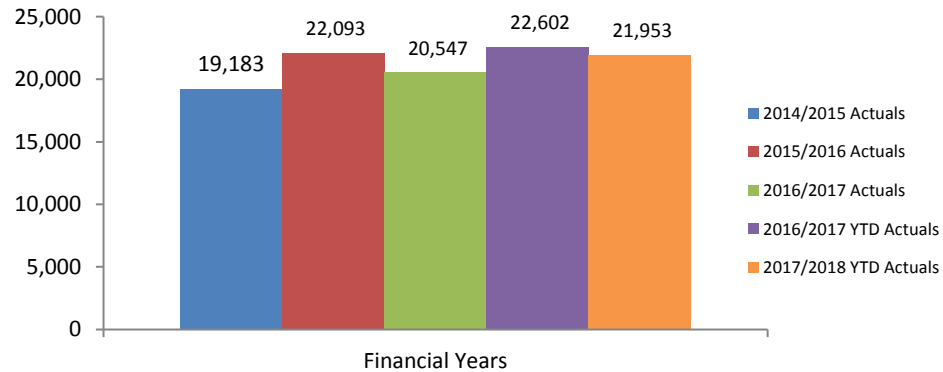


### Comments:

The substantial YTD increase in 2017/18 is a result of the type of workplace incidents incurred by staff which has resulted in two employees being off work for an extended period.

Graph 7.3

## Annual Leave Liability Hours

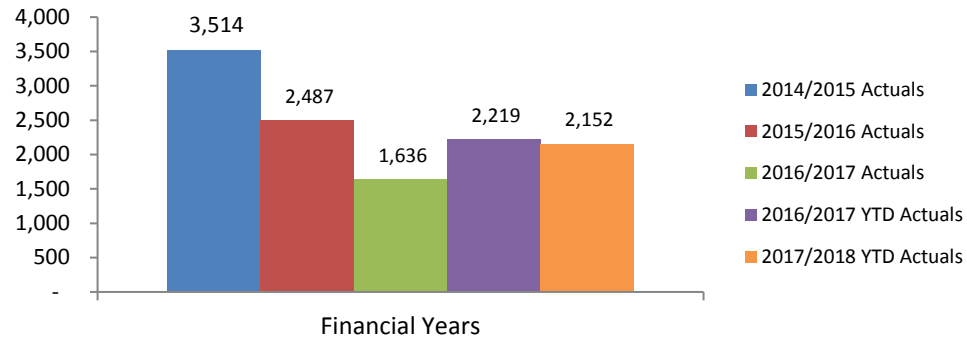


### Comments:

This statistic represents the total actual plus accrued hours owing to budgeted FTE as at the reporting date. This figure equates to 180 hours per employee (190 hours per budgeted FTE YTD in 2016/17). The reduction in hours for 2016/17 is a direct result of Management focus in reducing excessive leave entitlements. This process will again be enforced in 17/18 with the expectation that Council can continue to effectively manage the annual leave liability.

Graph 7.4

## Time in Lieu Liability Hours



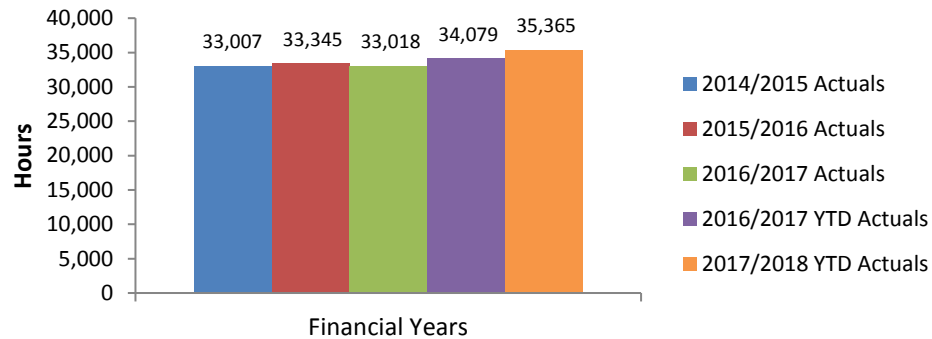
### Comments:

Council's Leave liability was significantly reduced in 2015/16 predominantly due to a number of payouts to staff who had accrued a large amount of TOIL. Council Management continue to appropriately manage the TOIL hours accrued by staff to ensure the balance remains at a minimum.

The TOIL balance will be effectively monitored for the remainder of the 2017/18 financial year to ensure that a similar (if not less) result is achieved compared to 2016/17.

Graph 7.5

## LSL Hours Liability

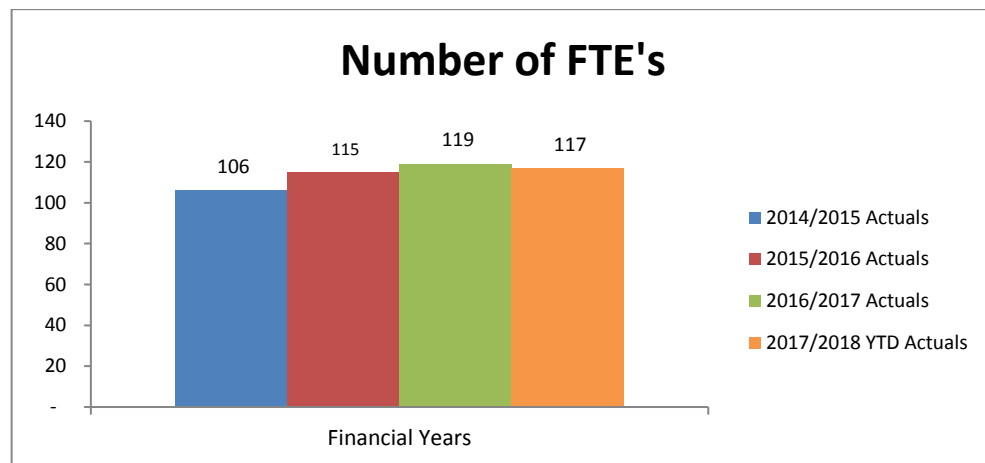


### Comments:

The long service leave hours liability includes hours accrued but not yet available to various employees.

The level of liability has remained relatively stable since 2014/15.

Graph 7.7



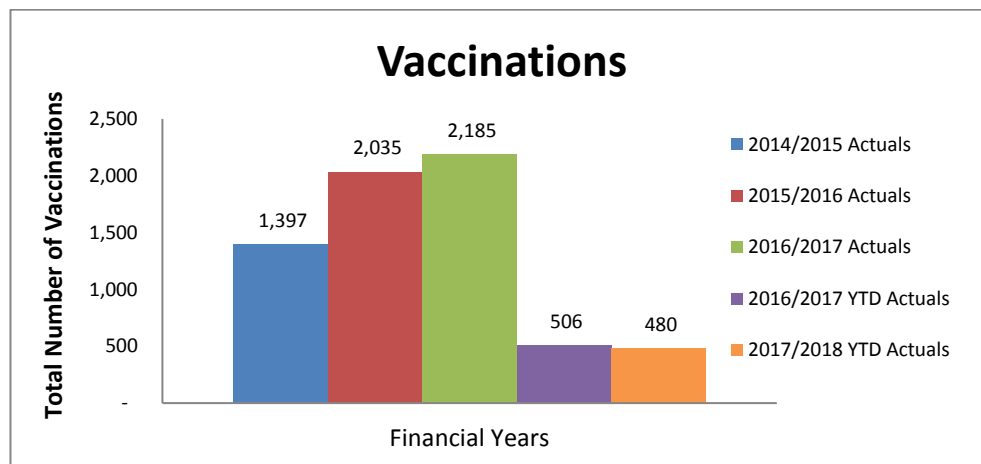
Comment:

This statistic shows the Councils Full Time Equivalents employees (excluding vacant positions) at the end of the period.

The number FTE's as at 31 December 2017 was 121.86.

Graph 7.8

### Immunisations



Comments:

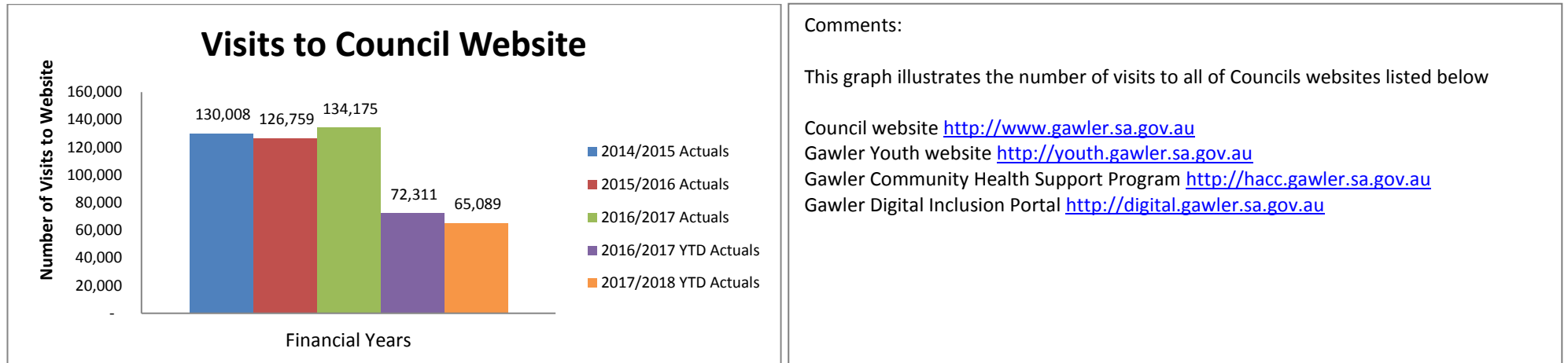
Peak times for student immunisations are September – November & February – July.  
Peak times for flu immunisations are March – May.

