

12-13

June 2019

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FINANCIAL REVIEW

NATIONAL INFRASTRUCTURE SUMMIT

BEYOND THE BOOM: PLANNING FOR A BIGGER
AND BETTER AUSTRALIA

FEATURING AN OUTSTANDING SPEAKER LINE-UP INCLUDING:



The Hon. Daniel Andrews MP
Premier of Victoria



The Hon. Andrew Constance MP
NSW Minister for
Transport and Roads



Romilly Madew
CEO, Infrastructure
Australia



Joe Barr
CEO, John Holland



Marco Assorati
Executive Director
APAC, Salini Impregilo



Graeme Newton
CEO, Cross River Rail
Delivery Project



Camilla Drover
Executive Director,
Motorways, RMS



Bede Noonan
Managing Director,
Acciona Geotech
Holdings



Andrew Head
CEO, WestConnex



Sam Sangster
CEO, Western City &
Aerotropolis Authority



Marika Calfas
CEO, NSW Ports



Peter Durante
Managing Director,
Technology & Innovation,
Macquarie Infrastructure
& Real Assets (UK)



Jon Lamonte
CEO, Sydney Metro



Benedicte Colin
Director, Infrastructure
Investment, CDPQ



Leilani Frew
CEO, IPFA



Richard Wankmuller
CEO, Inland Rail



Kylie Rampa
CEO, Property
Australia (Lend Lease)



Derek Lai
Belt and Road Global
Leader and Vice-Chair,
Deloitte China

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8:30 Opening remarks

Michael Stutchbury, *Editor-in-Chief*,
The Australian Financial Review

8:40 Welcome

Luke Houghton, *Asia Pacific Leader Infrastructure & Capital Projects*,
Deloitte

8:50 MINISTERIAL KEYNOTE

Australia's Future Infrastructure Landscape

Proposed speaker: Federal Minister for Infrastructure
(Pending election outcomes)

9:20 PANEL

Growth vs Congestion – Managing Population in our Capitals

— How do we best plan for population growth to mitigate against congestion?

Romilly Madew, *CEO*, **Infrastructure Australia**

Marion Terrill, *Transport and Cities Program Director*, **Grattan Institute**

Professor Peter McDonald, *Professor of Demography*,
University of Melbourne

Moderator: **The Australian Financial Review**

10:00 PANEL

Mega Projects, Mega Problems – Addressing the challenges of delivering on time and on budget

- Why can't we get big infrastructure right?
- What's wrong with the planning process?
- How do we reduce costs associated with the bidding process?
- What value does community buy-in offer for large infrastructure projects?

Joe Barr, *CEO*, **John Holland**

Marco Assorati, *Executive Director APAC*, **Salini Impregilo**

Graeme Newton, *CEO*, **Cross River Rail Delivery Project**

Andrew Head, *CEO*, **WestConnex**

Moderator: **The Australian Financial Review**

10:40 Morning Refreshments and Networking

11:10 PANEL

Lifting our Game on Engineering Risk Assessment

- Why can't we get the engineering right?
- Project governance - How do you measure, monitor and report on risk?
- How can technology help get it right?
- Talent and experience – How do we attract the right skills to effectively deliver project outcomes
- Is the NSW 10 Point Plan working?

Jim Betts, *CEO*, **Infrastructure NSW**

Bede Noonan, *Managing Director*, **Acciona Geotech Holdings**

Jon Davis, *CEO*, **Queensland Major Contractors Association**

Camilla Drover, *Executive Director*, **Motorways**, **RMS**

Aneetha de Silva, *Managing Director – Government*, **Aurecon**

Moderator: **The Australian Financial Review**

11:50 Technology and Innovation: The Impact on Global Infrastructure

How is the use of data and digitisation enabling transitions across infrastructure, from the rise of electric vehicles and micro-mobility, to the development of smart cities, to supporting predictive maintenance?



