

PRESENTING THE INAUGURAL

# National Hospital Infrastructure Summit

Delivering innovative and world-class hospital planning, renewal and design

13 – 14 November 2017 | Parkroyal Darling Harbour, Sydney



## PRESENTATIONS FROM:



The Hon. Brad Hazzard MP, *Minister for Health and Minister for Medical Research, NSW Parliament*



Bronwyn Nardi, *Executive Director, Infrastructure Strategy & Planning, Department of Health, Queensland Government*



Stefano Scalzo, *Acting Assistant Director Planning and Development, Department of Health and Human Services, Victorian Government*



David Asteraki, *Director, Infrastructure Finance, ACT Government*



Vickie Kaminski, *Chief Executive Officer, SA Health*



Steve Lambert, *Executive General Manager Corporate Finance, National Australia Bank*



Nicki Hutley, *Chief Economist, Urbis*



Laurel Yu, *Associate Director, Macquarie Capital*



Ronald Hicks, *Principal, National Director Health, HDR*



Tara Veldman, *Director, Billard Leece Partnership*



Kristen Whittle, *Director, Bates Smart*



Professor Martin Loosemore, *Professor of Construction Management, UNSW*



Arch Fotheringham, *Director of Health and Defence Projects, Multiplex*



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# National Hospital Infrastructure Summit

Monday 13 November 2017

# DAY 1

**8:50 OPENING** | Opening remarks from the Chair

## REGIONAL INVESTMENT

### 9:00 MINISTERIAL KEYNOTE

#### The NSW Government Vision for Hospital Investment

The Hon. Brad Hazzard MP, *Minister for Health and Minister for Medical Research*, **NSW Parliament**

### 9:20 Beyond talk – delivering future healthcare now

- The 2017-18 health budget – managing the delivery process
- Mitigating operational challenges in implementing complex reforms
- Opportunities for the private sector and industry partnerships
- Government leadership in responding to immediate health care needs of Australians

Stefano Scalzo, *Acting Assistant Director Planning and Development*, *Department of Health and Human Services*, **Victorian Government**

### 9:50 Growth, Renewal and Innovation – planning Queensland's health infrastructure

- The state-wide integration of health planning functions into one division
- Facilitating a closer alignment between service, workforce and infrastructure planning
- Forming a service provision response to meeting Queensland's health service needs

Bronwyn Nardi, *Executive Director, Infrastructure Strategy & Planning*, *Department of Health*, **Queensland Government**

### 10:20 The challenges facing governments in financing critical healthcare infrastructure

- Learning from past projects
- Reforming infrastructure financing models
- Improving the efficiency of the bidding and delivery stages

David Asteraki, *Director, Infrastructure Finance*, **ACT Government**

### 10:50 Networking and refreshment break

### 11:20 Lessons Learnt from the Royal Adelaide Hospital

Vickie Kaminski, *Chief Executive Officer*, **SA Health**

### 11:50 PANEL DISCUSSION

#### Solving the government-led vs. privatisation conundrum – is there a middle way?

- How can governments better meet objectives in a climate of high community expectations?
- Are not-for-profit operators part of the solution to reform or risky business?
- How can the private sector improve its role in serving government objectives and community requirements?
- Beyond the PPP – what does the future hold for innovating and upgrading infrastructure delivery frameworks?

Stefano Scalzo, *Acting Assistant Director Planning and Development*, *Department of Health and Human Services*, **Victorian Government**

Bronwyn Nardi, *Executive Director, Infrastructure Strategy & Planning*, *Department of Health*, **Queensland Government**

David Asteraki, *Director, Infrastructure Finance*, **ACT Government**

Vickie Kaminski, *Chief Executive Officer*, **SA Health**

## DESIGNING THE FUTURE HOSPITAL

### 12:30 Delivering long term value and investment in healthcare infrastructure

- How can complex hospital projects deliver better value for money?
- What role can technology play in delivering better return on investment?