The decline in 2014/2015 was due to the reduction in school contracts & discontinuing the Hep B vaccine offered through the public clinic.

The increase again in the 2016/2017 result is predominantly due to the uptake of immunisations after the measles outbreak.

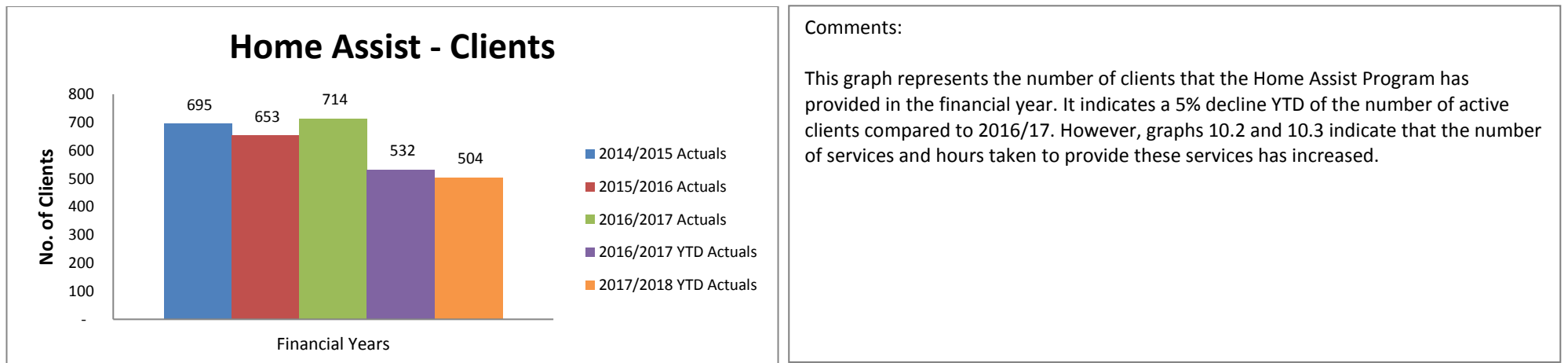
Graph 8.1

## Information Technology



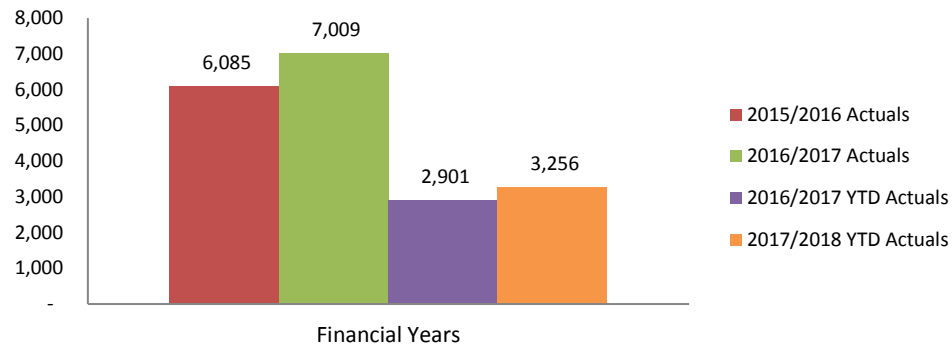
Graph 9.1

## Home Assist Program



Graph 10.1

## Home Assist - Jobs Completed

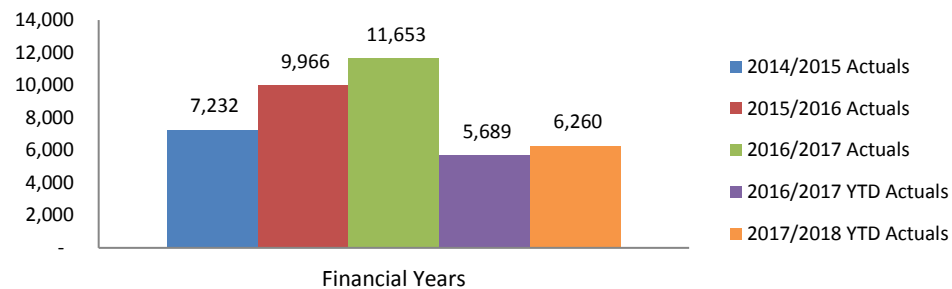


### Comment:

The statistic shows the number of jobs undertaken by contractors. This statistic indicates that there has been a 12% growth YTD in the services provided when compared to the YTD result for 2016/17.

Graph 10.2

## Home Assist - Hours Taken to Complete Jobs



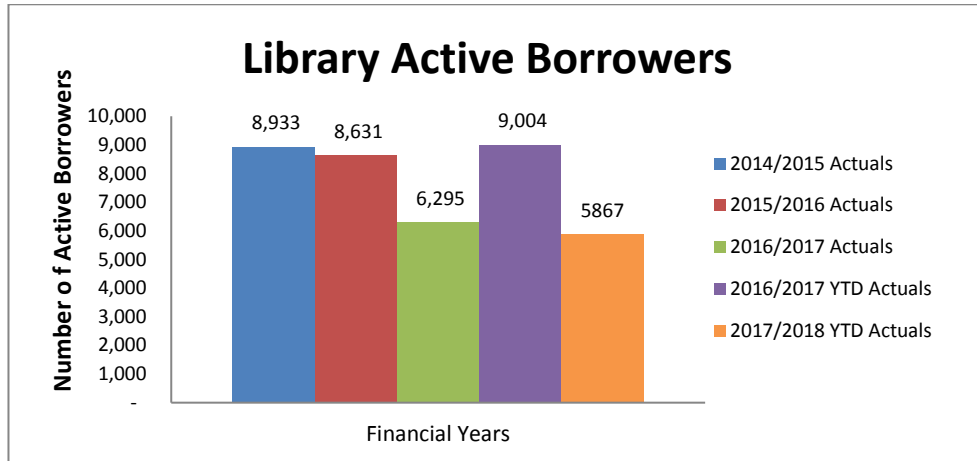
### Comments:

This graph represents a 10% increase in the number of hours of support provided to clients.

Graph 10.3



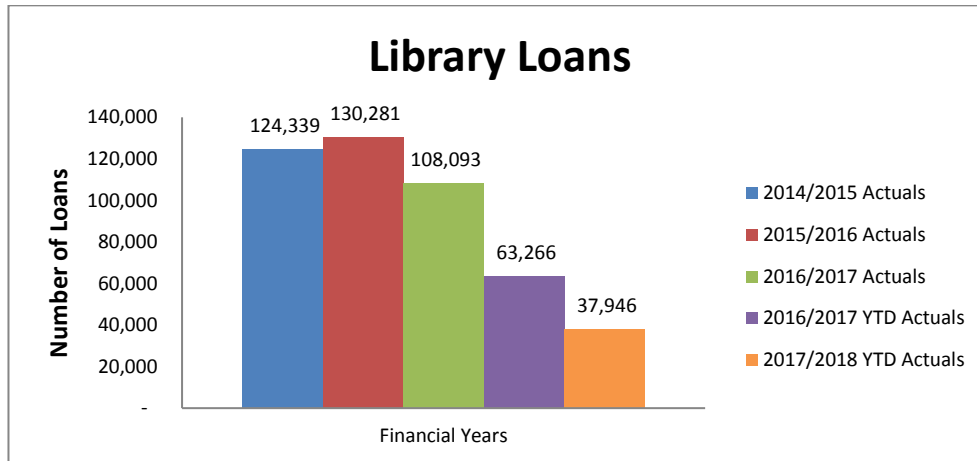
## Library



#### Comments:

The significant reduction in 2016/17 and again marginally in 2017/18 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of “actual” users becoming inactive as a result of the library temporarily relocating and the move from the main street of Gawler temporarily to the Evanston Gardens Community Centre.