Peter Durante, *Managing Director*, **Technology and Innovation**,
Macquarie Infrastructure & Real Assets (UK)

12:15 PANEL

Is Transport Technology The Key to Busting Congestion?

- The future of transport – how best to embrace the disruption?
- What is the impact of “on demand” transport on fixed services
- How fast will we go autonomous?
- How successful is on-demand transport?
- Why are companies going electric?
- How are transport operators embracing the disruption?

Angela Davis, *GM Technology – NSW & Westconnex Transurban*

Behyad Jafari, *CEO*, **Electric Vehicle Council**

Henry Greenacre, *Head of Operations*,
Uber Australia & New Zealand

Patrick Walker, *EGM*, **Advocacy & Members**, **RAC Group**

Moderator: **The Australian Financial Review**

12:50 PANEL

China's Emerging Presence in Infrastructure

- Are Australian companies missing out on opportunities because the Federal government hasn't signed up to the OBOR?
- What are the Risks and Rewards of China Belt & Road Initiative for Australian Companies?
- Will Australian companies benefit if states, like Victoria, sign their own agreements with China?
- What potentially are the opportunities for Australian companies under the OBOR and are there any risks?
- What projects are Chinese companies and Australian companies already working together on in Australasia and China?
- Challenges politics presents for Australian companies trying to do business in China

Professor Nick Bisley, *Head of the School of Humanities and Social Sciences*, **La Trobe University**

Jayne Whitney, *Chief Strategy Officer*, **John Holland**



Derek Lai, *Belt and Road Global Leader and Vice-Chair*,
Deloitte China

Moderator: **The Australian Financial Review**

13:30 Lunch and Refreshments

STREAM A	STREAM B
<p>14:20 PANEL</p> <p>Major Infrastructure Project Updates</p> <ul style="list-style-type: none"> – North East Link – Delivery Outcomes and Lessons Learned – Level Crossing Removal Authority – Update Inland Rail Program – Melbourne Airport Link – Canberra Metro <p>Richard Wankmuller, <i>CEO, Inland Rail</i> Duncan Edghill, <i>Director-General, Transport Canberra</i> Lorie Argus, <i>Chief of Parking & Ground Access, Melbourne Airport</i> Damian Gould, <i>CEO, Building QLD</i> Moderator: Joanne Crew, <i>Partner, Norton Rose Fulbright</i></p>	<p>14:20 PANEL</p> <p>The Regulatory Approach to Airport Infrastructure</p> <p>Dr. Alison Roberts, <i>CEO, A4NZ</i> Representative of Australian Airports Association Michael Cosgrave, <i>Executive General Manager, ACCC</i> Moderator: The Australian Financial Review</p>
<p>14:55 PANEL</p> <p>What Opportunities Lie Ahead for Australia's Smart Cities?</p> <p>Sarah Leach, <i>Principal Coordinator - Smart Connected Brisbane, Brisbane City Council</i> Daniel Adams, <i>Project Manager and Economic Development Coordinator, City of Prospect, SA</i> Moderator: The Australian Financial Review</p>	<p>14:55 PANEL</p> <p>High Speed vs Fast Rail</p> <ul style="list-style-type: none"> – Does Australia need faster rail networks and where should they be located, between regional cities or capital cities? – What is the difference between fast rail and high speed rail? – Could faster rail links solve congestion problems in big cities by encouraging people to move to regional cities? – How would Australia pay for a high speed rail line? <p>Danny Broad, <i>CEO, Australasian Railway Association</i> Please check back for further speaker updates</p>
<p>15:30 Afternoon tea</p>	
<p>16:00 PANEL</p> <p>City Deals - Vision for Precinct and Infrastructure Delivery</p> <p>Sam Sangster, <i>CEO, Western City & Aerotropolis Authority</i> Martin Cutter, <i>CEO, City of Geelong</i> Scott Waters, <i>CEO, City of Darwin</i> Paul Mountney, <i>Partner, Financial Advisory, Deloitte</i> Moderator: The Australian Financial Review</p>	<p>16:00 PANEL</p> <p>Conflict & Competition in Port Infrastructure – How to Make Australia's Ports More Competitive?</p> <p>Craig Carmody, <i>CEO, Port of Newcastle</i> Marika Calfas, <i>CEO, NSW Ports</i> Brendan Bourke, <i>CEO, Port of Melbourne</i> Moderator: The Australian Financial Review</p>
<p>16:40 PANEL</p> <p>Creating a 21st Century Transport Hub</p> <p>Ben Griffin, <i>Managing Director, Geon Property</i> Jon Lamonte, <i>CEO, Sydney Metro</i> Matina Papatnasiou, <i>Deputy Head of QIC Global Infrastructure</i> Kylie Rampa, <i>CEO, Property Australia (Lend Lease)</i></p>	<p>16:40 CASE STUDY</p> <p>Data & Location-Based Technology in Action – The Science Transforming Decision-Making at VicRoads</p> <ul style="list-style-type: none"> – ArcGIS Online Operational Dashboard: Understanding the data captured in real-time – Addressing how technology is being used as data analytics workbench to generate insight from structures crossed by heavy trucks across the state. – How the technology provides insight for better maintenance and monitoring of the assets at risk – How data sharing culture and collaboration across different business areas lends itself to greater understanding of road network and assets <p>Dr Sheelan Vaez, <i>Head of Spatial Insights and Analytics, VicRoads</i></p>
<p>17:20 Networking Drinks</p>	