Steve Lambert, *Executive General Manager Corporate Finance*, **National Australia Bank**

### 13:00 Building on the PPP – evolving delivery models in major health infrastructure

- Implications of the PPP versus alternative delivery models
- Learning from international models of building hospitals
- How can Australia innovate its healthcare infrastructure delivery?

Ronald Hicks, *Principal, National Director Health*, **HDR**

### 13:30 Lunch and networking break

### 14:30 Digital disruption of health services delivery – what does it mean for Hospital Infrastructure?

Tara Veldman, *Director*, **Billard Leece Partnership**

### 15:00 Nurture through nature

- Evidence and research based design in healthcare
- How design philosophy can be applied to multiple building typologies
- Engendering healthy outcomes, interactivity, community participation and connections to nature

Kristen Whittle, *Director*, **Bates Smart**

### 15:30 Networking and refreshment break

### 16:00 PANEL DISCUSSION

#### Development of best practices in hospital design policies

- What reforms can be introduced to improve design processes and procedures?
- How can design solutions better respond to the needs of the future as well as the now?
- How can evidence based strategies be better utilized in the design stage?

Kristen Whittle, *Director*, **Bates Smart**

Tara Veldman, *Director*, **Billard Leece Partnership**

### 17:00 CLOSING | Closing remarks from the Chair

### 17:10 Networking drinks



# National Hospital Infrastructure Summit

Tuesday 14 November 2017

# DAY 2

9:00 **OPENING** | Opening remarks from the Chair

## SOCIOECONOMICS OF HOSPITAL PROCUREMENT

9:10 **Optimising hospital infrastructure for economic and social benefit**

- The economics of super precinct redevelopments
- Accounting for and ensuring social outcomes and considerations
- Utilising economic frameworks in prioritising infrastructure design

Nicki Hutley, *Chief Economist, Urbis*

9:50 **Building better communities through hospital social procurement**

New hospital projects come-and-go but communities stay. How do those involved in planning, procuring, designing, constructing and operating hospital projects engage more effectively with the communities in which they build to leave a positive legacy for future generations? Through the emerging lens of social procurement, this presentation seeks to answer this question. Combining insights from leading international research and real-life case studies of social procurement in the construction sector, it will discuss innovative and practical ways in which professionals involved in all stages of hospital projects can work collaboratively with government and the emerging third sector to build more healthy, productive and resilient communities.

Professor Martin Loosemore, *Professor of Construction Management, UNSW*

10:30 Networking and refreshment break

## FUNDING THE FUTURE HOSPITAL

11:00 **Getting hospital financing right – what Macquarie has learnt in the delivery of complex health projects**

- Case studies of successful project financing of health facilities
- Building on the PPP – innovative ideas for improving delivery modelling
- What does the future hold for the funding of hospital infrastructure projects?

Laurel Yu, *Associate Director, Macquarie Capital*

## CASE STUDIES OF MAJOR PROJECTS

11:40 **Overcoming challenges to mobilising complex PPP health facilities projects**

- Update on the Bendigo Hospital project
- How is technology transforming the role of a building/FM contractor?
- Opportunities for innovation in the hospital PPP delivery process

Stephen McIntyre, *Executive General Manager, Health and Public Private Partnerships, Spotless*

12:20 Lunch and networking break

13:20 **Lessons Learnt from the Design/Build/ Maintain of the UCPH Project**

Arch Fotheringham, *Director of Health and Defence Projects, Multiplex*

## 14:00 PANEL DISCUSSION

**Developing world-class governance in hospital infrastructure contracting**

- Best practices in complex capital investment & health facilities procurement
- Improving project oversight frameworks for stakeholder engagement
- Harmonising tendering procedures in infrastructure delivery models

Regular updates on speaker participation available on the conference website

15:00 **CLOSING** | Closing remarks from the Chair

15:10 Network and refreshment break and end of conference

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## VENUE DETAILS

Parkroyal Darling Harbour, 150 Day St, Sydney NSW 2000

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