Graph 11.1

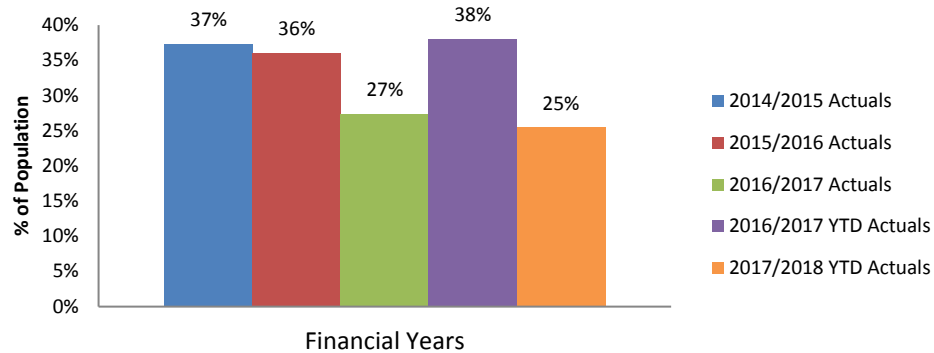


#### Comments:

The reduction in 2016/17 is due to the temporary closure and relocation of the Library from the main street of Gawler to the Evanston Gardens Community Centre.

Graph 11.2

## Library Users as a % of Population



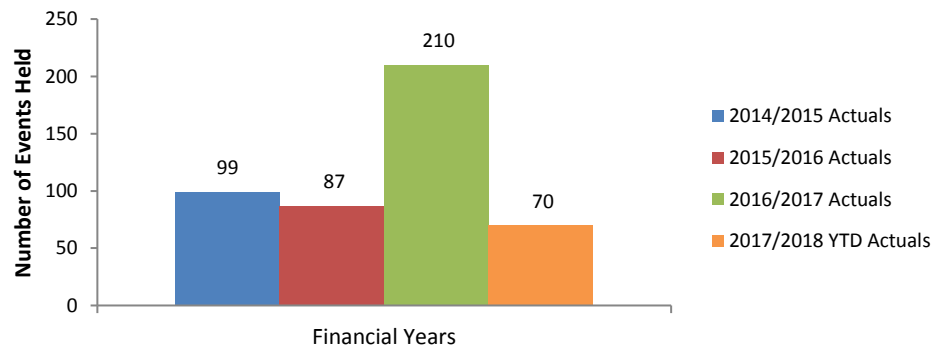
### Comment:

This statistic shows what percentage of the population (obtained from the 2011 census, with the 2016/17 onwards data obtained by the 2016 census) has recorded Gawler as their primary library through the State-wide One Card System.

The significant reduction that occurred 2016/17 is primarily due to continued works by Public Library Service to remove duplicate borrowers and assign them to just one library account. There is also an element of “actual” users becoming inactive as a result of the library temporarily relocating and the move from the main street of Gawler temporarily to the Evanston Gardens Community Centre.

Graph 11.3

## Library Events Held



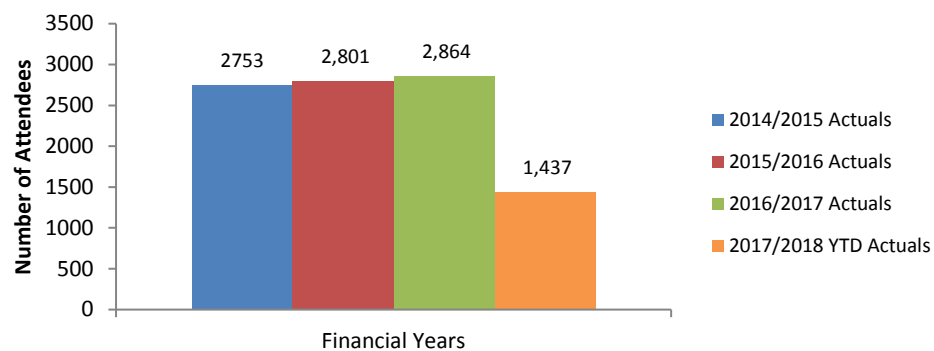
### Comments:

Library events include weekly story time sessions, after school craft-it session, school holiday programs, poetry competitions, community information sessions and other various events.

There has been a series of new weekly programs initiated this financial year as well as an increase in one-off events such as author visits.

Graph 11.4

## Attendees at Library Events



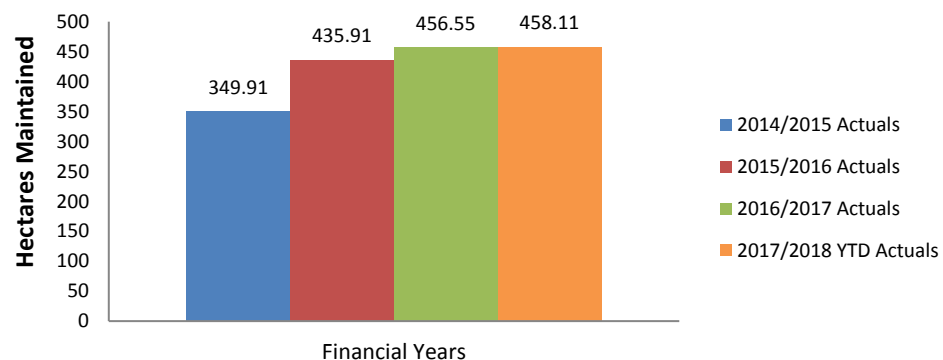
### Comments:

Despite the increase in events from 2016/17 onwards, attendees at these events have only marginally increased. This is due to the type of events held.

Graph 11.5

## Open Space

### Hectares of Open Space Maintained



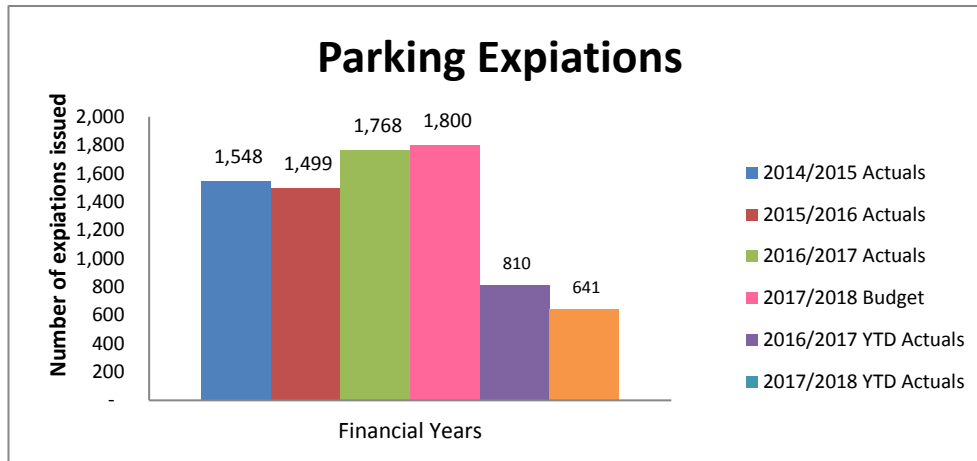
### Comments:

This number represents all Council owned land that is maintained with activities such as mowing, slashing, poisoning, planting, etc.

The continual increase in recent years is a direct result of reserves acquired as part of new residential land developments.

Graph 12.1

### Parking Control



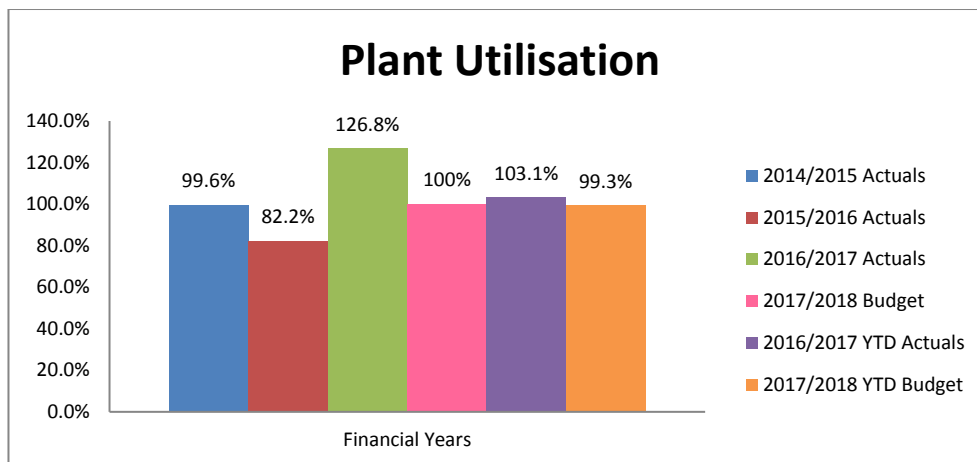
#### Comments:

The number of parking expiations issued YTD in 2017/18 is 40% behind the annual YTD budget estimate of 900 expiations and 26% behind the YTD result from 2016/17.

As previously reported within the December Monthly Finance Report, the General Inspectorate department experienced an unexpected reduction in staffing resources in the month of December which in-turn had an effect on their ability to dedicate time to the monitoring of Parking Activity within the Council Area.