8:45 Opening remarks

9:00 MINISTERIAL KEYNOTE

Shaping Victoria - Policy Developments Impacting Infrastructure and Transport

The Hon. Daniel Andrews MP, Premier of Victoria

9:30 MINISTERIAL KEYNOTE

NSW Transport Outlook - Future Plans for Transport Delivery and Functionality

The Hon. Andrew Constance MP,
NSW Minister for Transport and Roads

10:00 PANEL

Investor View - Where Investors are Putting Their Money



Jiak See Ng, Head of Corporate Finance Advisory, SEA, Deloitte

Nik Kemp, Head of Infrastructure, Australian Super

Benedicte Colin, Director - Infrastructure Investments, CDPQ

Richard Timbs, Senior Director/Sector Lead, Infrastructure Ratings, S&P Global Ratings

Moderator: The Australian Financial Review

10:40 Networking and Refreshment Break

11:10 Economic Outlook: Opportunities for Investment

11:30 PANEL

How Do We Pay for Future Infrastructure Projects?

- Is the asset recycling boom over?
- Driving consistency to enable projects to be compared across asset classes and regions
- The emergence of social infrastructure priorities

Leilani Frew, CEO, IPFA

Michel Masson, CEO, Infrastructure Victoria

Adrian Dwyer, CEO, Infrastructure Partnerships Australia

Moderator: The Australian Financial Review

12:10 PANEL

Exploring US Infrastructure Opportunities - What Does the Landscape Look Like for Australian Businesses?

- What opportunities exist in the US market under Trump?
- What does competition look like and what are the comparative realities for companies operating in Australia vs US
- What does risk allocation look like in US markets?
- Insight into the US Market

Kyle Mangini, Global Head of Infrastructure, IFM Investors

James Riddell, Partner, Corporate Finance, Deloitte

Rob Stewart, Managing Partner, Global Infrastructure Partners

Moderator: The Australian Financial Review

12:50 PANEL

Infrastructure and Australia's National Interest

- Should we mandate so more major infrastructure projects are awarded to Australian entities?
- What sovereign risk checks should be applied when awarding to International firms?
- Are certain countries of origin too risky for projects of national importance?

Chris Birrer, First Asst Secretary,

Defence Estate and Infrastructure Group

John Georgiou, Chairman, Georgiou Group

Moderator: The Australian Financial Review

13:30 Closing remarks

13:40 Close of Conference and Lunch

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