Graph 13.1

### Plant Utilisation



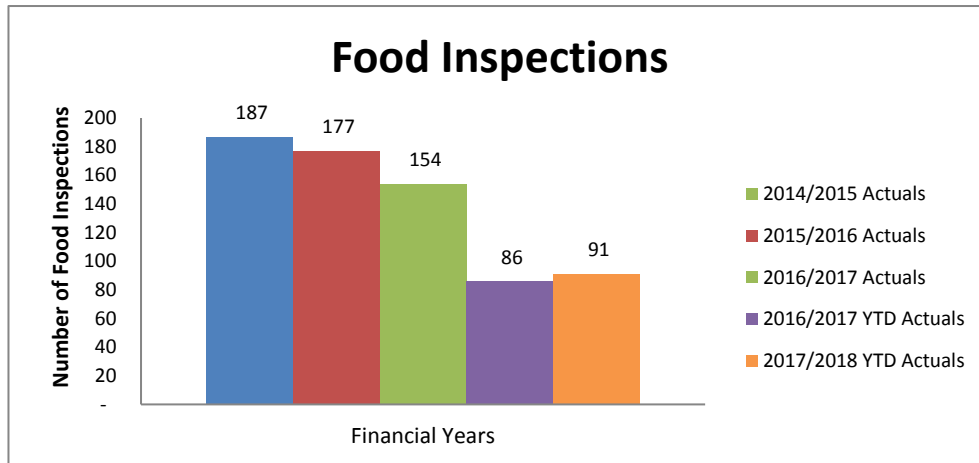
#### Comments:

This percentage represents the usage of Council's heavy plant (tractors, trucks, etc.) compared to the utilisation estimated within the revised budget.

The ideal result for internal plant hire is 100% compared to budget.

Graph 14.1

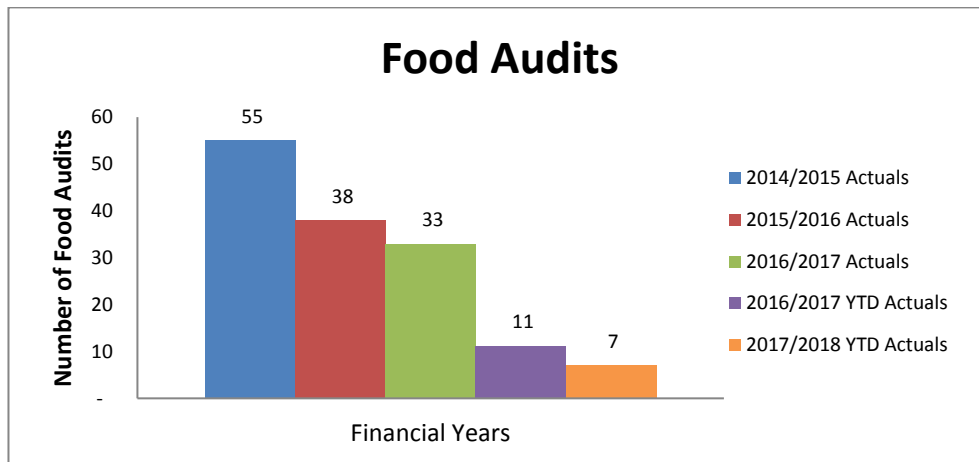
### Preventative Health Services



#### Comments:

Food premises inspections are based on risk ratings which determine the frequency of the inspection e.g. 6, 12 and 18 month intervals.

Graph 15.1



#### Comments:

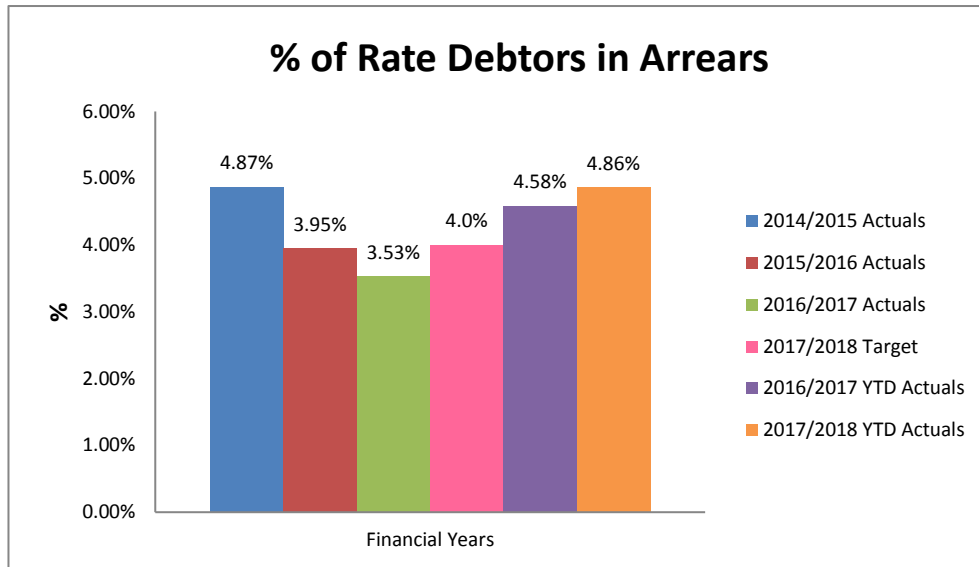
Food Audits are carried out by Council staff. Food Audits are required by law for any business providing food to vulnerable populations and are rated using a risk classification method.

Businesses can select their auditors from a list of accredited auditors across the State.

From 2015/16 Council elected to reduce the number of food audits conducted by staff (outside of the Council area) to focus more on statutory requirements.

Graph 15.2

## Rates Administration



#### Comments:

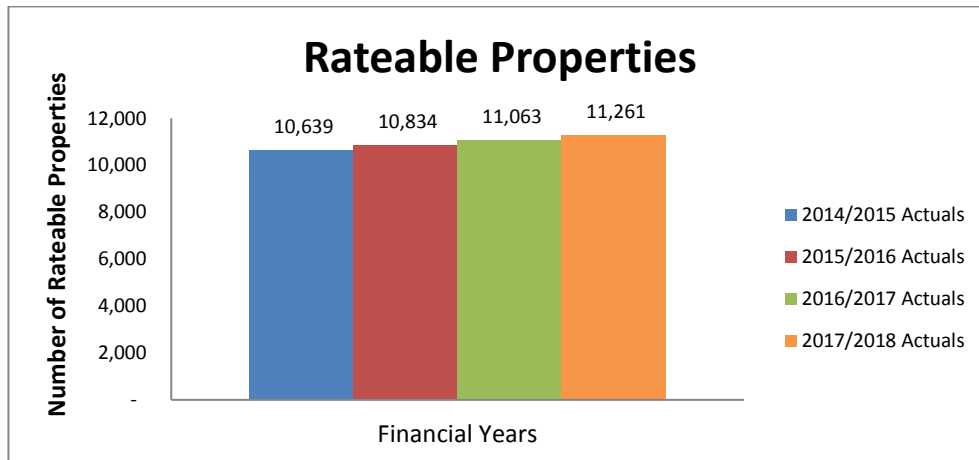
Council's 2016/2017 business plan target was to achieve outstanding rate debtors of less than 4% as at 30 June 2017 which was achieved. The target has once again been set for 2017/2018.

Council once again had the lowest rates debtors compared to neighbouring Councils in 2016/17 (the next lowest being 5.78%).

Each percentage point of rates generated in 2017/2018 is \$216K.

The ratio result may fluctuate during each financial year, however, it is still envisaged that the percentage outstanding as at 30 June 2018 will be less than that of 2016/17. This expectation is due to collection processes that are currently being implemented for debtors with arrears greater than 3 years.

Graph 16.1

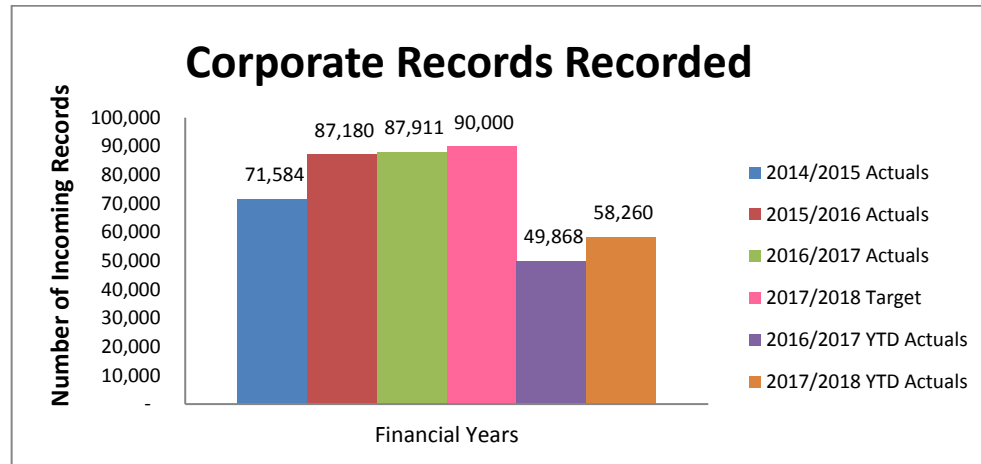


#### Comments:

The number of rateable properties has increased by approximately 2% for the last four financial years, and is representative of the considerable development growth that has been occurring.

Graph 16.2

## Records Management



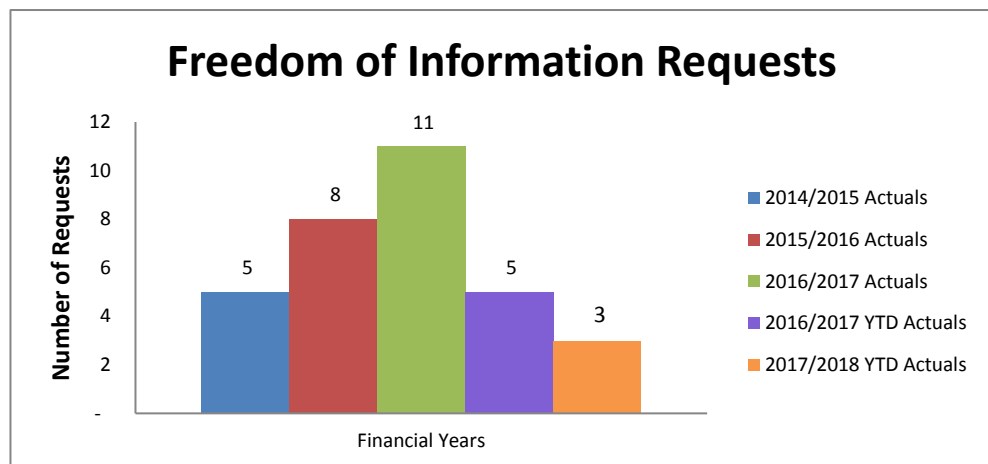
#### Comments:

These records are incoming, outgoing and internal Council documents that are registered by all employees into the electronic Records Management database. There was a 22% increase in the volume of documents recorded in 2015/2016.

It is increasingly important, and a legislative requirement under the State Records Act, that all Council records are captured in the electronic data base. The correct recording of these documents into the database facilitates efficient future retrieval as and when required.

There has been a 17% increase in the comparative data YTD results, which suggests the estimate 90,000 records for 2017/18 will likely be exceeded.

Graph 17.1



#### Comment:

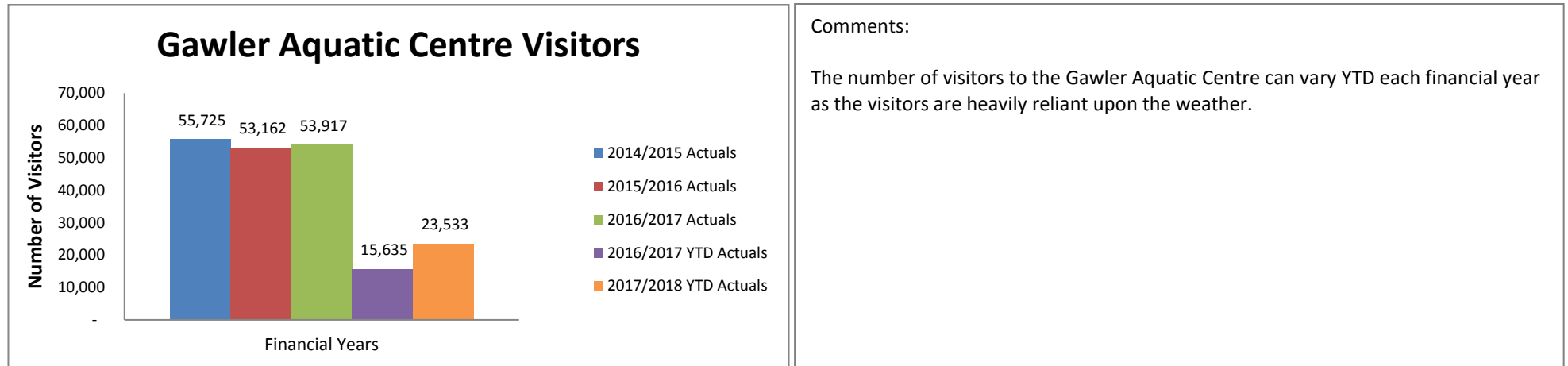
The *Freedom of Information Act 1991* allows individuals the legal right to view Council's documents, or request an amendment to documents about that individual which are incomplete, incorrect or out of date.

The impact on staff workloads can be quite significant depending on the information requested. The process involves staff (sometimes multiple) first collecting the information, contacting all parties involved (if applicable), assessing the request and then reporting information.

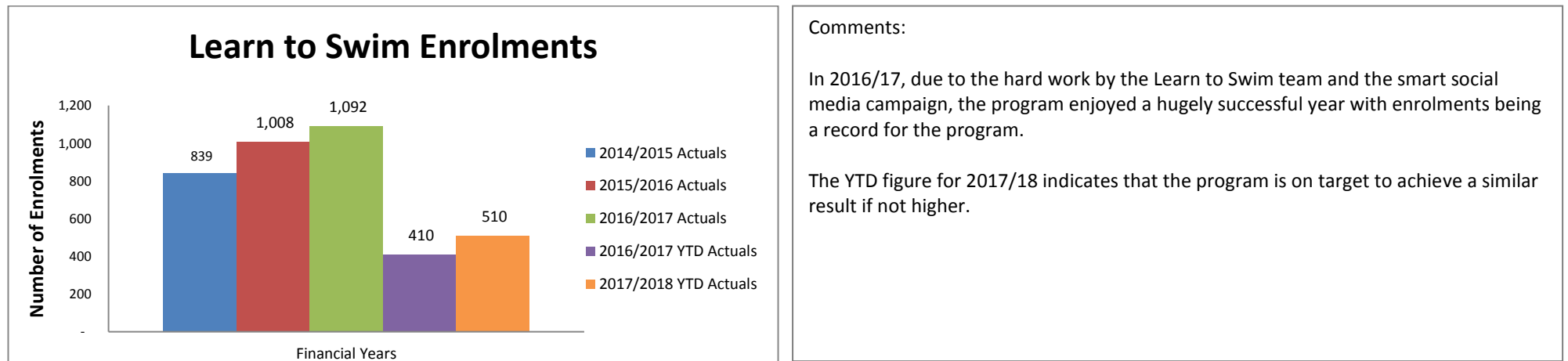
The level of staff time required in processing each FOI request may vary, depending on the nature and complexity of the request.

Graph 17.2

### Gawler Aquatic Centre



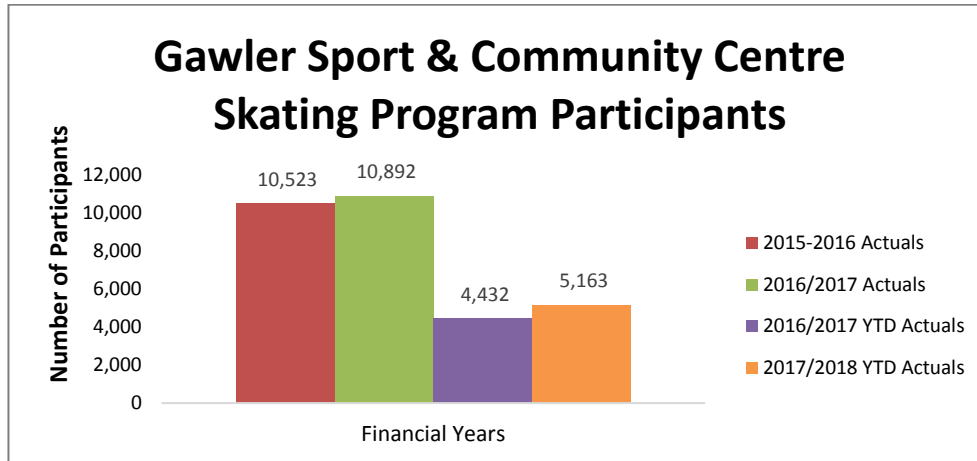
Graph 18.1



Graph 18.2



#### Gawler Sport & Community Centre

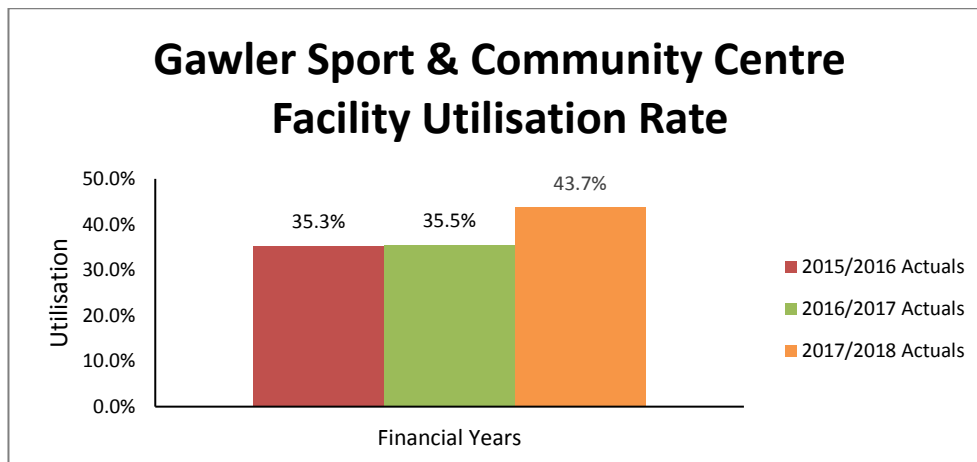


#### Comments:

Community skating programs continue to be strongly supported at Gawler Sport & Community Centre, with just under 11,000 participants attending general skating sessions during 2016/17, with Friday Night Skating and the Theme Skate initiatives particularly well attended. Theme Skates are held monthly on Friday Nights and give participants the opportunity to get involved, dress up and have a chance to win prizes for the best dressed.

The skating participants results YTD for 2017/18 are on track to achieve a similar result as previous years.

Graph 19.1



#### Comment:

Facility Hire at Gawler Sport & Community Centre remains an important service for the community, with in excess of 60 community groups regularly utilising the facility.

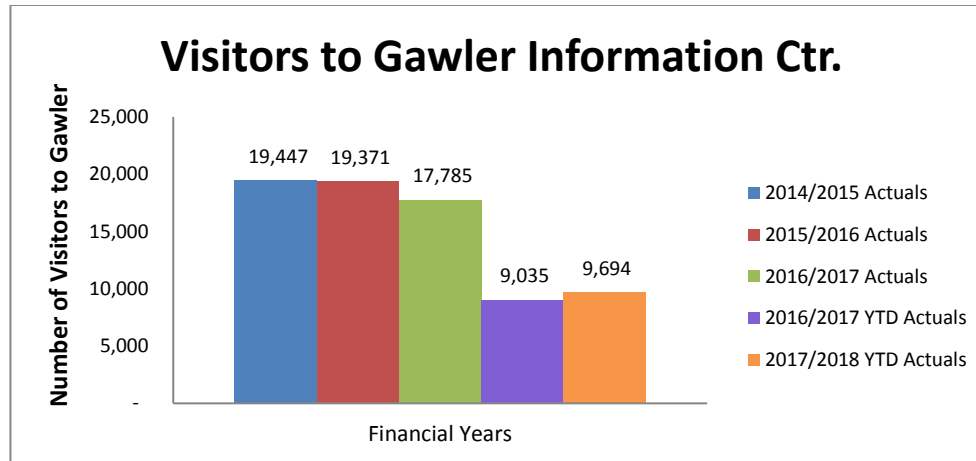
Challenges include maximising occupancy in non-peak times (between 9am-4pm weekdays and smaller meeting room use on weekends).

The increase in the result YTD 2017/18 is attributed to the reduction of available facility hire space due to the ongoing roof and floor issues in the Main Stadium.

2016/17 utilisation includes the temporary relocated Gawler Library service in Meeting Room 2, during the Gawler Civic Centre redevelopment project.

Graph 19.2

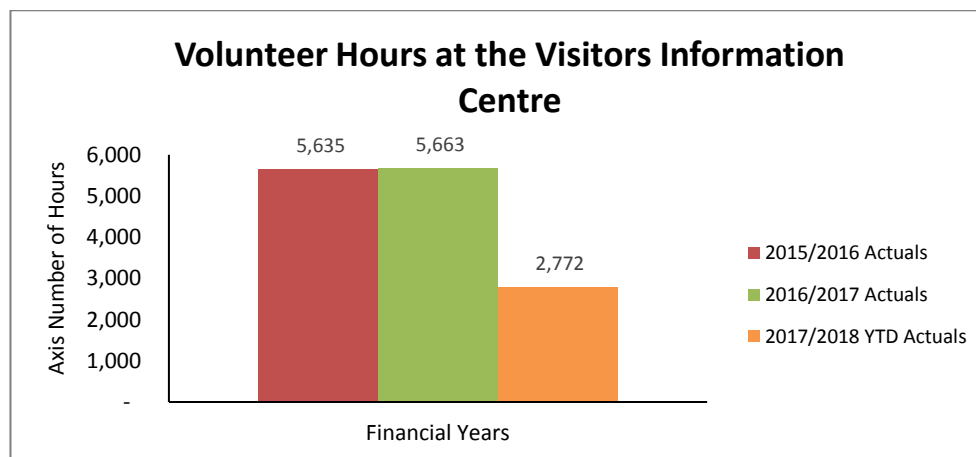
## Tourism



#### Comments:

The decrease in visitors in 2016/17 can be attributed to an increase in visitors relying on the internet for information. South Australian Accredited Visitor Information Centre Statistic collection data indicates that the visitors that visit information centres come in for maps, brochures and local knowledge about the town and region.

Graph 20.1

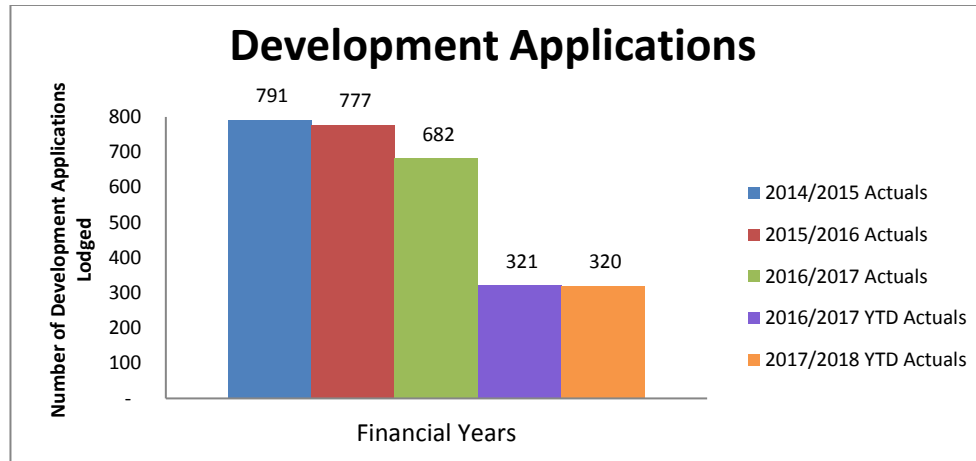


#### Comments:

This graph represents the number of volunteer hours required each financial year to assist in the functioning of the Gawler Visitors Centre.

Graph 20.2

### Town Planning



#### Comments:

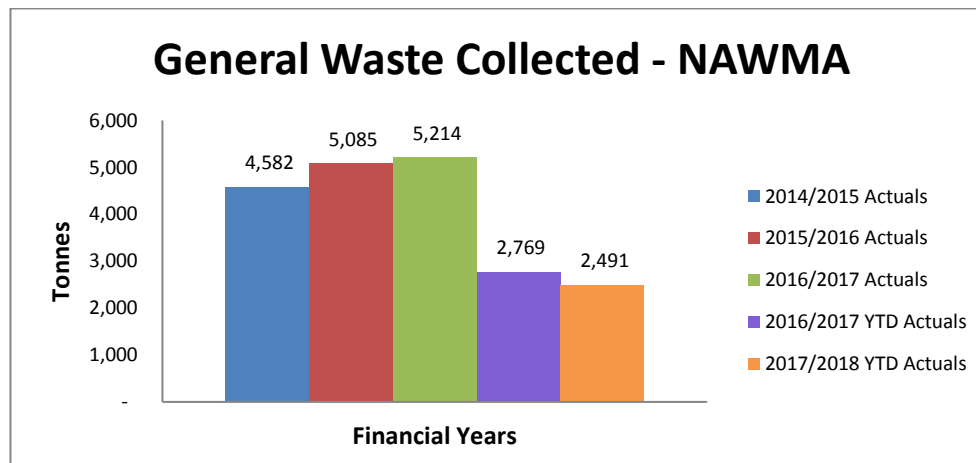
There was a reduction in the volume of applications in 2016/17 when compared to previous years. This reduction led to a consequent reduction in the dollar value of application fees received.

As a direct result of the reduction in applications, a budgeted vacant staffing position within the Development Services team has not been the basis of recruitment for an extended period.

The number of applications and income received YTD is consistent with 2016/17.

Graph 21.1

### Waste Management



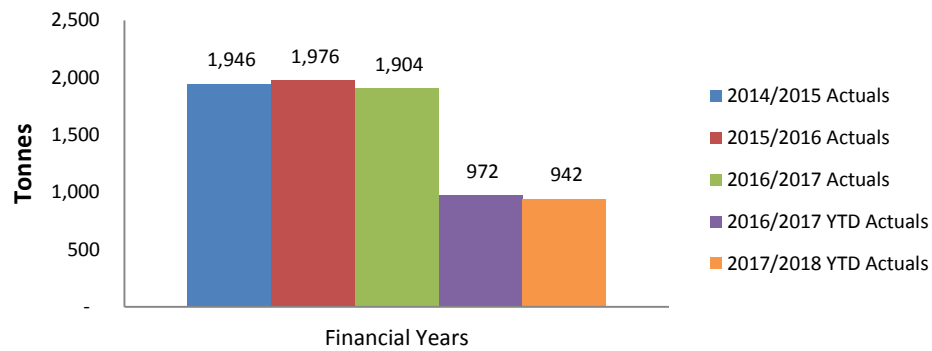
#### Comments:

The increase in waste collected from 2015/16 was 2.5% which is in line with the growth experienced within the Council area.

The YTD result for waste collection is marginally less than 2016/17.

Graph 22.1

## Waste Collected - NAWMA Recycled

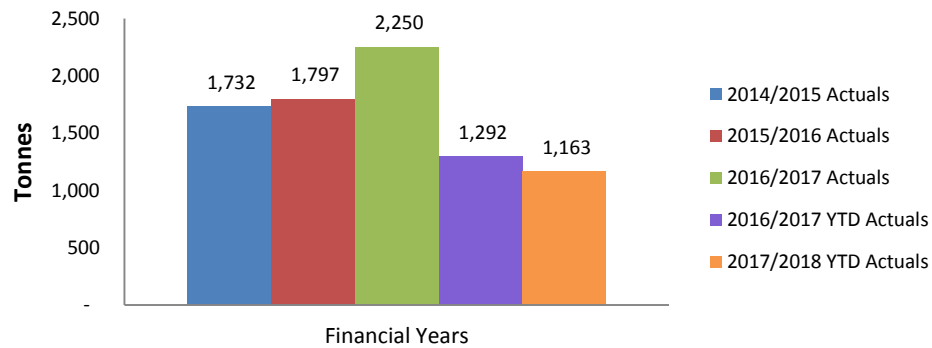


### Comments:

The volume of recyclable waste collected has remained relatively stable over the last 4 years.

Graph 22.2

## Waste Collected - NAWMA Green



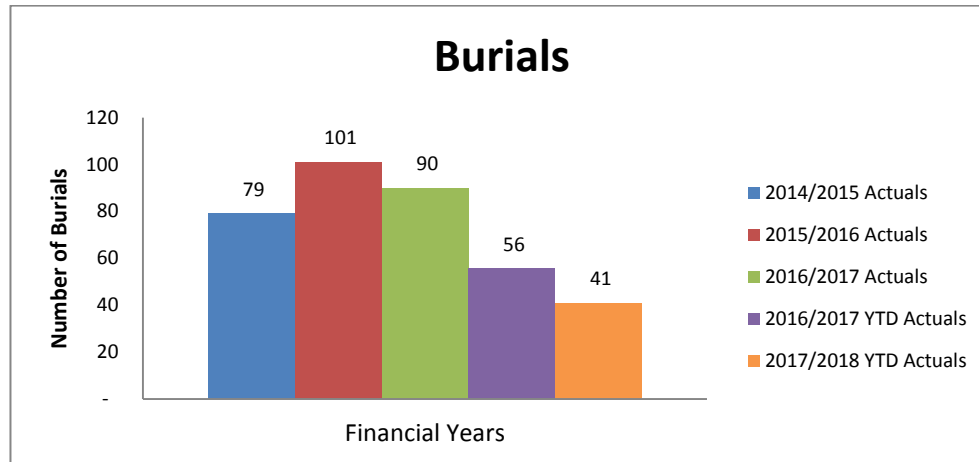
### Comments:

The volume of green waste collected increased by 25% in 2016/17. NAWMA had predicted an increase in green waste collected due to participation that residents had in audits conducted in 2015/16, however, this result still exceeded expectation.

The result in 2017/18 is only marginally less than YTD in 2016/17.

Graph 22.3

### Willaston Cemetery

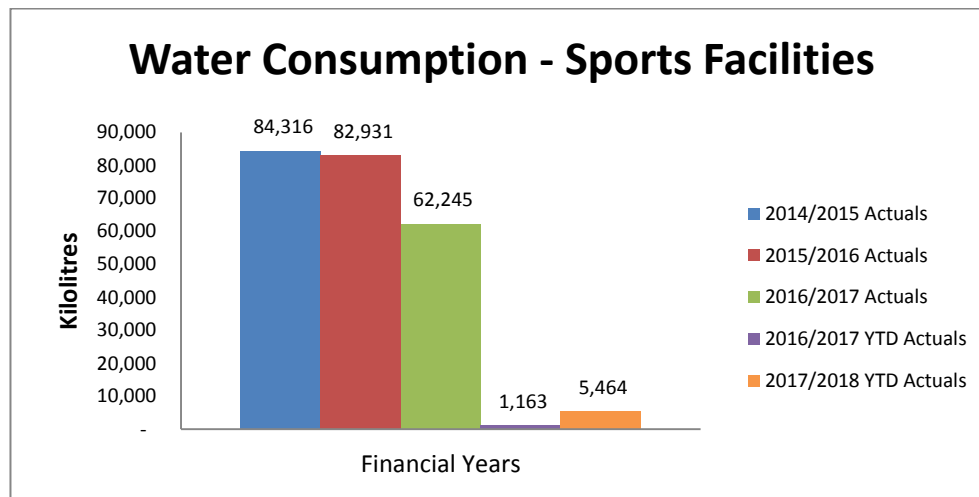


#### Comments:

The amount of burials YTD is less than the result from 2016/2017. Along with a reduction in burials, there has been a reduction YTD in costs associated with burials.

Graph 23.1

### Water Consumption



#### Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services.

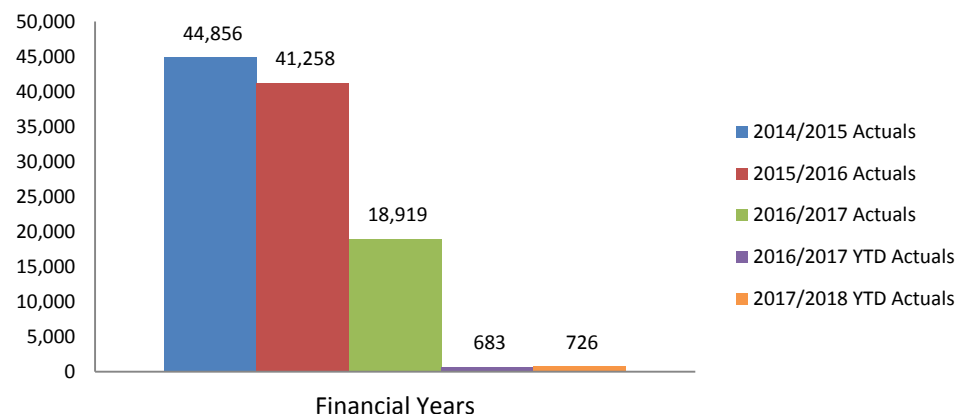
The demand for water in irrigating Council's sporting facilities is supported by the automated monitoring and irrigation system.

The rainfall in 2016/17 was significantly greater than 2015/16 which resulted in less water being consumed on outdoor sports facilities throughout Gawler.

The rainfall YTD in 2017/18 is less than 2016/17 (see graph 24.4) which has resulted in an increase in the volume of water required at Sport Facilities within the Council Area.

Graph 24.1

## Water Consumption - Parks & Gardens



### Comments:

The fluctuation in water consumption is impacted by annual rainfall, seasonal demand, special events, vandalism, horticulture maintenance and shared water services. Parks and Gardens water consumption is also based on the service level of the “class” that the particular park or garden falls into.

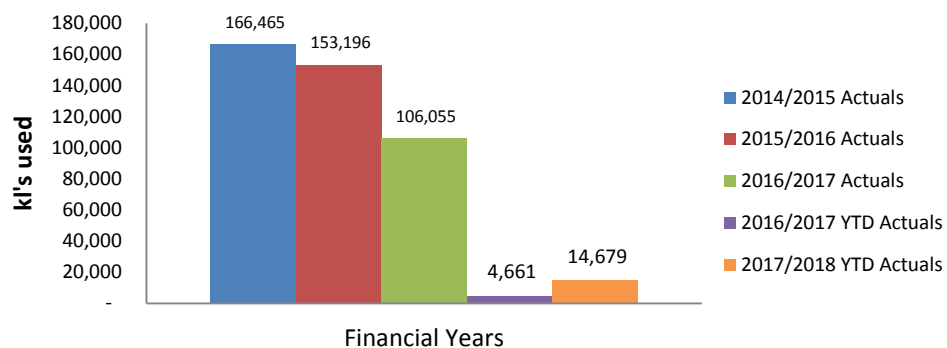
The demand for water in irrigating Council’s parks and gardens is supported by the automated monitoring and irrigation system.

The rainfall in 2016/2017 was significantly greater than 2015/2016 which resulted in less water being consumed on parks & gardens throughout Gawler.

The rainfall YTD in 2017/18 is less, and as a result Council has used a slightly more volume of water compared to YTD in 2016/17.

Graph 24.2

## Total Water Consumption (Council Wide)



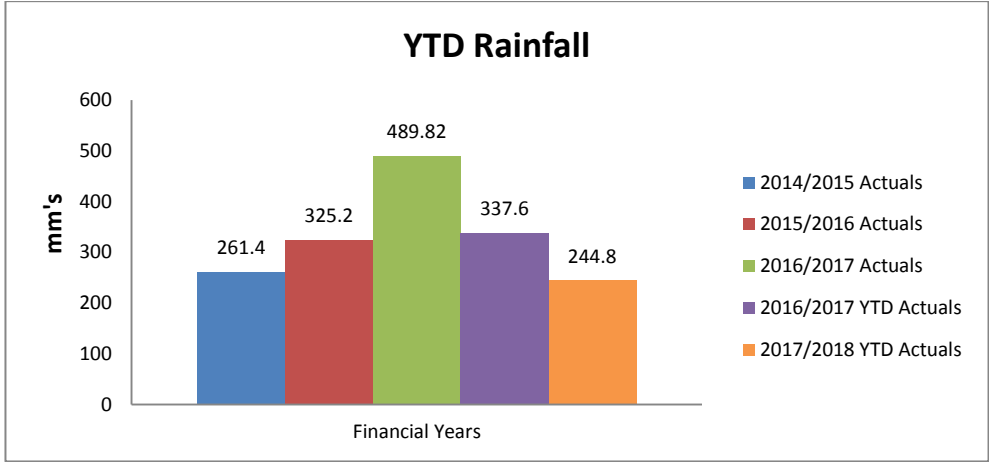
### Comment:

This is the total water consumed by Council including buildings, parks and gardens and open space.

The substantial decline in water usage for 2016/17 was due to the significant increase in rainfall in 2016/17.

The rainfall YTD in 2017/18 is less than 2016/17 and as result Council has had an increase in water used. However, the majority of the increase in water was used by the Gawler Greyhound Club who have increased race meets and consequently are required to water the track more. The increased cost is reimbursed by the club.

Graph 24.3



**Comment:**

The amount of rainfall received for 2016/17 was 50% more than 2015/16 and resulted in less water being consumed by Council to water its parks, gardens and sporting ovals.

The rainfall for 2017/18 is 38% less than YTD in 2016/17.

Graph 24.4

Note No.	Function	Description of variation	OPERATING REVENUE					OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES		TOTAL
			Statutory Charges	User Charges	Oper. Grants & Contrib.	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Net loss - Joint ventures		Capital Expenditure	Capital Grants / Asset Sales	Transfers to Res.	Transfers from Res.	

Section A - Budget transfers approved by staff in accordance with Budget Management Policy (limited to \$15K Operating, \$30K Capital - provided no change in Service levels)

1	Library	Friends of the Gawler Library fundraising					(\$2,170)		\$2,170		\$0					\$0
2	Youth Services	Additional youth grants received offset by related expenditure			(\$9,182)				\$9,182		\$0					\$0
SUB-TOTAL: SECTION A				\$0	(\$9,182)	\$0	(\$2,170)	\$0	\$11,352	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Section B - Unspent Operating Initiatives & Capital Project funds b'fwd from previous financial year

		NIL									\$0					\$0
SUB-TOTAL: SECTION B				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Section C - Budget Variations previously approved by Council

		NIL									\$0					\$0
SUB-TOTAL: SECTION C				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Section D - Budget Variations for approval by Council

3	Various	Identified savings from various staffing positions vacant, offset by capitalised salaries						(\$413,059)			(\$413,059)	\$413,059				\$0
4	Waste Management	Adjustment to Council's equity share of NAWMA's 2018/19 operations, based on recent update provided by NAWMA (Joint Ventures equity non-cash variation)								\$140,000	\$140,000					\$140,000

Infrastructure & Engineering Services Division: net unfavourable operating result variation of \$55,104

5	Parks & Gardens	Milne Road Drain Maintenance - recurrent expenditure not budgeted							\$33,000		\$33,000					\$33,000
6	Various	Reallocation of costs due to open space maintenance (transfer between employee costs and external agency staff)						(\$45,000)	\$45,000		\$0					\$0
7	Roads	Alexander Ave road shoulder maintenance due to wear / storm damage							\$22,104		\$22,104					\$22,104

Development, Environment & Regulatory Services Division: \$NIL net operating result variation

8	Town Planning Services	Reduction in developer contributions attributable to development applications			\$52,000						\$52,000			(\$52,000)	\$52,000	\$52,000
9	Town Planning Services	Additional land division fees received in excess of budget	(\$11,734)								(\$11,734)					(\$11,734)
10	Town Planning Services	Residential & Character DPA not proceeding			\$20,000				(\$45,000)		(\$25,000)					(\$25,000)
11	Heritage	Digitisation of Cultural Heritage Collection - reduction of expenditure required							(\$20,000)		(\$20,000)					(\$20,000)
12	Parking Control	Pinforce expiations software annual licence / maintenance fee (not included in original budget)							\$4,734		\$4,734					\$4,734

Finance & Corporate Services Division: \$NIL net operating result variation

13	Plant Operations	Fringe Benefits Tax liability increase consistent with 2016/17 actual liability							\$40,000		\$40,000					\$40,000
14	General Administration	Barossa Regional Procurement Group contribution - identified savings from adopted budget estimate							(\$16,630)		(\$16,630)					(\$16,630)
15	Human Resources	Estimated HR consultancy savings							(\$14,348)		(\$14,348)					(\$14,348)
16	Various	Other sundry budget variations				(\$6,000)			(\$3,022)		(\$9,022)					(\$9,022)

Economic Development, Marketing & Communications Division: \$NIL net operating result variation

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Library & Community Services Division: \$16,900 net operating result reduction variation

17	Recreation Services Administration	Karbeethan Reserve Master Plan part deferred to 2018/19							(\$50,000)		(\$50,000)					(\$50,000)
18	Sports Facilities Indoor / Various	Deletion of internal 'in-kind' support allocations - primarily relating to internal use of rooms at Gawler Sport & Community Centre. 'In-kind' support provided to external organisations retained		\$65,000					(\$65,000)		\$0					\$0
19	Various	Other sundry budget variations		(\$2,500)	(\$7,915)	(\$1,500)	(\$2,000)	\$9,585	\$37,430		\$33,100					\$33,100

Capital Expenditure/Revenue budget variations

20	Capital Expenditure	Renew Kerb & Gutter Program 2017/18 - increased scoping									\$0	\$19,892				\$19,892
21	Capital Expenditure	Reseal Roads Program 2017/18 - charge rates updated & project management costs									\$0	\$88,522				\$88,522
22	Capital Expenditure	Pedestrian Infrastructure Program 2017/18 - additional DDA scoping									\$0	\$8,062				\$8,062
23	Capital Expenditure	Rehabilitate Gawler Aquatic Centre (Stage 3/5) - leaking pipe & tank identified & fixed									\$0	\$37,642				\$37,642
24	Capital Expenditure	Road Crack Sealing Program 2017/18 - charge rates updated									\$0	\$6,900				\$6,900



Note No.	Function	Description of variation	OPERATING REVENUE					OPERATING EXPENSES			TOTAL OPERATING RESULT	ASSET INVESTMENT		EQUITY RESERVES		TOTAL
			Statutory Charges	User Charges	Oper. Grants & Contrib.	Reimburse.	Other Revenue	Employee Costs	Contracts, Materials & Other	Net loss - Joint ventures		Capital Expenditure	Capital Grants / Asset Sales	Transfers to Res.	Transfers from Res.	
25	Capital Expenditure	Upgrade Pioneer Park - additional funding required due to scoping change to include paving, fencing & kerbing									\$0	\$77,518				\$77,518
26	Capital Expenditure	Upgrade Stormwater Elaine Street - additional flood damage found									\$0	\$5,079				\$5,079
27	Capital Expenditure	Stormwater Drainage Network Willaston - additional gross pollutant trap installed & scoping change									\$0	\$86,366				\$86,366
28	Capital Expenditure	Lions Park Project Upgrade - increased scoping change									\$0	\$7,314				\$7,314
29	Capital Expenditure	Gawler Central Urban Precinct Design - additional design undertaken to match State & Regional funding applications									\$0	\$24,638				\$24,638
30	Capital Expenditure	Landscape Entry Statement Pilot Program - increase in design / scoping									\$0	\$25,000				\$25,000
31	Capital Expenditure	Rehabilitate Gawler Mill Bridge - part deferral to 2018/19 (incl. tied grant funding)									\$0	(\$600,000)	\$300,000			(\$300,000)
32	Capital Expenditure	Upgrade Murray Street (Stage 6) - part deferral to 2018/19 (incl. tied grant funding)									\$0	(\$463,800)	\$235,000			(\$228,800)
33	Asset Sales	Deferral of the sale of identified surplus property assets - budget reduced from \$2m to \$800k									\$0		\$1,200,000			\$1,200,000
34	Capital Expenditure	Implementation of Regional Aquatic Centre Feasibility Study deferred									\$0	(\$68,285)				(\$68,285)
35	Capital Expenditure	MS Licensing Consolidation - SQL Server and Client Access Licenses - reduced expenditure required to complete project									\$0	(\$17,586)				(\$17,586)

SUB-TOTAL: SECTION D			(\$11,734)	\$62,500	\$64,085	(\$7,500)	(\$2,000)	(\$448,474)	(\$31,732)	\$140,000	(\$234,855)	(\$349,679)	\$1,735,000	(\$52,000)	\$52,000	\$1,150,466
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TOTAL			(\$11,734)	\$62,500	\$54,903	(\$7,500)	(\$4,170)	(\$448,474)	(\$20,380)	\$140,000	(\$234,855)	(\$349,679)	\$1,735,000	(\$52,000)	\$52,000	\$1,150,466
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